Corporación America Italia Group



2021 FINANCIAL STATEMENTS

This report is available in the Investor Relations section of Corporación America Italia's website at www.corporacionamericaitalia.com

Corporación America Italia S.p.A.

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Dear Shareholders,

the Report on Operations for the Consolidated Financial Statements of Corporacion America italia S.p.A. (hereinafter also briefly referred to as "CAI" or the "Holding"/"Parent Company" or simply the "Company") and its subsidiaries (hereinafter the "CAI Group") and the Draft Financial Statements as at 31 December 2021, approved by the Board of Directors, is made up of the accounting statements and the Directors' observations on the management trend and on the most significant occurring in the 2021 financial year and after the date of 31 December 2021.

The tables provided and commented below have been prepared based in the Consolidated Financial Statements at 31 Dec. 2021, to which we refer the readers of this document, since, pursuant to the applicable legislation, we considered it more appropriate to prepare a single Report on Operations and provide an analysis of the most significant economic-financial trends, i.e., consolidated data.

The consolidated financial statements and the financial statements at 31 December 2021 are drawn up in compliance with the International Accounting Standards ("IFRS") issued by the International Accounting Standards Board ("IASB") and approved by the European Union. "IFRS" also means the International Accounting Standards (IAS) still in force, as well as all the interpretative documents issued by the International Financial Reporting Interpretations Committee ("IFRIC") previously called the Standing Interpretations Committee ("SIC").

As of December 31, 2021 Corporación America Italia SpA holds a stake of 62.283% in Toscana Aeroporti S.p.A., the company that manages the Pisa G. Galilei airport and the Florence A. Vespucci airport; the Group oversees the development of the two airports, both in terms of air traffic and infrastructures and services for passengers.

Accounting information as at 31 December 2021 includes data regarding the Holding Corporacion America Italia S.p.A., the Subholding Toscana Aeroporti S.p.a. and its subsidiaries Toscana Aeroporti Engineering S.r.I. (hereinafter "TAE"), Parcheggi Peretola S.r.I., Toscana Aeroporti Handling S.r.I. (hereinafter "TAH"), Jet Fuel Co. S.r.I., and Toscana Aeroporti Costruzioni S.r.I. (hereinafter "TAC"), consolidated using the full consolidation method.

We inform readers that the subsidiary Vola S.r.l. was liquidated on 15 December 2021; consequently, this subsidiary contributed to the consolidated financial statements of the Group only until that date.

Finally, the company A.C.Quasarda S.c.a.r.l. was incorporated on 26 October 2021 through TAC, which owns a 72.42% share of it. The newly-incorporated company was not yet operating at 31 December 2021.

The auditing of the consolidated financial statements of the CAI Group is entrusted to the company PricewaterhouseCoopers S.p.A. (PwC).

1. GROUP'S ACTIVITIES

Corporación America SpA was incorporated on February 19, 2014 and is domiciled in Italy with registered office in Milan

The acquisition by CAI of the controlling interest in Aeroporto di Firenze SpA with registered office in Florence, hereinafter "ADF" and in the company Aeroporto Toscano SpA with registered office in Pisa, hereinafter "SAT", took place for ADF in the month of April 2014 and for SAT in July 2014. In 2015 SAT incorporated ADF and changed the name to Toscana Aeroporti SpA as specified below.

Having issued a bond loan traded on the Vienna stock exchange, CAI is required to prepare and file the consolidated financial statements. On January 8, 2018, a new bond loan of € 60 million was issued expiring on December 31, 2024 at an annual rate of 4.556% and at the same time the previous bond loan of € 50 million was repaid in advance and in full, the contractual maturity of which was scheduled for December 31, 2019.



The main purpose of the company is the management of company shareholdings.

At 31 December 2017 CAI held a total of no. 9,516,649 shares equal to 51.132% of the share capital of TA. On February 19, 2018, Corporación America Italia S.p.A. bought n. 850,235 shares of Toscana Aeroporti S.p.A. increasing its stake from 51.13% to 55.7%.

On 25 June 2018, Corporación America Italia S.p.A. bought n. 1,225,275 shares of Toscana Aeroporti S.p.A. increasing its stake from 55.7% to 62.2833%.

On 12 September 2018, the shareholder DI CASA SPAIN sold 25% of the share capital of CAI to the company MATAAR HOLDINGS 2 B.V.

The share capital of Corporación America Italia S.p.A. is equal to Euro 85,000,000.00, fully paid up and underwritten, represented by n. 130,000 ordinary shares with no par value.

It should be noted that the CAI shares and all the TA shares owned by Corporación America Italia S.p.A. have been pledged until December 2024 to guarantee the bond issued by the Company.

2. THE OWNERS OF THE PARENT COMPANY

The share capital is held 75% by the company DI CASA SPAIN S.A.U. and 25% by the company MATAAR HOLDINGS 2 B.V 3. NATIONAL TAX CONSOLIDATION

During the 2016 financial year, CAI and the subsidiary TA exercised the option for the national tax consolidation for the three-year period 2016-2018, possibly renewable for a further three-year period under the conditions agreed in a specific consolidation agreement signed on 30 September 2016 by CAI age. Subsequently, on the same date, the option was communicated to the Inland Revenue on the occasion of the presentation of the tax return of the consolidating CAI, pursuant to art. 117 and following of Presidential Decree 917/86 and subsequent amendments.

On 30 August 2016, the Revenue Agency had expressed a favorable opinion on a specific request for a ruling presented by CAI asking for confirmation that the stipulation of the pledge contract connected to the issue of the bond loan did not invalidate the control requirement. of CAI on TA, a requirement required by the legislation for the effectiveness of the option for the consolidation.

During the 2019 financial year, CAI and the subsidiary TA renewed the option for the national tax consolidation for the three-year period 2019-2021, possibly renewable for a further three-year period. The option was exercised by both companies following the resolution of the respective Boards of Directors on 8 March 2019 for CAI (consolidating) and on 14 March 2019 for TA (consolidated) at the conditions agreed in a specific consolidation agreement signed by CAI age. The renewal of the option is not subject to communication to the Revenue Agency pursuant to art. 117 and following of Presidential Decree 917/86 and subsequent amendments as the so-called tacit renewal.

In the first quarter of 2022 CAI and the subsidiary TA expressed their willingness to renew the option for the national tax consolidation for the three-year period 2022-2024. The option was exercised by both companies following the resolution of their respective Boards of Directors under the conditions agreed in a specific consolidation agreement signed by CAI and TA. The renewal of the option is not subject to communication to the Revenue Agency pursuant to art. 117 and following of Presidential Decree 917/86 and subsequent amendments as the so-called tacit renewal.4. MACROSTRUCTURE OF THE CORPORACION AMERICA ITALIA GROUP



The macrostructure of the group at 31 December 2021 is shown below.

Line-by-line consolidation¹

Company	Registered Office	Share Capital (€k)	Shareholders' Equity (€K)	%	
Corporacion America Italia Spa	Milano	85.000	111.110	Holding	
Toscana Aeroporti S.p.a.	Firenze	30.710	101.606	Subholding	
Toscana Aeroporti Engineering S.r.l.	Firenze	80	536	100,00	
Parcheggi Peretola S.r.l.	Firenze	50	2.716	100,00	
Toscana Aeroporti Handling S.r.l.	Firenze	1.150	(1.935)	100,00	
Jet Fuel Co. S.r.l.	Pisa	150	580	51,00	
Toscana Aeroporti Costruzioni S.r.l.	Pisa	1.000	10.299	51,00	
AC.Quasarda S.c.ar.l.	Pisa	10	10	72,42	

Full Consolidation²

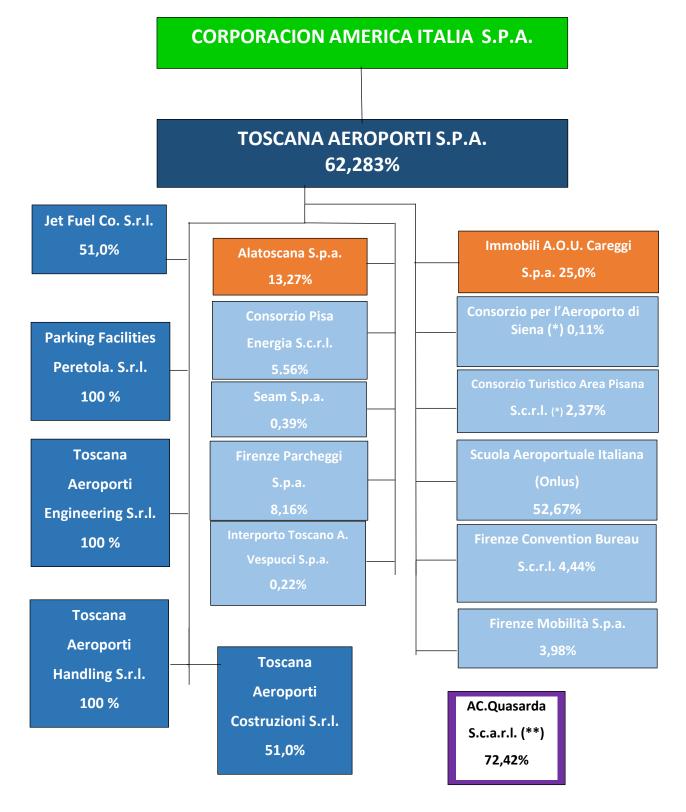
Company	Registered Office	Share Capital (€k)	hareholders' Equity (€K	%
Immobili A.O.U. Careggi S.p.A.	Florence	200	1,186	25.00
Alatoscana S.p.A.	M. di Campo (Li)	2,910	2,822	13.27

 2 Data as of 31 December 2020

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¹ Data as of 31 December 2021







- Holding Corporación America Italia S.p.a. (hereinafter "CAI").
- Subholding Toscana Aeroporti S.p.a (hereinafter "TA").
- **Subsidiaries** Jet Fuel Co. S.r.l. (hereinafter "Jet Fuel"), Parking Facilities Peretola S.r.l., Toscana Aeroporti Engineering S.r.l., Toscana Aeroporti Handling S.r.l and Vola s.r.l. (liquidated firm) For consolidation purposes, we point out that Toscana Aeroporti owns 33.33% of property and dividend rights and 51% of voting rights. For further details, see section on controlled companies.
- Subsidiaries Alatoscana S.p.a, Immobili A.O.U. Carreggi S.p.a.
- **Third Party Companies** -(*) Winding-up Companies.
- Non-operating company

5. HIGHLIGHTS

Consolidated financial	Revenues totalled € 72,095 K, up by € 11,108 K (+18%) compared to € 60,987 K
and income results at	of the CAI Group at 31 December 2020.
31 December 2021	Operating Revenues totalled € 46,524 K, up by € 6,084 K (+15.0%) compared to € 40,440 K of the CAI Group at 31 December 2020. Other income totalled € 14,049 K, up by € 2,490 K (+21.5%) compared to € 11,559 K of the CAI Group at 31 December 2020. The EBITDA is positive for € 5,205 K, up by € 7,436 K compared to the negative value of € 2,231 K reported by the CAI Group in 2020. The EBIT is negative for € 17,077 K, up by € 5,025 K (-22.7%) compared to the CAI Group's negative EBIT of € 22,102 K in 2020. Profit Before Tax (PBT) is negative for € 22,604 K compared to a PBT of € 26,376 K for the CAI Group in 2020. The Group's net profit for the period shows a loss of € 9,331 K against a Group period loss of € 13,947 K in 2020. Net borrowing totalled € 153,754 K at 31 December 2021 compared to € 132,499 K at 31 December 2020.
The Group's investments in 2021	Investments totalled € 15.1 million at 31 December 2021, including approximately € 2.4 M for the purchase of X-ray equipment; € 11.8 M of intangibles, of which € 1.25 M for improvements of the flight infrastructure and expansion of strips in the Florence airport; € 2.05 M for the new Lighting & Visual Aids (LVA) for the runway of the Florence airport; € 5.38 M for the improvement of the BHS and baggage reclaim carousels in both TA airports (Pisa and Florence). We also point out that, within the framework of the works for the improvement of the runway in the Florence airport, carried out by the Company in 2021, an additional € 6.9 M have been spent for repairs, covered by the Provision for repair and replacement.
Traffic	With the suspension of Covid-19 restrictions on air travel at domestic level and the reduction of restrictions at European level, air traffic gradually restarted from



June 2021. While still being well below 2019 levels, the subsidiary Toscana Aeroporti is reporting growing traffic levels, month after month. On the whole, the Tuscan airport system carried around **2.84 million passengers** in 2021, up by 43% for the passenger component, 27.3% for tonnage and 31.2% for the movement component compared to 2020. Cargo and mail traffic increased by +14.0%.

During 2021, a total of approximately 44,000 flights have been cancelled in the two airports from the initial pre-pandemic program.

The subsidiary Toscana Aeroporti estimated a loss of about 5.9 million passengers (ca. 3.6 MM on Pisa and 2.3 MM on Florence) caused by the Covid-19 outbreak.

Outlook

The consequences of the Covid-19 outbreak continued to disrupt the global economy, global transport networks, and particularly air transport, as well as domestic and international tourism, especially for Italy, throughout 2021.

In February, Toscana Aeroporti reported a progressive +688% increase compared to 2021, still below the progressive values of January-February 2019 (-50.4%), but showing a definite improvement.

Traffic is expected to recover from 2020 and 2021 levels in 2022, although it is still not comparable to 2019 pre-Covid levels, resulting in a significant negative impact on 2022 financial results. The gradual resumption of operations, supported by the progress of the vaccination campaign, is now accompanied by new international tensions due to the conflict between Russia and Ukraine, which are expected to affect passenger mobility both for security reasons and because of the increase in prices caused by the increase in energy prices (gas, power, oil).

6. PROFILE OF THE FINANCIAL YEAR 2021

6.1 MACROECONOMIC SCENARIO AND THE AIR TRANSPORT INDUSTRY

After the slowdown in the third quarter of 2021, the global economy has returned to a more sustained economic recovery. However, a number of bearish risk factors are lurking globally, such as a possible resurgence of the pandemic, a European energy crisis and a rising inflation environment, prevalently affected by the increase in energy prices.

One particularly worrisome factor is the strong geopolitical tensions between Ukraine and Russia, with possible global crisis scenarios, as well as the scale and scope of the sanctions imposed on Russia by the international community.

In the Euro area, economic growth has been robust in the third quarter, though with different intensities across the Countries, mainly due to the increase in household consumption. This increase slowed down in the last few months of the year, after two quarters of strong expansion, due to the increase in Covid cases caused by the Omicron variant and the consequent re-introduction of more stringent infection control measures.

As to the scope of recovery and resilience measures, within the framework of the so-called Euro 750 billion *Next Generation EU* fund created to support the revival of the economy of the European Union, the European Commission has so far disbursed Euro 56 billion as pre-financing for the countries of the Union.

Italy's GDP increased by 6.5% in 2021 with respect to the previous year. Italy's performance, apart from the higher growth of the French economy (+7.0%), was higher than the overall growth of the Euro Area (+5.2%), as well as of Spain (+5.0%) and Germany (+2.8%).



ACI Europe, the association representing over 500 airports in 55 countries, reported a 37% increase in European passenger traffic as of 31 December 2021 on 2020 and a 59% decrease on 2019, the last pre-Covid reference year.

On the other hand, according to data issued by Assaeroporti, Italian airport traffic totalled 80.7 million passengers in 2021, up by 52.4% on 2020 and down by 58.2% on 2019 data. Aircraft movements increased by 34.7% over 2020, while they decreased by 42.4% over 2019. The Cargo volume in Italian airports increased by 28.6% and 0.2% over 2020 and 2019, respectively.

6.2 TUSCAN AIRPORT SYSTEM TRAFFIC TRENDS

With the progress of the vaccination campaign and the easing of restrictions on people's mobility starting from the summer season, there have been good signs of recovery, even with numbers still distant from the pre-Covid 19 period. These signals, which continued in the autumn months, were negatively affected in December by the reintroduction of restrictions on passenger movements due to the spread of the Omicron variant.

The table below provides details of 2021 traffic by month and a comparison with the same period of 2020, which was only partly affected by the Covid-19 pandemic, and with 2019, when the airports were operating at full capacity.

Toscana Aeroporti - January-December 2021 Monthly Traffic									
Airport	Month	2021	2020	2019	2021/20 Diff.	2021/20 % Diff.	2021/19 Diff.	2021/19 % Diff.	
TA	Jan	36,704	480,816	460,725	-444,112	-92.4%	-424,021	-92.0%	
TA	Feb	19,348	434,023	430,132	-414,675	-95.5%	-410,784	-95.5%	
TA	Mar	19,373	90,813	532,312	-71,440	-78.7%	-512,939	-96.4%	
TA	Apr	39,743	592	737,981	39,151	6613.3%	-698,238	-94.6%	
TA	May	77,243	1,441	785,782	75,802	5260.4%	-708,539	-90.2%	
TA	Jun	212,812	21,549	841,983	191,263	887.6%	-629,171	-74.7%	
TA	Jul	399,747	185,447	891,732	214,300	115.6%	-491,985	-55.2%	
TA	Aug	485,678	293,930	905,069	191,748	65.2%	-419,391	-46.3%	
TA	Sep	453,781	243,060	865,173	210,721	86.7%	-411,392	-47.6%	
TA	Oct	457,940	147,707	774,476	310,233	210.0%	-316,536	-40.9%	
TA	Nov	339,335	40,170	519,076	299,165	744.7%	-179,741	-34.6%	
TA	Dec	295,458	45,005	517,350	250,453	556.5%	-221,892	-42.9%	
TA	Total	2,837,162	1,984,553	8,261,791	852,609	43.0%	-5,424,629	-65.7%	

For a correct analysis of data, we remind readers that the Florence airport remained closed from February 1st to April 2nd, 2021 for the renovation of the runway pavement.

It should be remembered that, in 2020, the effects of the pandemic began at the end of February (with the reduction of the flight load factor and then with the cancellations imposed by the Presidential Decree, "DPR", of 9 March 2020 "Urgent measures for the containment and management of the Covid-19 epidemiological emergency".

In addition, Ministerial Decree no. 112 of 12 March 2020 limited the operation of the Florence airport, starting from 13 March and until 3 May 2020, only to State and emergency flights (including those for health-related reasons). As regards Pisa, although this airport continued its operations, only one Alitalia passenger flight to Rome Fiumicino and cargo couriers were operated during the period described.

Toscana Aeroporti reported a total of ca. 2.8 million passengers in 2021, which reflects a 43% increase and a 21.1% increase in commercial passenger movements compared to 2020. Compared to the pre-Covid 19



period, Toscana Aeroporti reported a 65.7% drop in passenger traffic, with a marked improvement from the high summer season - a -49.7% drop in the July-September period and a -39.7% drop in the October-December period.

The scheduled flight load factor was 68.41%, down by 6.9 percentage points compared to 2020 (61.52%). In 2019 the load factor was 83.9%.

The subsidiary Toscana Aeroporti traffic at 31 December 2021, distinguished in its various components, and the related comparison with the same period of 2020 is detailed below.

TOSCANA AEROPORTI TRAFFIC							
	YOY 31.12.21	YOY 31.12.20	2021/20 Diff.	2021/20 % Diff.			
Commercial Passengers	2,816,774	1,973,817	842,957	42.7%			
Domestic (Scheduled + Charter)	974,247	663,818	310,429	46.8%			
International (Scheduled + Charter)	1,842,527	1,309,999	532,528	40.7%			
General Flight Passengers	20,388	10,736	9,652	89.9%			
TOTAL PASSENGERS	2,837,162	1,984,553	852,609	43.0%			
	YOY 31.12.21	YOY 31.12.20	2021/20 Diff.	2021/20 % Diff.			
Commercial Flights	28,111	23,464	4,647	19.8%			
Domestic (Scheduled + Charter)	7,545	7,030	515	7.3%			
International (Scheduled + Charter)	18,698	14,642	4,056	27.7%			
Cargo	1,868	1,792	76	4.2%			
General Flights	11,462	6,694	4,768	71.2%			
TOTAL FLIGHTS	39,573	30,158	9,415	31.2%			
	YOY 31.12.21	YOY 31.12.20	2021/20 Diff.	2021/20 % Diff.			
Commercial Tonnage	1,792,045	1,453,527	338,518	23.3%			
Domestic (Scheduled + Charter)	475,357	409,940	65,417	16.0%			
International (Scheduled + Charter)	1,169,955	902,055	267,900	29.7%			
Cargo	146,733	141,532	5,201	3.7%			
General Aviation Tonnage	157,897	77,997	79,900	102.4%			
TOTAL TONNAGE	1,949,942	1,531,524	418,418	27.3%			
	YOY 31.12.21	YOY 31.12.20	2021/20 Diff.	2021/20 % Diff.			
Air cargo (kg)	15,091,495	12,819,236	2,272,259	17.7%			
Ground cargo (kg)	245,368	616,605	-371,236	-60.2%			
Mail (kg)	19,244	31,557	-12,313	-39.0%			
TOTAL CARGO AND MAIL	15,356,107	13,467,398	1,888,710	14.0%			
	YOY 31.12.21	YOY 31.12.20	2021/20 Diff.	2021/20 % Diff.			
TOTAL TRAFFIC UNITS	2,990,723	2,119,227	871,496	41.1%			

Toscana Aeroporti estimated that about 44.000 flights have been cancelled in the period, with a loss of almost 5.9 million passengers.

The cargo and mail traffic had an overall growth of 14.0% in 2021 compared to 2020, mainly driven by a growth in cargo handled by courier flights, which counterbalanced the reduction in road transport of cargo.

The Coronavirus emergency is still impacting the Italian airport system, which recovered in the summer period, but with numbers still below the 2019 pre-Covid period. More specifically, Italian airports reported a 58.2% drop in 2021 compared to 2019 and a 52.4% increase compared to 2020.



6.3 Traffic trends in the Pisa "Galileo Galilei" airport

The table below provides 2021 traffic trends against 2020, broken down into the various components:

	PISA AIRPOR	ΓTRAFFIC		
	YOY 31.12.21	YOY 31.12.20	2021/20 Diff.	2021/20 % DIFF.
Commercial Passengers	1,988,180	1,309,154	679,026	51.9%
Domestic (Scheduled + Charter)	890,003	548,834	341,169	62.2%
International (Scheduled + Charter)	1,098,177	760,320	337,857	44.4%
General Flight Passengers	10,957	5,912	5,045	85.3%
TOTAL PASSENGERS	1,999,137	1,315,066	684,071	52.0%
	YOY 31.12.21	YOY 31.12.20	2021/20 Diff.	2021/20 % DIFF.
Commercial Flights	17,698	13,530	4,168	30.8%
Domestic (Scheduled + Charter)	6,269	4,938	1,331	27.0%
International (Scheduled + Charter)	9,563	6,800	2,763	40.6%
Cargo	1,866	1,792	74	4.1%
General Flights	5,698	3,220	2,478	77.0%
TOTAL FLIGHTS	23,396	16,750	6,646	39.7%
	YOY 31.12.21	YOY 31.12.20	2021/20 Diff.	2021/20 % Diff.
Commercial Tonnage	1,215,669	915,828	299,841	32.7%
Domestic (Scheduled + Charter)	413,197	303,360	109,837	36.2%
International (Scheduled + Charter)	655,869	470,936	184,933	39.3%
Cargo	146,603	141,532	5,071	3.6%
General Aviation Tonnage	88,480	44,825	43,655	97.4%
TOTAL TONNAGE	1,304,149	960,653	343,496	35.76%
	YOY 31.12.21	YOY 31.12.20	2021/20 Diff.	2021/20 % Diff.
Air cargo (kg)	15,086,415	12,810,913	2,275,502	17.8%
Ground cargo (kg)	142,386	153,413	-11,027	-7.2%
Mail (kg)	19,219	31,552	-12,333	-39.1%
TOTAL CARGO AND MAIL	15,248,020	12,995,878	2,252,142	17.3%
	YOY 31.12.21	YOY 31.12.20	2021/20 Diff.	2021/20 % Diff.
TOTAL TRAFFIC UNITS	2,151,617	1,445,025	706,592	48.9%

In 2021, 2.0 million passengers transited through the Pisa airport, with a 52% increase compared to 2020 (with a difference of over +684,071 passengers), against a 34.9% increase in commercial passenger movements. The first signs of a recovery were observed starting from June, although still below 2019 values.

The load factor of flights operated in the period is 70% against 65.1% in 2020 (final value).

The table below shows 2021 traffic trends in the Pisa airport by month and compares them with the same period of 2020 and 2019, when the airport operated at full capacity.

As already pointed out earlier, 2020 was affected by the restrictions imposed to face the pandemic only starting from the end of February.



Pisa airport - January-December 2021 Monthly Traffic									
Airport	Month	2021	2020	2019	2021/20 Diff.	2021/20 % Diff.	2021/19 Diff.	2021/19 % Diff.	
PSA	Jan	24,659	295,676	288,569	-271,017	-91.7%	-263,910	-91.5%	
PSA	Feb	19,348	265,782	275,797	-246,434	-92.7%	-256,449	-93.0%	
PSA	Mar	19,373	58,023	329,614	-38,650	-66.6%	-310,241	-94.1%	
PSA	Apr	26,273	592	485,081	25,681	4338.0%	-458,808	-94.6%	
PSA	May	46,946	1,382	515,094	45,564	3297.0%	-468,148	-90.9%	
PSA	Jun	156,442	10,003	555,404	146,439	1464.0%	-398,962	-71.8%	
PSA	Jul	282,436	131,997	607,609	150,439	114.0%	-325,173	-53.5%	
PSA	Aug	341,050	219,500	627,066	121,550	55.4%	-286,016	-45.6%	
PSA	Sep	308,504	170,305	571,407	138,199	81.1%	-262,903	-46.0%	
PSA	Oct	320,832	103,006	489,048	217,826	211.5%	-168,216	-34.4%	
PSA	Nov	235,914	28,271	313,456	207,643	734.5%	-77,542	-24.7%	
PSA	Dec	217,360	30,529	329,413	186,831	612.0%	-112,053	-34.0%	
PSA	Total	1,999,137	1,315,066	5,387,558	684,071	52.0%	-3,388,421	-62.9%	

Carriers that operated in the Pisa Galilei airport and the related destinations are listed below:

- The Irish carrier **Ryanair** continued operating flights to Brindisi, Cagliari, Catania and Palermo during the winter season. With the start of the summer season, the connection with Bari was also operated again, while flights to Alghero, Comiso, Lamezia and Trapani began in May. International flights, after a slight recovery in the first days of January (during the winter holiday season), were suspended until May, when the flight to Paris Beauvais was resumed. In June, 28 international destinations (37 in total) were served, while 44 destinations were served in the July-October period, including the new destinations of Malaga and Skiathos. During the winter, with the suspension of seasonal destinations, the destinations served dropped to 36. Please note that flights to/from Agadir (in November only), Lviv, Wroclaw and Vienna were operated starting from the winter, while Palma de Mallorca was served since December.
- > AirDolomiti operated up to 8 flights per week to/from Frankfurt am Main since July.
- The carrier **Air Baltic** initiated operations in the Pisa airport with 2 weekly flights to/from Riga starting from 2 July 2021 until the end of the summer.
- The French carrier **Air France** operated a new Pisa-Paris Charles de Gaulle connection in July and August (with up to 3 flights per week).
- > The Czech airline **Silver Air** kept ensuring territorial continuity flights to/from the Elba Island (3 flights per week).
- The Moroccan airline **AirArabia** operated a flight to Casablanca until the suspension of flights to and from Italy imposed by the Moroccan government at the end of February. Flights were resumed in mid-June 2021 (1 weekly flight since June and 2 weekly flights starting from August). In October and November the airline operated 1 weekly connection, while no flight was operated in December due to the suspension of flights to/from Italy by the Moroccan Government).
- Air Albania operated two/three flights per week to/from Tirana until June and then increased its flights in the high season up to 6 weekly flights. This flight is operated 4-5 times per week in the winter.
- Albawings flew to/from Tirana twice a week until June and increased its flights up to 3 per week in the high season, with 2 weekly connections starting from October.
- The Hungarian carrier **Wizzair** operated one weekly flight to/from Tirana until April. Since May, flights were increased up to 7 (in the August-October period) and then dropped to 4-5 weekly flights in November-December. In addition, the flight to/from Bucharest Otopeni (operated twice per week) was also operated since June.



- WizzAir also opened new national connections to/from Palermo (4 flights in the summer, 3 in the winter), Catania (4-5 flights) and Brindisi (only 3 flights in June-July).
- ➤ British Airways resumed operations at the end of May with direct flights to/from London Heathrow: 3 weekly flights until June and then 6 in August and 11 in September. Flights dropped to 9 in October and then the connection was interrupted in November due to new Covid-19 restrictions with the spread of the Omicron variant.
- > Transavia resumed its flight to/from Amsterdam with up to 5 departures per week in June, increased up to 12 from July to October. The flight was also confirmed for the winter with the frequency of 3 flights per week.
- The carrier **SAS** operated 2 flights per week to Stockholm Arlanda from the end of June until the beginning of August, then added two more weekly flights to/from Copenhagen during the July-August period.
- ➤ EasyJet operated 2 weekly flights to Paris Orly from June, which increased up to 8 in July and August. In the winter, the weekly flights were reduced to 5. The connection with London Gatwick was also resumed from starting July, with up to 6 flights, dropped to 5 in the winter, and connections with Bristol also returned with 2 weekly flights from August to October, which however were suspended in the winter.
- The Spanish carrier **Volotea** resumed its service to Olbia with up to 5 flights per week from May to August, and flew to Nantes twice per week from July to November 14th.
- In the high summer season, **Aegean Airlines** flew to Athens twice per week.
- ➤ **Pobeda Airlines:** the Russian low-cost carrier resumed its operations with 1 weekly flight to Moscow Vnukovo since 4 July.
- Norwegian Airlines connected Pisa to Copenhagen with up to 2 weekly flights starting from July and resumed the flight to Stockholm Arlanda since 21 August and the flight to Oslo since September.
- **Eurowings**, the low-cost airline of the Lufthansa Group, re-operated its seasonal connection with Cologne/Bonn since July with 2 flights in June-July and 3 weekly flights in September-October.
- The Spanish **Vueling** flew to Barcelona-El Prat in July and August.

Scheduled passenger traffic by Country

A total of 24 markets have been connected with the Pisa airport with scheduled flights during 2021. Italy is the first market with about 885,000 passengers, accounting for 44.9% of the total number of passengers.

The international market was also resumed from June 2021, which brings the weight of non-domestic traffic to 55.1% over the total scheduled passenger traffic of the Galilei airport.

The table below shows the percentage incidence of each European country over the total number of scheduled passenger traffic recorded by the Galilei airport during 2021 and the difference, both in absolute and percentage terms, compared to 2020:



Passenger Scheduled					% over
Traffic	2021	2020	Diff.	% Diff.	TOT
Italy	885,113	546,109	339,004	62.1%	44.9%
Spain	181,346	116,297	65,049	55.9%	9.2%
United Kingdom	138,539	229,802	-91,263	-39.7%	7.0%
Albania	121,140	49,798	71,342	143.3%	6.1%
The Netherlands	112,416	64,896	47,520	73.2%	5.7%
France	100,251	44,619	55,632	124.7%	5.1%
Germany	85,760	32,226	53,534	166.1%	4.4%
Belgium	60,429	54,804	5,625	10.3%	3.1%
Morocco	35,502	22,778	12,724	55.9%	1.80%
Poland	33,411	14,408	19,003	131.9%	1.7%
Romania	32,129	19,696	12,433	63.1%	1.6%
Sweden	25,849	3,981	21,868	549.3%	1.31%
Ireland	25,198	12,982	12,216	94.1%	1.28%
Greece	24,127	4,546	19,581	430.7%	1.22%
Czech Republic	19,834	10,698	9,136	85.4%	1.01%
Denmark	17,869	5,983	11,886	198.7%	0.91%
Malta	17,143	11,797	5,346	45.3%	0.87%
Portugal	16,409	10,691	5,718	53.5%	0.83%
Hungary	15,811	9,466	6,345	67.0%	0.80%
Russian Federation	7,450	19,857	-12,407	-62.5%	0.38%
Latvia	6,301	0	6,301	100.0%	0.32%
Ukraine	3,290	0	3,290	100.0%	0.17%
Norway	3,114	0	3,114	100.0%	0.16%
Austria	2,738	68	2,670	3926.5%	0.14%
Qatar	0	11,941	-11,941	-100.0%	0.00%
TOTAL	1,971,169	1,297,443	673,726	51.9%	100.0%

Please note the presence of the new markets of Latvia (seasonal flight to Riga operated by AirBaltic), Ukraine (new flight for Lviv, operated by Ryanair since November), and Austria (new flight for Vienna, operated by Ryanair since November).

Cargo & Mail Traffic

Cargo traffic grew by 17.3% (with 2,200 tons of cargo and mail) compared to the same period of 2020. This growth was driven by cargo couriers, which increased their average cargo flights and, as in the case of DHL, even introduced larger freighter aircraft. In detail, cargo and mail traffic grew by 17.7% for the all-cargo component (courier and charter flights, +2,200 tons of goods) and thanks to a substantial stability of mixed flights and road transport traffic (in detail, +13% cargo and mail traffic on mixed flights and -7.2% of road cargo). Please note that in December 2021, a set of all-cargo charter flights (6 flights for over 160 tons of transported cargo) to New York JFK was operated by SmartLynx with an AB330-300 freighter, in collaboration with Poste Air Cargo, at the service of the main cargo operators in Tuscany.

The global cargo & mail traffic in the Pisa airport confirms the growth trend, with +17.2% compared to the same pre-Covid period of 2019.



6.4 Traffic trends in the Florence "Amerigo Vespucci" airport

The table below compares 2021 traffic trends against 2020, broken down into the various components:

FLORENCE AIRPORT TRAFFIC							
	YOY 31.12.21	YOY 31.12.20	2021/20 Diff.	2021/20 % Diff.			
Commercial Passengers	828,594	664,663	163,931	24.7%			
Domestic (Scheduled + Charter)	84,244	114,984	-30,740	-26.7%			
International (Scheduled + Charter)	744,350	549,679	194,671	35.4%			
General Flight Passengers	9,431	4,824	4,607	95.5%			
TOTAL PASSENGERS	838,025	669,487	168,538	25.2%			
	YOY 31.12.21	YOY 31.12.20	2021/20 Diff.	2021/20 % Diff.			
Commercial Flights	10,413	9,934	479	4.8%			
Domestic (Scheduled + Charter)	1,276	2,092	-816	-39.0%			
International (Scheduled + Charter)	9,135	7,842	1,293	16.5%			
Cargo	2	0	2	#DIV/0!			
General Flights	5,764	3,474	2,290	65.9%			
TOTAL FLIGHTS	16,177	13,408	2,769	20.7%			
	YOY 31.12.21	YOY 31.12.20	2021/20 Diff.	2021/20 % Diff.			
Commercial Tonnage	576,376	537,699	38,677	7.2%			
Domestic (Scheduled + Charter)	62,160	106,580	-44,420	-41.7%			
International (Scheduled + Charter)	514,086	431,119	82,967	19.2%			
Cargo	130	0	130	#DIV/0!			
General Aviation Tonnage	69,417	33,172	36,245	109.3%			
TOTAL TONNAGE	645,793	570,871	74,922	13.12%			
	YOY 31.12.21	YOY 31.12.20	2021/20 Diff.	2021/20 % Diff.			
Air cargo (kg)	5,080	8,323	-3,243	-39.0%			
Ground cargo (kg)	102,983	463,192	-360,210	-77.8%			
Mail (kg)	25	5	20	400.0%			
TOTAL CARGO AND MAIL	108,088	471,520	-363,433	-77.1%			
	YOY 31.12.21	YOY 31.12.20	2021/20 Diff.	2021/20 % Diff.			
TOTAL TRAFFIC UNITS	839,106	674,202	164,904	24.5%			

A total of 838,025 passengers transited through the Florence airport in 2021, up by 25.2% compared to the same period of 2020 (+168,538 passengers), for a 4.8% increase in commercial passenger movements.

The load factor of flights operated in the period is 65.0%, up by 9.4 percentage points compared to 2020 (55.6% in 2020).

The table below shows 2021 traffic trends in the Florence airport by month and compares them with 2020 and 2019, when the airport operated at full capacity (pre-Covid).

We remind readers, as already pointed out above, that the Amerigo Vespucci airport remained closed for runway pavement renovation works from February 1st to April 2nd, 2021.

Furthermore, 2020 was affected by the restrictions imposed by the Government to face the Covid-19 outbreak only starting from the end of February. Starting from 13 March 2020 and until 3 May 2020, the Florence airport, as ordered by decree, operated only State and emergency flights (including those for health-related purposes).



								AIVIERICA	
Florence airport - January-December 2021 Monthly Traffic									
Airport	Month	2021	2020	2019	2021/20 Diff.	2021/20 % Diff.	2021/19 Diff.	2021/19 % Diff.	
FLR	Jan	12,045	185,140	172,156	-173,095	-93.5%	-160,111	-93.0%	
FLR	Feb	0	168,241	154,335	-168,241	-100.0%	-154,335	-100.0%	
FLR	Mar	0	32,790	202,698	-32,790	-100.0%	-202,698	-100.0%	
FLR	Apr	13,470	0	252,900	13,470	#DIV/0!	-239,430	-94.7%	
FLR	May	30,297	59	270,688	30,238	51250.8%	-240,391	-88.8%	
FLR	Jun	56,370	11,546	286,579	44,824	388.2%	-230,209	-80.3%	
FLR	Jul	117,311	53,450	284,123	63,861	119.5%	-166,812	-58.7%	
FLR	Aug	144,628	74,430	278,003	70,198	94.3%	-133,375	-48.0%	
FLR	Sep	145,277	72,755	293,766	72,522	99.7%	-148,489	-50.5%	
FLR	Oct	137,108	44,701	285,428	92,407	206.7%	-148,320	-52.0%	
FLR	Nov	103,421	11,899	205,620	91,522	769.2%	-102,199	-49.7%	
FLR	Dec	78,098	14,476	187,937	63,622	439.5%	-109,839	-58.4%	
FLR	Total	838,025	669,487	2,874,233	168,538	25.2%	-2,036,208	-70.8%	

The carriers that operated in the Florence Vespucci airport in 2021 and the related destinations are listed below:

- The Dutch carrier **KLM** operated 1 daily flight to Amsterdam in January and, Starting from the summer, this carrier increased its flights for the Dutch capital up to 2 daily flights in June and 4 daily flights in August. Daily flights returned to the 2 usual daily flights in the winter.
- The French carrier **AirFrance** operated one daily flight to Paris Charles de Gaulle in January. Starting from the summer, it increased its flights up to 4 daily flights starting from September, which were maintained in the winter.
- AirDolomiti operated 3 weekly flights to Frankfurt and 2 weekly flights to Catania in January. Starting from the summer, the airline increased its flights to Munich starting with 6 weekly flights in June and reaching up to 12-13 weekly flights since July. As to the Frankfurt route, the airline operated 11 flights in June and increased them up to 2 daily flights and more in July-October. It continued with 2 daily flights in the winter. Domestic flights to Catania (up to 3 weekly flights), Palermo and Cagliari (up to 2 weekly flights) were also resumed in the June-September period.
- ➤ Blue Air operated a direct flight to Bucharest until 17 January 2021. Since June, it operated 3 weekly flights to the Romanian capital and increased its flights up 4 per week from July. Flights were reduced to 2 starting from October.
- > Swiss Airlines operated its flight to/from Zurich until 20 January. The connection was resumed from June, increasing the number of flights operated month after month (3 flights per week in June, 1 flight per day in July until 12-13 weekly flights from September).
- Austrian Airlines resumed its direct flight to Vienna from the summer starting with 4 weekly flights in June and up to a daily flight in the July-October period.
- > Brussels Airlines resumed its operations with the seasonal flight to Brussels in June (3 weekly flights) to increase to 1 daily flight in the rest of the summer season.
- ➤ **Iberia** operated again its direct flight to Madrid in the summer, starting with 4 weekly flights, to increase to 1 daily flight from July.
- Luxair reconnected Florence with Luxembourg in June with 2 weekly flights.
- The Czech airline **Silver Air** continued operating territorial continuity flights to the Elba Island with 2 flights per week and up to 5 in the summer.
- > Starting from June, **British Airways** operated up to 6 weekly flights to London City.
- The Albanian airline Albawings operated 2 direct weekly flights to Tirana from July 17th to September 11th.



- > TAP resumed its 5 weekly direct flights to Lisbon.
- > SAS operated 3 weekly flights to Copenhagen from September until the end of October.
- The Spanish carrier **Vueling Airlines** operated on the domestic (Catania and Palermo) and international market (Barcelona, London Gatwick, Madrid and Parigi Orly) in the first 15 days of January. With the start of the summer, domestic flights to Catania (up to 6 weekly flights) and Palermo (up to 4 weekly flights) were regularly resumed with one aircraft per base, and a new weekly connection with Olbia was also operated. As regards the international market, flights to Amsterdam (2-3 per week), Barcelona (up to 10-11 daily flights in the high summer season), London Gatwick (up to 7-8 flights per week in the high summer season) and Paris Orly (up to 8 weekly flights) were operated again in 2021. Starting from July, the Spanish carrier resumed summer connections with Bilbao, Copenhagen, Mykonos, Santorini, Munich and Prague, and increased its flights for the destinations already operated in the past. Always from July, a new weekly seasonal flight to Lampedusa was also operated, Since August, flights to Madrid were also resumed, with 15 destinations served against the 7 served in June. The destinations served dropped to 9 in the winter.

Scheduled passenger traffic by Country

A total of 16 markets have been connected with scheduled flights with the Florence airport in 2021.

The international market accounts for 90% of the total scheduled passenger traffic of the Vespucci airport, while domestic traffic accounts for 10.0%. France, Germany, the Netherlands, and Spain are the first four markets, accounting for 67.0% of the total scheduled traffic.

The table below shows the percentage incidence of each European country over the total number of scheduled passenger traffic recorded by the Vespucci airport in 2021 and the difference, both in absolute and percentage terms, compared to 2020:

Please note the recovery of the Danish and Greek markets thanks to seasonal flights to Copenhagen (SAS and Vueling), Mykonos and Santorini (Vueling).

Passenger Scheduled					
Traffic	2021	2020	Diff.	% Diff.	% over TOT
France	198,676	146,752	51,924	35.4%	24.1%
Germany	124,095	98,856	25,239	25.5%	15.0%
The Netherlands	118,250	75,815	42,435	56.0%	14.3%
Spain	110,945	66,493	44,452	66.9%	13.4%
Italy	82,738	114,357	-31,619	-27.6%	10.0%
Switzerland	46,399	37,599	8,800	23.4%	5.6%
United Kingdom	39,027	59,213	-20,186	-34.1%	4.7%
Austria	24,741	13,731	11,010	80.18%	3.0%
Belgium	22,062	6,986	15,076	215.8%	2.7%
Romania	20599	8717	11,882	136.3%	2.5%
Portugal	10,581	12,238	-1,657	-13.5%	1.3%
Denmark	9,417	0	9,417	100.0%	1.1%
Czech Republic	6,675	4,853	1,822	37.5%	0.8%
Luxembourg	4,525	2,827	1,698	60.1%	0.5%
Albania	4,192	14,681	-10,489	-71.4%	0.5%
Greece	2755	0	2755	100.0%	0.3%
TOTAL	825,677	663,118	162,559	24.5%	100.0%



Cargo traffic decreased by 77.1% in 2021, mainly due to a reduction in road cargo transport. We remind readers that many special road journeys were organized in 2020 to deliver medical equipment and devices necessary for the Covid-19 pandemic.

6.5 Acquisition of Toscana Aeroporti Costruzioni S.r.l.

On 26 January 2021, the subsidiary Toscana Aeroporti S.p.A. signed an agreement for the acquisition of 51% of Cemes Aeroporti S.r.l., a recently incorporated company (July 2020) operating in the building sector, which changed its name into Toscana Aeroporti Costruzioni S.r.l. (TAC).

The business purpose of this company is to build airports, roads, railways; perform river and maritime works; develop noise mitigation systems and prefabricate concrete elements for road, airport and railway facilities.

The acquisition is part of Ta's investment strategy aimed to the development of infrastructures for the Florence and Pisa airports through a subsidiary.

The price of the transaction was Euro 4.5 M. the amount will be paid in five annual instalments until 31 December 2025, with no borrowing or assignment of credit.

We also inform readers that, as specified in the acquisition agreement, Cemes S.p.A. guaranteed TA with an irrevocable option pursuant to Art. 1331 of the Civil Code, through which TA will have the right to purchase from Cemes, who will be obliged to sell, a share of 19% of the share capital of TAC for a price of Euro 2.2 M. This option may be exercised by TA during the period going from 1 January 2024 to 1 July 2024.

7. SIGNIFICANT EVENTS OCCURRED IN 2021

Due to the continuing health emergency and restrictions on the movements of people, air transport was adversely affected by this scenario even in 2021.

On 26 January 2021, Toscana Aeroporti S.p.A. signed an agreement for the acquisition of 51% of Cemes Aeroporti S.r.I., a company operating in the building industry since July 2020, which simultaneously took the name of Toscana Aeroporti Costruzioni S.r.I. ("TAC").

On 2 March 2021, the European Commission announced the compliance with the provisions of the Treaty on the Functioning of the European Union of the € 10 million subsidy allocated by the Region of Tuscany under Regional Law no. 75 of 4 August 2020 on regulatory measures connected with the budget adjustment law 2020–2022 and with Regional Law no. 95 of 3 December 2020 on the direct subsidy for the company Toscana Aeroporti S.p.A. Said subsidy was received by the Company on 16 August 2021.

The runway of the Vespucci airport was closed to air traffic from February 1st, 2021 to April 2nd, 2021 for the renovation of the runway pavement, safety strips, airfield markings and lighting, as part of the flight infrastructure scheduled maintenance plan, in compliance with EASA certification requirements. These works concerned the entire pavement of the runway of the airport and consisted in the replacement of all the lighting and signage; the introduction of new last-generation LED lights, which are more performing in environmental terms, have a greater durability and require less maintenance compared to the previous halogen lamps; the improvement of the electrical system with the replacement of some power lines, connectors, and all isolation transformers; all this to make the entire system more efficient and advanced.

On 20 May 2021, the Board of Directors of the subsidiary Toscana Aeroporti S.p.A., appointed by the Shareholders' Meeting held on 18 May 2021, met to elect the corporate officers and to appoint proxies for management, as required by the applicable Articles of Association and Code of Corporate Governance adopted by the Company.



On 8 September 2021, TA acknowledged the lack of the necessary conditions for the definition of an agreement for the sale of the subsidiary Toscana Aeroporti Handling (TAH). However, the will remains to pursue the strategic objective of transferring handling activities in order to concentrate resources on typical of airport management activities. With regard to State Support to the Air Transport sector, we remind readers that, under paragraph 715 of Art. 1 of Law no. 178 dated 30 December 2020 (hereinafter also the "2021 Budget Law"), a Euro 500 million fund was created in the budget forecast of the Ministry of the Infrastructure and Transport (now Ministry of Sustainable Infrastructure and Mobility), for the year 2021, to mitigate the economic effects of the Covid-19 emergency on the entire airport sector, with a total compensation of Euro 450 million for the damage suffered by airport operators and Euro 50 million for ground handling airport service providers. Subsequently, Law Decree no. 73 of 25 May 2021, converted, with amendments, by Law no. 106 of 23 July 2021, laying down "Urgent measures related to the Covid-19 emergency for businesses, work, youth, health and territorial services" and, in particular, Art. 73, paragraphs 2 and 3, increased the fund referred to in Art. 1, paragraph 715, of the aforementioned Law no. 178 of 2020 by a further Euro 300 million for the year 2021, with an additional Euro 285 million for airport operators and an additional Euro 15 million for airport ground handling service providers. The total amount of funds made available is therefore Euro 735 million for airport operators and Euro 65 million for airport ground handling service providers. On 26 July 2021, by positive decision C(2021) 5702 final, the European Commission, pursuant to Art. 108, par. 3, of TFEU, authorized the implementation of the measure referred to in Art. 1, par. 715, of the 2021 Budget Law, as increased by Art. 73 of Law Decree no. 73 of 2021, only for the period going from 1 March 2020 to 30 June 2020/14 July 2020 and gave specific indications on the methodology to be used for the determination of the restorable damage. Lawmakers, therefore, considered it necessary to define the implementing rules and criteria for the determination and disbursement of the aid in compliance with the limits and indications provided for in the European Commission Decision, and this was done with the Decree of the Ministry of Sustainable Infrastructure and Mobility of 25 November 2021, in agreement with the Ministry of the Economy and Finance (hereinafter also referred to as the "Implementing Decree"). According to Art. 9 of the Implementing Decree, the same decree became effective on the same day of its publication in the Official Journal, i.e., 28 December 2021. The amount of the subsidy payable to the Group for the period going from 1 March 2020 to 30 June 2020, calculated in accordance with the applicable legislation and applied for by the application submitted on 27 January 2022, was Euro 9.5 million, of which approximately Euro 7.3 million related to the subsidiary TA (50% of which was received in the first days of March 2022) and approximately € 2.2 M related to the subsidiary TAH.

With reference to the bond loan of the Parent Company, as already happened during the 2020 financial year, CAI managed to complete the renewal of the Waiver with the representatives of the bondholders and their lawyers, first in June 2021 and subsequently in December 2021, given the persistence of the pandemic.

The Waiver currently in place provides for a series of conditions aimed at guaranteeing the bondholders the fulfillment of the financial commitments of the Company, by maintaining minimum liquidity thresholds (4 million at the end of each quarter, except at 30/06/2021 in correspondence with the maturity of the interest coupon in which the threshold is set at 1.6 million) currently respected and which will be guaranteed for future maturities also thanks to a planned contribution from the Shareholders; in addition, it provides for the preparation and making available to bondholders on a quarterly basis of further current and prospective documentation of a quantitative and qualitative nature not only by the Company, but also by the subsidiary Toscana Aeroporti.

To date, all the obligations connected with the bond loan, both the original ones and those envisaged in the said Waiver, have been duly met by the Company and considered satisfactory by the bondholders.

Following the payment of the annual interest coupon equal to \leq 2.7 M on 30 June 2021 by CAI, on 27 September 2021 the shareholders made a capital payment of \leq 3.5 M, to meet the conditions imposed by the bondholders, in order to allow the company to certify the existence as of 30 September 2021 of a liquidity of at least \leq 4 M.



8. OPERATING RESULTS OF THE CAI GROUP

8.1 Consolidated Income Statement

The consolidated economic data as of 2021 are summarised below and compared with those of the same period of 2020.

CAI GROUP CONSOLIDATED INCOME STATEMENT

Amounts shown in thousand euro (€K)	2021	2020	Var/Ass 2021/2020	VAR %
REVENUES				
Aviation revenues	38.661	30.371	8.290	27,30%
Non-aviation revenues	14.525	14.666	(141)	-0,96%
Network Development charges	(6.661)	(4.597)	(2.064)	44,91%
Total operating revenues	46.525	40.440	6.085	15,05%
Other revenue	1.914	1.499	415	27,69%
Other income	12.135	10.060	2.075	20,63%
Revenues for construction services	11.522	8.988	2.534	28,20%
TOTAL REVENUES (A)	72.095	60.987	11.108	18,21%
COSTS				
Consumables	812	896	(84)	-9,38%
Cost of personnel	27.454	26.284	1.170	4,45%
Costs for services	24.347	23.081	1.266	5,48%
Sundrt operating expenses	1.786	2.830	(1.044)	-36,90%
Airport leases	2.669	2.192	477	21,77%
Operating Costs	57.068	55.283	1.785	3,23%
Costs for construction services	9.822	7.935	1.887	23,78%
TOTAL COSTS (B)	66.891	63.218	3.673	5,81%
GROSS OPERATNG MARGIN (A-B)	5.206	(2.231)	7.437	333,36%
Incid.% on total revenue	7,2%	-3,7%		
Incid.% on operating revenue	11,2%	-5,5%		
Amortization	16.688	16.466	222	1,35%
Provisions for risks and repairs	4.453	1.736	2.717	156,46%
Provisions for risks and burdens	1.141	1.668	(527)	-31,59%
OPERATING EARNINGS	(17.077)	(22.101)	5.024	22,73%
Incid.% on total revenue	-23,7%	-36,2%		
Incid.% on operating revenue	-36,7%	-54,7%		
ASSET MANAGEMENT				
Financial income	19	9	10	111,11%
Financial expenses	(5.622)	(4.385)	(1.237)	28,21%
Profit(loss) from equity investments	76	101	(25)	-24,84%
TOTAL ASSET MANAGEMENT	(5.527)	(4.275)	(1.252)	29,28%
PROFIT (LOSS) BEFORE TAX	(22.604)	(26.376)	3.772	14,30%
Taxes for the year (*)	10.091	5.996	4.095	68,30%
PROFIT LOSS FOR THE YEAR	(12.514)	(20.380)	7.866	38,60%
Minority interest's loss (profit) for yhe year	3183	6433	(3.250)	-50,52%
GROUP'S PROFIT (LOSS) FOR THE YEAR	(9.331)	(13.947)	4.616	33,10%



We specify that the summarised income statement details reported can be easily reconciled with those indicated in financial statements. As to alternative performance indicators, in this Condensed Consolidated Interim Financial Report, CAI will provide, in addition to the financial measures prescribed by IFRS, some ratios derived from the latter, although not required by IFRS (Non-GAAP Measures).

These indicators are presented with the purpose of allowing for a better assessment of the Group's management trends and should not be considered as alternative to those required by IFRS. In detail:

- the interim EBIT (Earnings Before Interests and Taxes) coincides with the Operating profit shown in the Income Statement;
- the interim PBT (Profit Before Taxes) coincides with the Profit before taxes shown in the Income Statement.

As regards the EBITDA (Earnings Before Interests, Taxes, Depreciation, Amortization) or Gross Operating Margins, we point out that it reflects the EBIT before amortization and provisions.

In general terms, we point out that the interim profits indicated in this document are not defined as an accounting measure under IFRS and that, consequently, the criteria for the definition of said interim profits might not be consistent with those adopted by other companies.

The table below shows the main income statement results for the period examined.

REVENUES

Total consolidated revenues increased by 18.2%, passed from € 60.9 M in 2020 to approx. € 72 M in 2021. This difference is the main result of the approx. € 6.1 M increase in operating revenues (up by 15%) due to increased traffic (+43% of passengers, +27% of tonnage, +31% of movements) and of the simultaneous increase of about € 2.5 M in revenues from construction services.

We point out that, in compliance with IFRS 15, operating revenues have been booked net of network development expenses arising from marketing support agreements and show an increase of approximately € 2.1 M compared to 2020.

OPERATING INCOME

Consolidated operating revenues totalled € 46.5 M in 2021, up by approx. € 6.1 M, corresponding to +15%, compared to 2020.

Aviation revenues

Aviation revenues totalled € 38.7 M in 2021, up by 27.3% compared to 2020, when they totalled € 30.4 M. More specifically, revenues from airport fees and charges increased by 30.5% as a direct consequence of the greater traffic managed in 2021 (+41% in terms of traffic units) compared to 2020.

Handling revenues totalled € 12.3 M, up by 20.9% for the same reason, i.e. more traffic managed in 2021 compared to 2020 (+31.2 of movements).

Non-Aviation revenues

The Non-Aviation business consisting in commercial and real estate operations in the two Florence and Pisa airports are carried out:

- i. through subcontracting to third parties (Retail, Food, Car Rental, specific areas and other subconcessions);
- ii. through direct control (Advertising, Parking Lots, Business Centre, Welcome Desk and VIP Lounge, Air Ticket Office and Cargo Agency).

In 2021, revenues deriving from subconcession activities accounted for 69.2% of Non-Aviation operating revenues, while those deriving from directly managed activities accounted for the remaining 30.8%. These percentages were aligned in 2020.

Year-on-year data at 31 December 2020 for Non-Aviation revenues is € 14.5 M, down by 1% compared to 2020, when they totalled € 14.7 M.



Non-aviation activities were positively affected by the increased traffic managed in 2021, including parking (\notin 473 K, +25.6%), Food (\notin 137 K, +12,2), Retail (\notin 171 K, +6.2%) and Airport Ticket office (\notin 84 K, +51.3%), but, at the same time, they were negatively impacted by the persisting consequences of the pandemic on air transport, including Advertising (\notin 604 K, -34.6%) and other sub-concessions (\notin 443 K, -27.4%).

Network development expenses

Network development expenses totalled € 6.7 M in 2021, up by € 2,064 K (+44.9%) compared to 2020, when they totalled € 4.6 M, consistently with traffic trends.

OTHER REVENUES AND INCOME

Year-on-year data for "Other revenues" show € 1,914 K at 31 December 2021, a greater amount compared to 2020, when the total was € 1,419 K. The difference of about € 415 K substantially derives from the greater recovery of utilities for the subconcessionaires of the two airports.

OTHER INCOME

The progressive figure for "Other income" as at 31 December 2021 is equal to 12,135 thousand euro, an increase compared to 2020 by € 2,075 K when it amounted to € 10,060 K. The difference essentially derives from the proceeds by takeover value (+ € 1,756 K), recognized as a result of the provisions of art. 703 of the Navigation Code, ie the value that the incoming concessionaire is obliged to pay to the outgoing concessionaire at the natural expiry of the concession, determined according to the rules of analytical regulatory accounting. In particular, the amount in question, recognized as a counter-entry to the concession rights, refers to the portion of scheduled maintenance interventions which, for the purposes of the financial statements, are valued as part of the determination of the restoration fund, but which for accounting purposes regulatory analytics represent activities that will not be fully amortized on the expiry date of the concession.

The most important item of Other income is made up of public contributions (approximately € 9.9 M) from which the companies of the Group have benefited with the succession of decrees issued by the Government to support businesses during the pandemic (Support Decree, Equalization Contribution, etc.).

The main contribution of 2021, equal to € 9.5 M, is that deriving from the Compensation Fund established by the Budget Law 2021 and implemented with the Decree of 25 November 2021 of the Minister of Sustainable Infrastructures and Mobility in agreement with the Minister of Sustainable " Economy and Finance in favor of Airport Managers (€ 735 M) and Airport Handlers (€ 65 M).

The contribution recorded in the 2021 financial year in relation to the damage suffered in the period 1 March 2020 - 30 June 2020 by the Subholding TA was equal to approximately € 7.3 M (50% collected in the first days of March 2022), while for the subsidiary Toscana Aeroporti Handling equal to approximately € 2.2 M.

Finally, it should be remembered that in 2020 the Subholding TA had benefited from a Covid 10 centribution

Finally, it should be remembered that in 2020 the Subholding TA had benefited from a Covid-19 contribution from the Tuscany Region amounting to € 10 M.

REVENUES FROM CONSTRUCTION SERVICES

In 2021, revenues for construction services amounted to approximately 11.5 million euros, an increase compared to the 2020 figure of 2,534 thousand euros (+ 28.2%) due to the greater investments of the Group during the year.



COSTS

In 2021, costs totalled € 66.9 M, up by 5.8% compared to 2020, when they totalled € 63.2 M. This result was determined by a 3.2% increase in operating costs (from Euro 57.1 million in 2020 to Euro 55.3 M in 2021), directly related to the greater air traffic in 2021 and to the simultaneous increase of approximately Euro 1.9 M in construction services costs due to the greater investments made during the year.

OPERATING COSTS

Operating costs totalled € 57.1 M in 2021, up by 3.2% compared to € 55.3 M reported at the end of 2020. This increase, deriving from the increased operation of the airport for the management of the increased traffic in the two Tuscan airports, is to be compared with the 15% increase in operating revenues, which proves the continuous focus on cost mitigation, aimed at improving profits.

Consumables totalled € 812 K in 2021, down by € 84 K compared to 2020. The decrease is mainly due to the reduced purchase of personal protection equipment (PPE) and to the lower expense for sanitation required for the health emergency (€ -201 K) in 2020, partially mitigated by the increase in fuel costs (+30.4% - € 100 K).

The Group's cost of personnel totalled € 27.4 M in 2021, up by € 1.2 M compared to 2020 (+4.5%). The increase in personnel costs in 2021 compared to 2020 is mainly due to the acquisition of the employees of the new subsidiary TAC, to the renewal of the collective bargaining agreement of the air transport industry, and to a lower use of temporary unemployment benefits and holidays in the second part of 2021, due to the increased traffic managed.

Costs for services totalled \le 24.3 M in 2021, up by 5.5% compared to 2020, when they totalled \le 23.1 M (\le +1,266 K). The increase in costs for the period under consideration is mainly due to increases in costs for operating services (\le +288 K), which include porterage, cleaning and surveillance, and maintenance services (\le +891 K).

Sundry operating expenses totalled € 1.8 M in 2021, decreased by € 1,044 K (-37%) compared to 2020. The decrease is the result of a significant compensation of € 1.3 M, reported at the end of 2020 by a subsidiary as a result of the early termination of a multi-year supply agreement.

Airport fees totalled € 2.7 M in 2021, up by 21.8% compared to € 2.2 M in 2020. The increase was due to the higher traffic reported at the end of 2021 compared to 2020 (+43% in terms of passengers), which increased airport fees by € 533 K (+46%), partially mitigated by the decrease in the Fire Brigade fee, which was reduced by 5.4% (€ -55 K).

COSTS FOR CONSTRUCTION SERVICES

Costs for construction services totalled approximately € 9.8 M in 2021, up by € 477 K compared to 2020, for the same reasons indicated in the comment to the corresponding revenue item.

YEAR'S RESULT

The 2021 **EBITDA** (gross operating margin) is **positive for € 5,205 K**, up by approximately **€ 7.4 M** compared to 2020, when it was **€** 2,231 K. This margin includes public aids for Euro 9.9 million in 2021 and Euro 10 million in 2020.

Amortization and provisions for liabilities totalled € 22.3 M in 2021, up by € 2.4 M compared to 2020. This is mainly due to the higher amounts set aside in the provision for repair - € 2.7 M - and to greater amortization for € 222 K, partly mitigated by the higher amounts set aside in the provision for bad debt for € 527 K.



The 2021 **EBIT** (operating profit) is **negative** for approx. **€ 17.1 M**, up by **€** 5 M compared to 2020, when it was negative for ca. **€ 20.1 M**.

Financial operations passed from a negative amount of \le 4,275 K in 2020 to a negative value of \le 5,527 K in 2021. The \le 1,252 K difference is mainly the consequence of higher bank interests on the SACE loan and lower interest expenses generated by the discounting of the provision for repair.

Profit Before Tax (PBT) shows a **loss of approx. € 22.6 M** for 2021, down by approx. € 3.7 M compared to 2020, when it was negative for € 26.4 M.

The account showing the year's taxes mainly includes prepaid taxes relating to the tax losses reported at year-end, determined after assessing the recoverable portion of the related tax assets in the light of future taxable bases resulting from the economic and financial plans of the Group companies. The increase in cumulative tax losses at the end of 2021 is also due to the deduction of the Covid-19 subsidies accounted for in the previous year.

Therefore, based on the data disclosed above, the year 2021 was closed with a **net loss of € 9.3 M for the Group**, down by € 4.6 M compared to 2020, when the Group reported a negative result of € 13.9 M.

8.2 Consolidated Statement of Financial Position

The table below provides a comparison between the **Consolidated Statement of Financial Position** of the CAI Group at 31 December 2021 and the same value at 31 December 2020.

Amounts shown in thousand euro (€K)	31.12.2021	31.12.2020	DIFFERENCE
Non Current Assets			
Intangible assets	341.637	336.260	5.377
Tangible assets	42.554	43.008	(454)
Rights of use	4.583	4.542	41
Investments	3.584	3.559	25
Financial Assets	3.373	3.474	(101)
Off-peak taxes recovered over the year	15.074	5.990	9.084
TOTALNON CURRENT ASSETS	410.804	396.832	13.972
Current assets			
Receivables from customers	16.094	13.018	3.076
Receivables from associated companies	138	162	(24)
Tax Receivables	2.781	4.222	(1.441)
Receivables from others	15.523	14.315	1.208
Cash and cash equivalents	58.524	81.345	(22.821)
TOTAL CURRENT ASSETS	93.061	113.062	(20.001)
TOTAL ASSETS	503.865	509.894	(6.029)



The difference in total assets, down by € 6 M compared to total assets at 31 December 2020, mainly reflects the increase in non-current assets (€ +13 M) and the simultaneous reduction in current assets for approx. € 20 M).

More specifically, the increased in non-current assets reflects the positive change in intangible assets as a result of the investments made during the year, after deducting amortization (ε +5.3 M) and the increased prepaid taxes (ε +9.1 M), the latter being mainly due to the effect of the higher tax loss reported at 31 December 2021 on the tax loss incurred during the period.

Current assets are mainly affected by the decrease in in cash and cash equivalents (€ -22.8 M), partly offset by the increase in current receivables (€ 3 M).

Amounts shown in thousand euro (€K)	31.12.2021	31.12.2020	DIFFERENCE
NET ASSETS	167.041	175.340	(8.299)
Non-financial liabilities	74.503	75.200	(697)
of which Deferred tax provision	47.216	48.999	(1.783)
of which severance indemnity fund	5.309	5.764	(455)
Financial liabilities	155.747	160.452	(4.705)
Total liabilities	230.250	235.652	(5.402)
of which fin.liab. rights of use w.in year	106.574 727	98.902 499	7.672
of which minus. Fights of use will year	727	433	
TOTAL LIABILITIES	336.824	334.554	2.270
TOTAL LIABILITIES AND SUADELIOLDEDIS			
TOTAL LIABILITIES AND SHAREHOLDER'S EQUITY	503.865	509.895	(6.030)
EQUIT	203.602	202.022	(0.030)

The net worth (Shareholders' equity) decreased by approximately € 8.3 M essentially due to the recognition of the Group's operating loss.

Non-current liabilities include a decrease in financial liabilities (\le 4.7 M) due to the reclassification in current liabilities of outstanding payables due within the following year, partly mitigated by the increase in the long-term share of the provisions for repair and replacement (\le 3.1 M).

Current liabilities (€ +7.7 M) include greater short-term bank loans obtained (€ +4.7 M) and the reduction of the short-term share of the Provisions for repair and replacement (€ -6.1 M).

INVESTED CAPITAL

The table below compares the summarized data regarding the capital invested at 31 Dec. 2021 with those at 31 Dec. 2020, followed by the main comments on the reported differences.



(Amounts in € K)	Consol. 31 dec 2021 CAI	Consol. 31 dec 2020 CAI	Diff. Abs. 2021/2020
Non current assets	410.804	396.832	13.972
Net Working Capital	(17.864)	(18.424)	560
Med./Long term liabilities	(74.503)	(75.200)	697
Invested Capital	318.437	303.209	15.228
	-	-	-
Net financial indebtedness	-	-	-
Shareholders' equity	318.437	303.209	15.228
Net assets	(167.041)	(175.340)	8.299
Net financial indebtedness	151.396	127.866	23.527

Fixed assets recorded an increase of approximately € 14 M, essentially attributable to the increase in intangible assets (+ € 11 M) as a result of operating investments net of amortization

Net working capital, negative for € 17.8 M at 31 December 2021, decreased by € 0.5 M compared to 31 December 2020 due to the decrease in current payables (€ -7.7 M), plus which was offset by the increase in the provision for restoration and replacement (€ +6.1 M) and trade receivables (€ +2.9 M)

As a result of the above, the CAI Group's Invested Capital at 31 December 2021 increased by € 15.2 M compared to 31 December 2020, with a balance of € 318.4 M.

During the impariment test as at 31 December 2021, it was decided to adapt some indicators to make them more significant for the purposes of evaluation.

The "adjusted" tables are shown below

(Amounts in € K)	Consol. 31 dec 2021	Consol. 31 dec 2020	Diff. Abs. 2021/2020	
	CAI	CAI	2021/2020	
Non current assets ADJ	388.773	383.810	4.964	
Net Working Capital	(17.864)	(18.424)	560	
Med./Long term liabilities ADJ	(21.978)	(20.437)	(1.541)	
Invested Capital	348.931	344.949	3.983	
	-	-	-	
Net financial indebtedness	-	-	-	
Shareholders' equity	348.931	344.949	3.983	
Net assets	(167.041)	(175.340)	8.299	
Net financial indebtedness	181.890	169.606	12.282	

[&]quot;Adjusted" non-current assets were considered net of the investments held by the subsidiary Toscana Aeroporti, of the medium and long-term financial assets of the subsidiary and net of deferred taxes.



Non current assets ADJ	Consol. 31 dec 2021 CAI
Tot non-curr ass. from cons. fin. Stat.	410.084
Equity investments held by TA	(3.584)
Financial activities TA M/L	(3.373)
Deferred tax assets DTA TA+CAI	(15.074)
Non current assets ADJ (1)	388.773

[&]quot;Adjusted" non-financial non-current liabilities were considered net of the deferred tax provision (€ 47.2 M at December 31, 2021 and € 49 M at December 31, 2020) and the severance pay provision (€ 5 M at December 31, December 2021 and € 5.7 M at December 31, 2020).

8.3 Cash flow analysis

The Consolidated Statement of Cash Flows provided below has been prepared by using the indirect method, as defined by IAS 7 which shows the main determinants of movements in cash and cash equivalents occurred during the reporting period.



CONSOLIDATED CASH FLOW STATEMENT (Amounts in € K)					
€/000	At 31/12/2021	At 31/12/2020			
A) Financial flow from operations (indirect method)					
Net profit (loss) for the year	(12.514)	(20.380)			
Income taxes	(10.090)	(5.996)			
Interest expenses/(income)	5.603	4.376			
Other acquisitions operative	(6.921)	0			
(capital gains)/Capital losses resulting from asset disposal	0	0			
1) Profit (loss) for the fiscal year before income taxes, dividends					
and capital gains/losses from disposals	(23.922)	(22.000)			
Accruals to provisions	6.414	3.910			
Depreciation of assets	16.688	16.465			
Total adjustments for non-monetary items with no offset in net working					
capital	23.102	20.375			
2) Financial flow before changes to the net working capital	(820)	(1.625)			
Decreas/(Increase) of credits towards customers	(3.076)	4.219			
Decreas/(Increase) of payables due to suppliers	6.081	(7.606)			
Other decreases/(Other increases) of net working capital	11.161	(14.254)			
Total changes in net working capital	14.166	(17.641)			
3) Financial flow after changes to the net working capital	13.346	(19.266)			
Interest collected/(paid)	(4.368)	(3.579)			
(income taxes paid)	0	(2.072)			
(Use of provisions)	(11.483)	(9.823)			
Total other adjustments	(15.851)	(15.474)			
Financial flow from operations (A)	(2.505)	(34.740)			
B) Financial flow from investing activities					
(Investments) Tangible Fixed Assets	(3.250)	(2.775)			
Disinvestments Tangible Fixed Assets	346	7			
(Investments) Intangible Fixed Assets	(11.825)	(9.645)			
(Investments) Financial fixed assets	0	(4)			
Disinvestments Financial fixed assets	0	0			
Cash flow from investing activities (B)	(14.729)	(12.417)			
C) Financial flow from financing activities					
New loans	57.200	105.543			
(Reimbursement of loans)	(62.787)	(5.281)			
Increase in paid share capital	0	0			
Disposal/(Purchase) of treasury shares	0	0			
(Dividends and advances on dividends paid)	0	0			
Cash flow from financing activities (C)	(5.587)	100.262			
Increase (decrease) in cash and cash equivalents $(A \pm B \pm C)$	(22.821)	53.105			
Total cash and cash equivalents at the beginning of the fiscal year	81.345	28.240			
Total cash and cash equivalents at the end of the fiscal year	58.524	81.345			
Increase (decrease) in cash and cash equivalents	(22.821)	53.105			



At 31 December 2021, cash and cash equivalents were positive for approx. € 58.5 M, down by € 22.8 M compared to cash and cash equivalents at 31 December 2020, when they were approx. € 81.3 M.

The items of the Consolidated Statement of Cash Flows at 31 December 2021 specifically include:

- Investments for approx. € 15.1 M in airport infrastructures;
- net cash outflows of approx. € 5.6 M from financing activities.

8.4 Consolidated Net Financial Position

To complete the information given above, we are providing the Consolidated Net Financial Position as at 31 December 2021 and as at 31 December 2020.

1	MET	CO	NSOL	IDATED	FINIANCIAL	INDEBTEDNESS
	VEI	CUI	NOUL	IVAIEL	, FINANCIAL	HINDED LEDINESS

	NET CONSOLIDATED FINANCIAL INDEBTEDNESS					
		31.12.2021	31.12.2020	Diff.		
	(values in €/000)	Consolidated	Consolidated	2021/2020		
		CAI	CAI	2021/2020		
Α	Cash on hand and at banks	58.524	81.345	(22.821)		
В	Other cash and cash equivalents	-	-	-		
С	Securities held for trading	-	-			
D	Liquid assets (A) + (B) + (C)	58.524	81.345	(22.821)		
Ε	Current Financial receivables	-	-			
F	Current bank payables	41.168	41.043	125		
G	Current portion of non-current indebtedness	12.278	7.719	4.560		
Н	Other current financial payables due to leasing companies	727	499	228		
ı	Current financial indebtedness (F) + (G) + (H)	54.173	49.261	4.912		
J	Net current financial indebtedness (I) - (E) - (D)	(4.351)	(32.084)	27.733		
K	Non-current bank payables	94.037	103.013	(8.976)		
L	Bonds iussed	57.718	57.438	280		
Μ	Other non-current payables due to leasing companies	6.350	4.132			
Ν	Non-current financial Indebtedness (K) + (L) + (M)	158.105	164.583	(6.478)		
0	Net financial indebtedness (J) + (N) P.F.N.	153.754	132.499	21.255		

The Group's cash on hand as at 31 December 2021 is € 58.5 M. We point out that the "Cash and Banks" item includes a minimum amount of € 1 M, available and deposited in a current account pledged as collateral for the medium-/long-term Loan Agreement stipulated by the Florence airport with the Intesa-San Paolo-MPS bank pool of the Subholding.

At 31 December 2021, the current financial debt is equal to € 54,173 K mainly referring to:

- from the use of short-term credit lines (€ 41,168 K);
- "Current portion of non-current financial debt" which includes the portions due within the next 12 months of medium / long-term loans (€ 9,545 K) and other payables related to the Holding (€ 2,734 k);
- financial liabilities for rights of use (€ 727K).

These are to be added to non-current bank payables, totalling approx. € 100.4 M, mainly as non-current portion of the three outstanding loans obtained to make the investments foreseen in the Group's Business Plan and in anticipation of the need to meet cash requirements in the period due to the pandemic, with repercussions on the working capital.



The item "Trade payables and other non-current liabilities" includes the non-current portion of financial liabilities for rights of use (€ 4 M) and the other liabilities related to the purchase of the TAC shareholding (€ 2.4 M).

At 31 December 2021, the Subholding obtained specific waivers in connection with the measurement of financial parameters, as required by the loan agreements in place with the banking pool Intesa San Paolo-MPS and with Banca Infrastrutture e Sviluppo (BIIS – Intesa San Paolo Group).

Based on the details given above, the new **debt-to-equity ratio** at 31 December 2021 is **0.92** (against 0.76 at 31 Dec. 2020).

The composition of the **Net Adjusted Financial Position** used by the Management for periodic monitoring, is given below. Compared to the financial liabilities described in the previous point, the item does not include the other payables for deferred payments for corporate acquisitions and financial liabilities for rights of use.

(values in €/000)	•	1.12.2021 Isolidated CAI	31.12.2020 Consolidated CAI	Var. 2021/2020
Net financial debt		153.754	132.499	21.255
liabilities for pafam deferred for company acquisitions	-	3.357	-	- 3.357
Financial liabilities for sales rights	-	4.720	- 4.631	- 89
Adjusted financial debt		145.677	127.868	17.809

Therefore, the **Adjusted Consolidated Financial Position** at the closing date (31 December 2021) is € **145.7 M**, up by € 17.8 M compared to 31 December 2020.

Consequently, the new **adjusted debt-to-equity ratio** at 31 December 2021 is **0.87** (against 0.73 at 31 Dec. 2020).

8.5 Consolidated key financial ratios

Concerning alternative performance indicators, the CAI Group is submitting, in its Report on Operations, not only the financial ratios required by the IFRS, but also alternative indicators derived, although not required, from IFRS (Non-GAAP Measures).

These indicators are presented with the purpose of allowing for a better assessment of the Group's management trends and should not be considered as alternative to those required by IFRS. More specifically, the alternative performance indicators used are described below (with the calculation method explained in a note for each indicator):

As exhaustively explained in the previous sections of this Report on Operations, the Covid-19 outbreak heavily impacted corporate profits and results in the financial years 2020 and 2021, and consequently also affected the main financial ratios set out below.



Profitability Ratios	Consolidated F.S. 31.12.2021	Consolidated F.S. 31.12.2020
ROE Net Income / Shareholders Equity	-7.49%	-11.62%
Gross ROE Profit Before Tax / Shareholders Equity	-13.53%	-15.04%
ROI Operating Income / Net Invested Capital (1)	-5.36%	-7.29%
ROS Operating Income / Revenues (2)	-28.19%	-42.50%
FINANCIAL EXPENSES / REVENUES RATIO Financial expenses/Revenues (2)	9.28%	8.43%
EBITDA / FINANCIAL EXPENSES RATIO EBITDA/Financial expenses	0.9	-0.5
Equity Ratios	Consolidated F.S. 31.12.2021	Consolidated F.S. 31.12.2020
STOCK TO LIABILITIES RATIO Current assets / Current liabilities	0.87	1.14
DEBT TO EQUITY RATIO Debt (NFP) / Shareholders Equity	0.92	0.76
NET DEBT TO EBITDA RATIO Debt (PFN) / EBITDA	29.54	-59.38
EQUITY TO NON-CURRENT ASSET RATIO Shareholders Equity / Non-current Assets	0.41	0.44



9. THE GROUP'S INVESTMENTS

The Group's investments at the end of 2021 totalled € 15.1 M, of which € 11.8 M regarding intangible assets and € 3.3 M regarding tangible assets.

Amounts shown in Euro/000	Scalo	Sub-tot	Sub-tot	Sub-tot	TOTAL
Total GROUP Investiments al 31.12.2021					15.075
A) Intangible Assets				11.826	
- Software			206	i	
-Concession rights			8.431	•	
Expansion of the flight infrast and strip areas	PSA/FLR	5.380			
New Bright Visual Aids	FLR	1.251			
Modification of the tramway path shelter	FLR	1.298			
Realization of fixed systems alongside	FLR	235			
Other minor items		97			
- Assets underconstruction			3.091		
Extension of infr. Flight and strip	FLR	650			
New Bright Visual Aids	FLR	756			
BHS adjustment and baggage belts	PSA	868			
Other minors	FLR	225			
- Current Software			98	;	
B) Tangible Assets				3.250	
- Land and buildings			1		
-Plant and machinery			2.700	1	
- Assets under construction			170	1	
-other assets			379	<u> </u>	

Investment in **intangible assets** include € 1.251 K for the renovation of the flight infrastructure and the expansion of the strips at the Florence airport; € 2,054 K for the new Lighting & Visual Aids (LVA) system of the flight track of the Florence airport; and € 5,380 K for the improvement of the BHS and baggage reclaim carousels in both TA airports.

Investments in **tangible fixed assets** mainly consisted in the purchase of new X-ray equipment (EDS Standard 3) for approx. € 2.4 M.

10. HUMAN RESOURCES

The Group's Staff

In 2021, the average number of employees working for the CAI Group has been 678.7 (FTEs), down by 24.4 FTEs (-3.5%) in absolute terms compared to 2020. This difference is affected by the lower traffic managed in the two airports after the Covid-19 outbreak that started in March 2020.

The mean number of employees of the Subsidiary TA is 323.4 FTEs, down by 5.7 FTEs (-1.7%), in absolute terms compared to 2020, while TAH has an average number of 322.0 FTEs, down by 32.0 FTEs (-9.0%). TA' and TAH' employees used temporary unemployment benefits ("CIGS") until 23 March 2021 and then the wage guarantee fund (Cassa Integrazione in Deroga), extended until 28 December 2021, and temporary unemployment benefits again since 29 December 2021.

The number of employees of the subsidiary Jet Fuel, the company that manages the fuel storage facility in the Pisa airport, reached 11.3 FTEs. In 2021, Jet Fuel used the CIGS until 8 April and then the CID unemployment benefits.



The subsidiary TAE reduced its staff, reaching a total of 6.5 FTEs. We remind readers that, for infrastructure development, TAE also uses technical staff (engineers, land surveyors, etc.) seconded by the Parent Company TA. TAE is presently using the wage guarantee fund called "Fondo di Integrazione Salariale".

Finally, in January 2021 the Group acquired 51% of Cemes Aeroporti S.r.l., with a staff of 14.5 FTEs.

We remind readers that the subsidiary "Parcheggi Peretola S.r.l." has no staff.

FTE Table	2021	2020	Diff.	% Diff.
Corporacion America Italia	1	1	0	0
Toscana Aeroporti	323.4	329.1	-5.7	-1.7%
Toscana Aeroporti Handling	322.0	354.0	-32.0	-9.0%
Jet Fuel	11.3	10.8	0.4	3.8%
TAE	6.5	7.4	-0.9	-11.7%
TAC	14.5	0	14.5	N/S
VOLA	0.0	0.8	-0.8	-100.0%
GROUP	678.7	703.1	-24.4	-3.5%

NOTE: Part-time FTEs are determined proportionally to full-time units (1 FTE).

The Group's cost of personnel totalled € 27.45 M in 2021, up by € 1.17 M compared to 2020 (+4.5%). The increase in personnel costs in 2021 compared to 2020 is mainly due to the acquisition of the employees of the new subsidiary TAC, to the renewal of the collective bargaining agreement of the air transport industry, and to a lower use of temporary unemployment benefits and holidays in the second part of 2021, due A the increased traffic managed.

<u>Technical training and education</u>

Despite the pandemic, anti-infection policies and the adoption of social "shock absorbers" that made it difficult to organize courses in the classroom, the Group provided a total of 12,409 hours of training, 42% of which followed by female staff and 58% by male staff through corporate e-learning and video-conferencing systems. Compared to 2020, 353 hours of training were delivered.

11. OCCUPATIONAL HEALTH & SAFETY

The Subsidiary TA's Prevention and Protection Service (PPS) kept monitoring the main occupational health and safety issues in the Pisa and Florence airports throughout 2021.

Starting from the end of January 2020, PPS activities have been strongly affected by the Covid-19 outbreak for all the three companies.



The greater effort required to prevent, control and manage biological risks implied the overturning of the priorities and objectives that had been identified and planned at the end of 2020.

The primary effort of the H&S function was to establish an interface with the competent bodies (USMAF - Air, Maritime and Frontier Health Authority, ASL - Local Health Units, Occupational Medicine, etc.) and support all the operating functions in the continuity of airport activities during the most critical phase, so as to ensure compliance with the various guidelines issued by the government ("DPCMs") and with the technical and regulatory prerequisite for a full resumption of activities in June.

"COVID-19 Infection Prevention Protocols" were developed and subsequently submitted to the Regional Government by May, and were certified by SGS Italia in July 2020.

The following are the main activities carried out to minimize virus transmission in the workplace:

- Implementation of measures to limit the spread of the virus in workplaces with "Infosicurezza" appropriate information disseminated to inform and train the personnel on the correct behaviour and
 good practices to be adopted right from the beginning of the outbreak;
- Implementation of signage, voice announcements, distancing devices, new layout, smart working, protective plexiglas barriers, and so on;
- COVID-19 Infection Prevention Protocols submitted to the Regional Government by May 31, 2020 as required by the Regional Order;
- Certification of the COVID-19 Infection Prevention Protocols by SGS Italia (July);
- Control Committees met 5 times to date (company, trade unions and workers' representatives) according to the DPCM of 26 March 2020;
- Adjustment of workplace cleaning and sanitation plans;
- "Triage" project launched at the entrances of the Pisa and Florence airports, also for the airport personnel ("Aeroporto Sicuro" safe airport project);
- Constant procurement, distribution and management of PPE and Covid-19 protection devices (face masks, sanitizing gels and wipes);
- Day-by-day management of personnel and user infection cases.

The following information is recorded for each company:

- Employer
- Airport Safety Managers (only in TA)
- SPPM (Prevention and Protection Service Manager, in Italian "RSPP")
- Prevention and Protection Service (for the subsidiaries TAH and TAE, services provided by TA)
- Health surveillance facility (Competent Physician, etc.)
- Emergency management personnel

For the management company, the Subsidiary Toscana Aeroporti S.p.A. ("TA"), the constant monitoring of specific security-related site issues has been delegated to two managers (pursuant to Art. 16 of Legislative Decree no. 81/08), one for each airport (Pisa and Florence), by TA's Employer.

In addition, each company has its own workers' health and safety representatives (in Italian "RLS", rappresentanti dei lavoratori per la sicurezza) for each site, who are involved by the SPPM to play an active role in inspections, in reporting events or aspects to be monitored, in risk assessments and in the related prevention measures, as well as in periodic meetings (Art. 35 of Leg. Dec. 81/08).

The Prevention and Protection Service directly provides training to all the personnel (employees, managers and executives) in accordance with Legislative Decree no. 81/08 and the relevant agreements between regional governments and the central government.



Maintenance of the ISO 45001:2018 certification

In December 2021, TA and TAH were audited the certification body DNV to maintain the ISO 45001:2018 certification. The audit was successful and the certificate is about to be issued. The implementation of this model allows the companies to be compliant with the provisions set forth in Art. 16, paragraph 3, and Art. 30 of Leg. Dec. no. 81/08, which require the adoption of an auditing model for the tasks of the Employer and Airport Safety Managers, with significant positive implications on the administrative responsibility of companies for occupational health and safety crimes, as provided for in the Organizational Model required by Leg. Dec. no. 231/2001.

Risk assessment and protection devices

For the reasons described above, the risk identification and assessment process is constantly being implemented, with continuous updates to the risk assessment and the respective reference documents ("DVR", Documento di Valutazione dei Rischi).

These documents may sometimes require an update or supplement to operating procedures or prevention and mitigation measures, which are formalized through the issuing of specific risk information (*INFO Sicurezza*) to focus on and address important aspects of occupational health and safety.

Risk identification criteria take into account the individual risk categories identified in the workplaces and those deriving from the activities carried out by employees, categorized in groups by role, also considering the simultaneous presence of third parties and the use of equipment and systems.

Collective or individual protection devices (PPE) are then adopted in line with the outcome of the aforesaid assessments.

Emergency and evacuation drills

Annual emergency and evacuation drills have been conducted in the two airports in November 2021, as required by Ministerial Decree (D.M.) no. 10/03/98, in cooperation with the Fire Brigade and the Prevention and Protection Service of the Border Police, and in the Pisa airport also with the subsidiary Jet Fuel.

More specifically, the following drills have been performed in the two airports:

- 1. Pisa airport (November 24th starting fire in check-in A);
- 2. Florence airport (November 24th check-in starting fire scenario).

Both fire drills have been conducted in compliance with the applicable COVID-19 infection prevention measures.

Labour accidents

The number of labour accidents and the consequent working days lost decreased significantly for both TA and TAH due to the impact of the outbreak on the airline industry.

The incidents recorded were mainly caused by oversights or inexperience (the so-called "human factor") rather than to events related to vehicles, equipment or dysfunctional work processes.

Training programs focusing on the "human factor" have been organized by the PPS and generally included in TA/TAH training programmes.

For further details, please consult the Consolidated Non-Financial Statement 2021.

12. IT SECURITY AND PRIVACY LEGISLATION - EU Regulation no. 2016/679

Law Decree no. 5 of 9 February 2012 (converted by Law no. 35 of 4 April 2012) amended certain provisions concerning minimum security measures by deleting, in particular, the Safety Plan. However, the abolition of



the obligation to draw up a Safety Plan does not exempt the company from the obligation to fulfil all the other privacy requirements.

In order to ensure that personal data are processed in compliance with the applicable privacy legislation, the Subsidiary Toscana Aeroporti upgraded its facilities to comply with the requirements of EU Regulation 2016/679 (regarding the protection of the personal data of natural persons and the free movement of said information) and Leg. Dec. no. 196/2003 ("Codice Privacy" - Privacy Code) supplemented with the changes introduced by Leg. Dec. no. 101 of 1 August 2018.

13. RESEARCH & DEVELOPMENT

The Covid-19 outbreak imposed the need to quickly respond to new corporate needs in terms of remote work and the postponement of certain investments and projects initially scheduled to start under the ICT Strategic Plan 2020 – 2021.

Technological investments, the improvement of processes, standardization, the integration and consolidation of IT systems implemented in previous years enabled us to rapidly respond to the new requirements arising from the global health emergency, thus capitalizing on the work done in the past and exploiting the scalability obtained with past interventions.

In addition to managing the Covid-19 emergency, in 2020 TA was engaged in innovation and process improvement activities which consisted in the use of technologies to upgrade IT infrastructures and improve corporate applications.

More specifically, during 2020 TA:

- Started creating an internal and customized NOC (Network Operation Center) service to monitor the IT network and related equipment with a view to detecting potential cybersecurity events concerning the availability of network services;
- Standardized the mobile telephone service contract (with a technical upgrade for better efficiency and capacity and for greater savings on the costs of the service).
- Started a process for the adoption of an IT security management system including logical, physical and organizational security functionalities, with the objective of upgrading the company IT systems, where necessary, and checking their compliance with the ISO 27001 standard for a future certification;
- Implemented a software for the use of digital Kanban Boards to improve team performances with a tool for the visual management of design activities;
- Implemented additional tools for the tracking of System Administrators' activities, in compliance with the directives of the Group;
- Started a project for the replacement of the corporate proxy(technical security upgrade for access to the Internet from the airports' workstations);
- Upgraded the RDBMS infrastructure by consolidating the enterprise databases;
- Extended the cargo management software to the Florence airport for its possible future activation.

14. RELATIONSHIPS WITH THE OTHER ENTITIES OF THE GROUP AND WITH RELATED PARTIES

Revenues, costs, receivables and payables at 31 December 2021 from/to subsidiaries, associates and other related parties concern the sale of assets or services that consist of routine Group operations. Transactions are performed at an arm's length, based on the characteristics of the goods sold and the services delivered.

At 31 December 2021, CAI holds 62.283% of the investment in the Subholding Toscana Aeroporti S.p.A

It should be noted that since 2016 the Group has adhered to the National Tax Consolidation pursuant to articles 117 to 129 of the Consolidated Income Tax Act (T.U.I.R) whose consolidating company is Corporación

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America Italia S.p.A .. The consolidating company determines a single total global income equal to to the algebraic sum of the taxable amounts (income or loss) realized by the individual companies that opt for this group taxation method.

The consolidating company recognizes a receivable from the consolidated company equal to IRES to be paid on the positive taxable amount transferred by the latter. Instead, towards companies that make tax losses, the consolidating company records a payable equal to IRES on the part of the loss actually used in determining the overall global income. Furthermore, as a result of participation in the National Tax Consolidation, the companies can confer, pursuant to art. 96 of the D.p.r. 917/86, the excess of interest expense made non-deductible for one of them so that, up to the amount of the excess of Gross Operating Income (i.e. ROL) produced in the same tax period by other subjects participating in the consolidation, it can be brought to the reduction of the total group income. At 31 December 2021 TA has no IRES payable to the parent company CAI, due to the negative result for the period.

During the first quarter of 2022, CAI and the subsidiary TA renewed the option for the national tax consolidation for the three-year period 2022-2024.

As of December 31, 2021, the CAI Group holds equity investments in the following associated companies:

- Immobili A.O.U. Careggi S.p.a.

A company incorporated to manage the retail area at the new entrance of the Careggi Hospital of Florence ("NIC"), whose share capital is 25% owned by CAI (unchanged with respect to 31 December 2021), while the remaining 75% is owned by Azienda Ospedaliera Universitaria Careggi. Its registered office is at the address of the Careggi Hospital of Florence and the administrative office is located in the Pisa Galilei airport.

At 31 December 2021, the subsidiary TA has a service agreement in place with this associate for staff management activities, for a period value of approx. € 19 K and recognized a variable price based on revenues of € 107 K.

- Alatoscana S.p.a.

Company that manages the Elba Island airport. CAI owns a 13.27% share in the share capital of this company (13.27% at 31 Dec. 2020), and the majority is owned by Regione Toscana (51.05%) and the Maremma and Tirreno Chamber of Commerce (34.36%).

A service level agreement has been in place for several years with this associate at 31 December 2021 for outsourced staff activities, for a global value of approx. € 63.2 K.

The main relationships with the other <u>related parties</u> at 31 December 2021 are:

- Delta Aerotaxi S.r.l.

A number of agreements are in force between the Subholding and Delta Aerotaxi S.r.l.:

- the subconcession of office premises and other types of spaces in the Pisa airport for a value of € 150 K in revenues at 31 December 2021;
- Aviation revenues for € 242 K for the invoicing of airport fees, taxes and extra handling services concerning General Aviation in the Pisa airport.
- Additional revenues for about € 22 K from the aforesaid associate are recognized at 31 December 2021 and consist in the charge-back of common services and insurance expenses due under existing agreements, as well as for parking passes and airport permits in the two airports.
- Costs for services for € 16 K for travel services purchased by the Subholding.



- Corporate Air Services S.r.l.

At 31 December 2021, the Subholding had the following relationships with the related party Corporate Air Services S.r.l., the company that manages General Aviation at the Florence airport, indirectly connected with TA through SO.G.IM. S.p.a., a TA shareholder:

- Aviation revenues for € 492 K for the invoicing of airport fees, taxes, handling fees and centralized General Aviation infrastructure in the Florence airport, € 40 K for the same services provided in the Pisa airport;
- the subconcession of office premises and other types of spaces in the Pisa airport for a value of € 38 K in revenues for TA at 31 December 2021;
- Non-aviation revenues for € 139 K at 31 December 2021 regarding the subconcession of 130 square metres in the air-side area in the Florence airport.

Additional revenues of approx. € 2 K from said related party are recognized at 31 December 2021 for the charge-back of common services and insurance expenses due under existing agreements, as well as for parking passes and airport permits in the two airports.

- Delifly S.r.l.

On 13 September 2007, AdF (today TA) and Delifly S.r.l. (related party through SO.G.IM. S.p.A) signed an agreement by which AdF (today TA) committed to sub-lease Delifly an area of approx. 122 sq.m. that Delifly would use exclusively to install a removable object to be used for the delivery of General Aviation catering services in the Florence airport (€ 39 K of revenues for TA at 31 December 2021).

Lastly, the Group accrued a further € 7 K revenues from Delifly for the charge-back of common services, third-party liability insurance coverage expenses, and the assignment of parking passes and airport permits in the two airports.

- ICCAB S.r.l.

ICCAB S.r.l. is a related party of TA since the Member of TA's BoD, Mr. Saverio Panerai, has a significant influence on ICCAB S.r.l.

We point out that the Subholding has an agreement in place for the subconcession of premises located in an air-side area of the Pisa airport used by ICCAB for retail activities, for a value of approx. € 6 K in revenues at 31 December 2021.

Finally, during 2021, the Group accrued a further € 1.5 K in revenues from ICCAB S.r.l. for the charge-back of common services of the two airports.

Finally, it should be noted that in 2021 there were no atypical transactions with related parties.

15. MAIN INFORMATION ON THE SUBHOLDING, SUBSIDIARIES, AND THEIR RELATIONSHIPS 15.1 Toscana Aeroporti S.p.A.

The tables shown below are extracted from the financial statements at 31 December 2021 published on the Toscana Aeroporti website to which reference is made, drawn up in compliance with the international accounting standards (IFRS) issued by the International Accounting Standard Board (IASB) and approved by the European Union, as well as the provisions issued in implementation of art. 9 of Legislative Decree 38/2005.

Below are the tables of the Management Income Statement, Balance Sheet and Net Financial Position as at 31 December 2021 compared with the values of 2020.



No commentary notes are provided, in consideration of what has already been described with references to consolidated data and taking into account the insignificant differences between the two financial statements.

TOSCANA AEROPORTI - YEAR'S INCOME STATEMENT

Amounts in €K	Notes	2021	of which Related Parties	2020 (*)	of which Related Parties
REVENUES					
Operating income		33,658	1,246	29,851	840
Other revenues		2,859	214	2,759	231
Revenues from construction services		11,522		8,988	
TOTAL REVENUES (A)	6.1	48,039	1,460	41,598	1,071
OTHER INCOME (B)	6.2	9,381	0	10,005	0
COSTS	6.3				
Operating Costs					
Consumables	6.3.1	643		778	
Cost of personnel	6.3.2	15,841		15,711	
Costs for services	6.3.3	19,179	16	18,678	
Sundry operating expenses	6.3.4	1,443		1,259	
Airport fees	6.3.5	2,669		2,192	
Total operating costs		39,775	16	38,618	0
Costs for construction services	6.3.6	11,309		8,769	
TOTAL COSTS (C)		51,084	16	47,387	0
GROSS OPERATING MARGIN / EBIT (A+B-C)		6,336	1,444	4,216	1,071
Amortization and impairment	6.3.7	9,602		9,463	
Provision for liabilities and repair	6.3.8	5 , 737		1,532	
Value write-ups (write-downs) net of trade receivables and other receivables	6.4	1,289		1,638	
OPERATING EARNINGS		-10,291	1,444	-8,417	1,071
ASSET MANAGEMENT					
Financial income	6.5	65		13	
Financial expenses	6.6	-2,534		-1, 275	
Profit (loss) from equity investments	6.7	-143		58	
TOTAL ASSET MANAGEMENT	·	-2,611	0	-1,205	0
PROFIT (LOSS) BEFORE TAX		-12,903	1,444	-9,622	1,071
Year's taxes	6.8	6 , 858	-99	1,776	-101
PROFIT/(LOSS) FOR THE PERIOD		-6,045	1,345	-7,845	971
Profit (loss) per share (€)	6.0	(0.3248)		(0.4215)	
Profit (loss) diluted per share (€)	6.9	(0.3248)		(0.4215)	



(*) Please note that, in order to offer readers a better comparability of the information disclosed in consolidated financial statements, the item "Other income" was presented in a different manner compared to 2020. This change is not considered significant by the Company.

TOSCANA AEROPORTI - STATEMENT OF COMPREHENSIVE INCOME

Amounts in €K	Notes	2021	2020
PROFIT/(LOSS) FOR THE PERIOD (A) Other comprehensive profit/(loss) that will not be subsequently reclassified to the Income Statement:		-6,045	-7,845
- Profit (loss) arising from the determination of the Termination Benefit after tax	7.15	74	-24
Total other profit (loss) before tax (B) COMPREHENSIVE PROFIT FOR THE PERIOD (LOSS) (A) + (B)		74 -5,970	-24 -7,870

CONSOLIDATED STATEMENT OF FINANCIAL POSITION (amounts in €K)					
ASSETS	Notes	31.12.2021	31.12.2020		
NON-CURRENT ASSETS					
Intangible assets	7.1	179,687	172,463		
Property, plant and equipment	7.1	26,946			
Rights of use	7.3	4,353	4,615		
Equity investments in other entities	7.3	2,945	2,945		
Investments in Subsidiaries	7.4	8,416	4,338		
Equity investments in associated companies	7.6	380	380		
Other financial assets	7.7	8,419	8,611		
Receivables from others due beyond the year	7.8	162	272		
of which to Related Parties	7.8	159	109		
or which to herated rarties		133	100		
Deferred tax assets	7.9	10,700	3,965		
TOTAL NON-CURRENT ASSETS		242,008	224,532		
CURRENT ASSETS					
Trade receivables	7.10	17,740	15,608		
of which to Related Parties	7.10	490	787		
Current tax assets	7.11	398	903		
Other tax assets	7.12	1,499	2,083		
Receivables from others, due within the year		14,027	14,202		
Cash and cash equivalents	7.14	50,419	70,763		
TOTAL CURRENT ASSETS		84,083	103,559		
TOTAL ASSETS		326,091	328,091		
SHAREHOLDERS' EQUITY AND LIABILITIES	Notes	31.12.2021	31.12.2020		
CAPITAL AND RESERVES		20 710	20 710		
Share Capital		30,710	3U,/1U		



TOTAL LIABILITIES AND SHAREHOLDERS' EQUITY		326,091	328,091
TOTAL LIABILITIES		224,485	220,515
TOTAL CURRENT LIABILITIES		103,766	95,888
(current portion)	7.17	2,147	8,242
Provisions for repair and replacement			
Other payables due within the year	7.26	7,211	5,610
Payables to social security institutions	7.25	1,081	1,328
Trade payables	7.24	32,519	24,686
Other tax liabilities	7.23	9,840	9,693
within one year	7.20	559	505
Financial liabilities for rights of use	7.19	30,403	40,020
CURRENT LIABILITIES Financial liabilities due within one year	7.19	50,409	45 , 825
TOTAL NON-CURRENT LIABILITIES		120,719	124,627
Other payables due beyond the year	7.21	2,768	365
beyond one year	7.20	3,932	4,202
Financial liabilities for rights of use			
Financial liabilities due beyond one year	7.19	93,731	102,607
benefits	7.18	2,281	2 , 529
Provisions for employee retirement and	, • = ,		.,
Provisions for repair and replacement	7.17	16,987	13,920
NON-CURRENT LIABILITIES Provisions for liabilities and expenses	7.16	1,020	1,005
TOTAL SHAREHOLDERS' EQUITY	7.15	101,606	107,576
Group's profit (loss) for the period		-6,045	- 7,845
Profit/(Loss) carried forward		337	262
IAS adjustments reserve		-3,229	-3 , 229
Capital reserves		79,833	87,678
			Length of the Lat.

15.2 Parcheggi Peretola S.r.l.

Parcheggi Peretola S.r.l. became a member of the CAI Group in 2015 after the incorporation of AdF, which owned 100% of its shares. The prevalent activity of this company is the management of a 640-slot payment car parking lot for the public in front of the Departures Terminal of the Florence airport.

We point out that the Subsidiary prepares its financial statement in compliance with the applicable legislation. The main accounts of this financial statement are summarized below.

For the consolidated financial statement, the financial statement of the subsidiary has been appropriately adjusted to take into account the impact deriving from the application of international accounting standards.

PARCHEGGI PERETOLA - IN	NCOME STA	TEMENT		
Amounts in €K	2021 2020 abs. diff.			% Diff.
REVENUES				
Non-Aviation revenues	525	564	-39	-7%
Other revenues	41	52	-11	-21%
TOTAL REVENUES (A)	566	616	-50	-8%
OTHER INCOME (B)	222	20	202	1019%



COSTS				
Costs for services	130	248	-118	-48%
Sundry operating expenses	55	1,356	-1,301	-96%
TOTAL COSTS (C)	186	1,605	-1,419	-88%
GROSS OPERATING MARGIN / EBIT				
(A+B-C)	603	-969	1,571	N/S
% incid. over total revenue	106.5%	6.6%		
Amortization and impairment	41	56	-15	-27%
OPERATING EARNINGS	561	-1,025	1,586	N/S
% incid. over total revenue	99.2%	5.0%		
PROFIT (LOSS) BEFORE TAX	561	-1,025	1,586	N/S
Year's taxes	-99	252	-351	N/S
PROFIT/(LOSS) FOR THE PERIOD	463	-773	1,236	N/S

The economic values of 2021 show revenues for € 566 K and € 222 K of Other Income for a total of € 788 K, up by € 152 K (+24%) compared to 2020 mainly attributable to public aids ("Decreto Sostegni" [Support Decree], Equalization Aid) received from the State (€ 220 K) to partially restore the losses caused by the pandemic.

Costs totalled € 186 K at 31 December 2021, strongly decreasing compared to € 1,605 K in 2020, the most significant component being the compensation recognized to a supplier for the early termination of a multi-year contract relating to the management and maintenance of parking lots (€ 1.3 M).

The 2021 Gross Operating Margin (EBITDA) is positive for € 603 K, up by € 1,571 compared to 2020, and the year's net profit is € 463 K, up by approx. € 1.2 M compared to the loss of € 773 K in 2020.

Parcheggi Peretola has a positive net financial position of € 730 K at 31 Dec. 2021 (€ 1,022 K at 31 Dec. 2020).

15.3 Toscana Aeroporti Engineering S.r.l.

Toscana Aeroporti Engineering Srl ("TAE"), incorporated on 15 January 2015, started operating in August 2015 as an engineering subsidiary 100% owned by Toscana Aeroporti with the mission of providing TA with the engineering services required for the implementation of the program for the development of the two Florence and Pisa airports.

For the engineering activities serving the design of the Master Plan, TAE uses its own staff and the support of:

- detachment of technical/engineering staff by TA (11 units at 31 December 2021);
- 2. in-house staff (7 employees at 31 December 2021);
- 3. specialized service contractors.

In continuity with 2021, TAE has been planning infrastructure improvements in both airports, specifically:

- Architectural design of the new passenger terminal and of the facing and surrounding land-side areas of the Florence airport;
- Preparation of the documentation required for the airport noise abatement and mitigation plan ("PCAR") of the Florence airport;



- Executive planning and management of the requalification and improvement works concerning the strip and flooring of the flight track 05-23 of the Florence airport;
- Executive planning and management of works for the electrification of the hydraulic rainwater harvesting/treatment tanks of the Florence airport;
- Executive design of the improvement of airfield markings in aprons 100, 200 and 300;
- Executive planning of the works for the construction of a sewerage bypass as a preliminary work for the expansion of the Pisa passenger terminal;
- Project management for the improvement of the BHS and baggage carousel systems (Florence and Pisa);
- Executive planning of the expansion of the Pisa passenger terminal Phase 1;
- Project management for construction of fixed GPU 400 Hz systems (Pisa).

At 31 December 2021, the company had 7 direct employees and, consistently with 2021, staff-related activities have been carried out by the Subholding under a servicing agreement signed between the parties.

We point out that the Subsidiary prepares its financial statement in compliance with the applicable legislation. The main accounts of this financial statement are summarized below.

For the consolidated financial statement, the financial statement of the subsidiary has been appropriately adjusted to take into account the impact deriving from the application of international accounting standards.

Toscana Aeroporti Engineering - Income Statement

Staten	ICIIC			
Amounts in €K	2021	2020	Abs. diff.	% Diff.
REVENUES				
Other revenues	2,525	2,569	-44	-2%
TOTAL REVENUES (A)	2,525	2,569	-44	-2%
OTHER INCOME (B)	0	0	0	
COSTS				
Cost of personnel	442	332	110	33%
Costs for services	2,022	2,078	-57	-3%
Sundry operating expenses	4	2	2	105%
TOTAL COSTS (C)	2,468	2,412	56	2%
GROSS OPERATING MARGIN / EBIT				
(A+B-C)	57	156	-100	-64%
% incid. over total revenue	2.2%	6.6%		
Amortization and impairment	22	38	-16	-41%
OPERATING EARNINGS	35	118	-84	-71%
% incid. over total revenue	1.4%	5.0%		
ASSET MANAGEMENT	-4	0	-4	N/S
PROFIT (LOSS) BEFORE TAX	31	118	-88	-74%
Year's taxes	-16	-39	24	-60%
PROFIT/(LOSS) FOR THE PERIOD	15	79	-64	-81%



Revenues totalled € 2,525 K in 2021, reflecting the year's portion of the projects commissioned by TA, as better described above.

Costs totalled € 2,468 K in 2021, mainly including costs for in-house staff for € 442 K, outsourced survey and design costs for € 1,288 K, and TA seconded staff costs for € 420 K.

The EBITDA for the period is € 57 K and the net profit for the period is € 15 K.

TAE has a positive net financial position of € 356 K at 31 Dec. 2021 (against € 76 K at 31 Dec. 2020).

15.4 Jet Fuel Co. S.r.l.

Jet Fuel Co. s.r.l. is the entity that manages the centralized fuel storage facility of the Pisa airport. The share owned by the subsidiary TA equals 51.0% of voting rights, while property and dividend rights are exercised in equal portions with the other shareholders, Refuelling S.r.l. and Air BP Italy S.p.A. Therefore, for consolidation purposes, said equity and operating result share has been considered at 33% for the CAI Group.

A total of 48,977 cubic metres of jet fuel passed through the storage facility during 2021, with a 46.3% volume increase compared to the 33,486 cubic metres of 2020. The company provided into-plane services for 47,110 cubic metres of fuel, with an 85.9% decrease compared to the 25,345 cubic metres of 2020.

At 31 December 2021, Jet Fuel had a sub-licensing agreement in place with TA for the management of the centralized fuel storage facility, for a global value of € 289 K (JF's airport fee) for 2021, supply of utilities for approx. € 11 K and other services (airport permits, parking lots, etc.) for a value of approx. € 1 K.

We point out that the Subsidiary prepares its financial statement in compliance with the applicable legislation. The main accounts of this financial statement are summarized below.

For the sole purpose of the Consolidated Financial Statement, the Financial Statement of the Subsidiary has been adjusted to take into account the impact deriving from the application of international accounting standards.

JET FUEL - INCOME STATEMENT				
Amounts in €K	2021	2020	Abs. diff.	% Diff.
REVENUES				
Aviation revenues	1,545	899	646	72%
Other revenues	4	3	0	14%
TOTAL REVENUES (A)	1,549	902	646	72%
OTHER INCOME (B)	154	15	139	903%
COSTS				
Consumables	51	32	18	56%
	543	544	-1	0%
Cost of personnel			_	
Costs for services	391	251	141	56%
Sundry operating expenses	17	20	-4	-18%
Airport fees	289	209	80	38%
TOTAL COSTS (C)	1,291	1,057	234	22%
GROSS OPERATING MARGIN / EBIT (A+B-				
C)	412	-139	551	N/S



% incid. over total revenue	26.6%	6.6%		
Amortization and impairment	152	139	14	10%
Provision for risks and repairs	60	0	60	N/S
Bad debt reserve	1	0	1	N/S
OPERATING EARNINGS	199	-278	477	N/S
% incid. over total revenue	12.8%	5.0%		
ASSET MANAGEMENT	-9	-6	-2	33%
PROFIT (LOSS) BEFORE TAX	190	-284	475	N/S
Year's taxes	-5	94	-100	N/S
PROFIT/(LOSS) FOR THE PERIOD	185	-190	375	N/S

Jet Fuel's 2021 total reached are € 1,703 K (€ 917 K at 31 Dec. 2020), mainly including the fuel storage service for € 694 K and the into-plane service for € 752 K. During 2021, the company received € 153 K of state aids ("Support Decree", equalization aid).

The main costs of 2021 are € 1,291 K (€ 1,057 K in 2020) and include the cost of personnel (€ 543 K), the airport subconcession fee (€ 289 K), tank truck maintenance and fuel (€ 74 K), professional services (€ 186 K), and industrial insurance (€ 68 K).

Consequently, the 2021 result is a negative EBITDA of € 412 K (negative for € 139 K in 2020) and a net operating profit of € 185 K for the period, compared to the € 190 K loss reported in 2020.

Jet Fuel's net financial position at year-end is negative for € 157 K (€ 325 K at 31 Dec. 2020).

15.5 Toscana Aeroporti Handling S.r.l.

Toscana Aeroporti Handling S.r.l., a 100% subsidiary of Toscana Aeroporti S.p.A., has been operating since 1 July 2020 with the business purpose of providing the services described in Legislative Decree no. 18 of 13 January 1999, and subsequent amendments and supplements, as well as of conducting additional and necessary activities related to handling. Handling activities include airport ground aircraft, passenger and cargo handling services.

During 2021, TAH managed a total of 25,869 commercial aviation movements in the two airports, which corresponds to a 92% market share (93.8% in 2020 with 22,522 movements). The +18.3% change in movements between the two financial years under examination is linked, as for the other companies of the Group, to the resumption of traffic in the two Tuscan airports.

In terms of assisted movements, the 2021 market share of each individual airport for commercial aviation traffic is 86.8% for Pisa (86.7% in 2020) and 96.1% for Florence (98.8% in 2020).

We point out that the Subsidiary prepares its financial statement in compliance with the applicable legislation. The main accounts of this financial statement are summarized below.

For the consolidated financial statement, the financial statement of the subsidiary has been appropriately adjusted to take into account the impact deriving from the application of international accounting standards.

INCOME S	STATEMEN	1T	
2021	2020	Abs. diff.	% Diff.
11 333	9 608	1 725	18%
	2021	2021 2020	diff.



Non-Aviation revenues	68	37	32	87%
Other revenues	735	668	67	10%
TOTAL REVENUES (A)	12,136	10,312	1,824	18%
• •	,	ŕ	,	
OTHER INCOME (B)	2,373	20	2,354	N/S
COSTS				
Consumables	172	176	-4	-3%
Cost of personnel	9,763	9,686	77	1%
Costs for services	4,667	4,104	563	14%
Sundry operating expenses	215	148	67	45%
TOTAL COSTS (C)	14,817	14,114	703	5%
• •	,	·		
GROSS OPERATING MARGIN / EBIT				
(A+B-C)	-307	-3,782	3,475	-92%
% incid. over total revenue	-3%	7%	ŕ	
Amortization and impairment	480	678	-198	-29%
Provision for risks and repairs	120	200	-80	-40%
Bad debt reserve	26	30	-4	-14%
OPERATING EARNINGS	-933	-4,691	3,758	-80%
% incid. over total revenue	-8%	5%		
ASSET MANAGEMENT	-58	-4	-54	N/S
PROFIT (LOSS) BEFORE TAX	-991	-4,695	3,704	-79%
Year's taxes	751	1,106	· ·	-32%
PROFIT/(LOSS) FOR THE PERIOD	-240	-3,589		-93%
	1	•	•	

The main revenues of 2021 include € 11.3 M of handling services and € 735 K of other revenues and income, substantially related to the debiting of the required operating services to TA. The other 2021 revenues also include some € 2.2 M relating to the government aid given to airport handling companies under the 2021 Budget Law¹.

The main costs of 2021 were the cost of personnel (€ 9.8 M) and the cost of outsourced services (€ 4.7 M).

The EBITDA for the period is negative for € 307 K and the operating loss reported by the company in 2021 is approx. € 240 K.

The NFP of TAH at 31 Dec. 2020 is negative for € 3,017 K (€ 1,040 K at 31 Dec. 2020).

In any case, the Subholding TA declared its intention and irrevocable commitment to keep financing and supporting TAH in order to ensure both the fulfilment of its obligations and the regular continuity of its operations.

15.6 Toscana Aeroporti Engineering S.r.l.

On 26 January 2021, Toscana Aeroporti S.p.A. signed an agreement for the acquisition of 51% of Cemes Aeroporti S.r.l., a recently incorporated company (July 2020) operating in the building sector, which changed its name into Toscana Aeroporti Costruzioni S.r.l. (TAC). The business purpose of this company is to build airports, roads, railways; perform river and maritime works; develop noise mitigation systems and prefabricate concrete elements for road, airport and railway facilities.

¹ State aid under Art. 1, par. 715, of Law no. 178 of 30 December 2020. See Section 8 for further details. Significant events occurred in 2021.



Throughout 2021, the company worked mainly on two job orders: the first, almost completed at 31 Dec. 2021, consisted in the maintenance and safety upgrade of the building where the Fire Brigade has its premises in the Pisa airport, and the second, which was finally tested at 31 Dec. 2021, consisted in the completion of significant works in the Florence airport to renovate the flight infrastructure (runway 5-23) and the adjacent strips.

We point out that the Subsidiary prepares its financial statement in compliance with the applicable legislation. For the consolidated financial statement, the financial statement of the subsidiary has been appropriately adjusted to take into account the impact deriving from the application of international accounting standards.

TOSCANA AEROPORTI HANDLING - INCOME STATEMENT						
Amounts in €K	2021	2020	Abs. diff.	% Diff.		
REVENUES						
Aviation revenues	11,333	9,608	1,725	18%		
Non-Aviation revenues	68	37	32	87%		
Other revenues	735	668	67	10%		
TOTAL REVENUES (A)	12,136	10,312	1,824	18%		
OTHER INCOME (B)	2,373	20	2,354	N/S		
COSTS						
Consumables	172	176	-4	-3%		
Cost of personnel	9,763	9,686	77	1%		
Costs for services		4,104	563	14%		
Sundry operating expenses	215	148	67	45%		
TOTAL COSTS (C)	14,817	14,114	703	5%		
GROSS OPERATING MARGIN / EBIT						
(A+B-C)	-307	-3,782	3,475	-92%		
% incid. over total revenue	-3%	7%				
Amortization and impairment	480	678	-198	-29%		
Provision for risks and repairs	120	200	-80	-40%		
Bad debt reserve	26	30	-4	-14%		
OPERATING EARNINGS	-933	-4,691	3,758	-80%		
% incid. over total revenue	-8%	5%	,			
ASSET MANAGEMENT	-58	-4	-54	N/S		
PROFIT (LOSS) BEFORE TAX	-991	-4,695	3,704	-79%		
Year's taxes	751	1,106	-355	-32%		
PROFIT/(LOSS) FOR THE PERIOD	-240	-3,589	3,349	-93%		

The main revenues of 2021 mainly include approx. € 11.3 M of work completed within the framework of the projects ordered by the Subholding.

On the cost side, the most significant component is the cost of services, approx. € 6.7 M. In detail, these consisted in outsourced work for approx. € 4 M, rental of machines and equipment for approx. € 1.7 M, professional services for € 334 K, seconded personnel for € 249 K, and industrial insurance for € 76 K.



Consequently, the 2021 EBITDA totalled € 437 K (negative for € 205 K in 2020) and loss for the year is € 720 K (loss of € 1.460 K in 2020).

The NFP of TAH at 31 Dec. 2020 is negative for € 315 K (€ 8 K at 31 Dec. 2020).

In any case, the Subholding TA declared its intention and irrevocable commitment to keep financing and supporting TAC in order to ensure both the fulfilment of its obligations and the regular continuity of its operations.

16. MAIN RISKS AND UNCERTAINTIES TO WHICH THE GROUP IS EXPOSED

The main risk factors that may affect the Group's operations are described below.

- RISKS ASSOCIATED WITH THE GENERAL CONDITIONS OF THE ECONOMY AND THE INDUSTRY, ALSO DUE TO THE COVID-19 OUTBREAK

The main factors that may affect operations in the transport sector where the Group operates are, *inter alia*, the gross domestic product (GDP), the business and consumer confidence level, the unemployment rate and the oil price. In general, the international political unrest, the credit crunch, the high unemployment rate, the reduction in the available income for families in real terms, and the consequent decrease in consumption, as well as events like the Covid-19 outbreak, continue causing a significant reduction in the demand for air transport. Should the economic weakness persist, also in the light of the conflict between Ukraine and Russia that started at the end of February 2022 and of the economic sanctions against Moscow, it cannot be excluded that the situation may lead to the continued negative impact on the economic and financial situation of the Company and the Group.

A prolonged duration of the conflict and its possible extension to other geographical areas could lead to a significant decline in international demand and tourist flows even in markets not adjacent to Russia/Ukraine. Moreover, the rising cost of fuel for airlines and the re-routing of airplanes to avoid overflying Russian airspace to reach Asia are increasing costs that could result in an increase in the cost of passenger tickets. However, we point out that revenues from passenger traffic to and from Russia was limited in 2021.

As to the Covid-19 pandemic, taking into account the current situation related to the spread of the virus both in Italy and globally and the continuing infection trends, in the hope that the vaccination campaigns launched at the end of 2020 will confirm their effectiveness, there is still uncertainty as to the duration and geographical expansion of this health emergency and the potential future impact it may have on the development of air traffic and on the economic performance of the Group.

In fact, these effects could be a consequence of the extension of restrictive measures which limit the movement of people within and between countries and geographical areas, of economic criticalities and impacts on many business sectors, and finally also the psychological impact of the emergency on the propensity of individuals to travel by air, as well as the possible extension or further tightening of health protection measures (i.e. social distancing), which could eventually reduce the capacity of the airport infrastructure and aircraft compared to the pre-Covid-19 situation.

The persistence, over a medium-long time horizon, of lower traffic levels than those reported in the pre-Covid period could make it necessary to revise, even substantially, the business model and infrastructure development plan of the Florence and Pisa airports.

In any case, there are several countries in Europe and globally that are relaxing Covid-19 restriction at the moment. In addition to that, authoritative sector studies expect a return to pre-Covid traffic levels starting from 2024, also thanks to the vaccination campaign underway worldwide.

For further information and insights, see the "Liquidity risk" and "Impact of the Covid-19 outbreak" sections in the Explanatory Notes.



- RISKS ASSOCIATED WITH CLIMATE CHANGE

With regard to risks associated with climate change, to be considered exogenous for the CAI Group, we are monitoring their potential implications on our business and we can say that these risks do not directly affect the core business of the Group. In addition, the criteria underlying our corporate environmental policies should allow the Group to adopt climate change resilient development pathways and implement actions that are consistent with the 17 Sustainable Development Goals (SDGs) developed by the United Nations.

- RISKS ASSOCIATED WITH CYBERSECURITY

The increasing pervasiveness and effectiveness of global cyber attacks, combined with the increased reliance on remote work required by the Covid-19 pandemic, may increase the risk of illegal intrusion into airport information and technology systems. The subsidiary Toscana Aeroporti pays great attention to the protection of its corporate information system and its infrastructure from unauthorized access and cyber attacks that could also cause the temporary suspension of operational services, the potential loss of sensitive and/or confidential data as well as reputational damage.

The main protection measures adopted against IT risks are periodic vulnerability assessments and system penetration tests that are conducted in accordance with the best practices of the industry, as well as the consequent remediation actions for the potential risks detected and the continuous updating of our IT systems linked to the periodic reports of the competent bodies and of the vendors of technological solutions.

- RISKS ASSOCIATED WITH AIRPORT HANDLING ACTIVITIES AND THE EXTREMELY COMPETITIVE LAYOUT OF THE RELATED MARKET

Airports with a traffic exceeding 2 million passengers or 50,000 tons of cargo are recognised free access to the ground assistance services market (Leg. Dec. 18/99). To date, these services are mostly provided by TAH, a subsidiary of the subholding TA, in the Pisa and Florence airports starting from July 1st, 2018.

Due to the limited operating spaces available both in the Pisa airport (ENAC Resolution of 4 June 2020) and in the Florence airport (ENAC Resolution of 30 November 2020), TA obtained a positive opinion concerning the request to restrict the number of ground handling operators for categories 3 and 5, as specified in Annex A to Leg. Dec. 18/99¹. In both airports, the number of handlers for Commercial Aviation has been limited to 2, one being Toscana Aeroporti Handling.

Since June 2019, another competitor started operating as handler in the Pisa airport for Commercial Aviation, while, in the Florence airport, the same competitor obtained the handler certification from ENAC, but has not yet been operating.

Revenues generated by the handling business accounted for 20.6% over total revenues in 2021 (19.5% of the total, after deducting revenues from construction services). The market where the providers of handling services operate is typically characterized by a high level of competitiveness, as well as by a limited profitability in terms of operating income.

The increase in competitive pressure, on the one hand, and the reduced margins that characterise these activities, on the other, could adversely affect the CAI Group's economic situation, equity and financial standing.

These effects were also amplified by market trends showing a significant decline due to the Covid-19 outbreak. Therefore, the Group is even more committed to taking all the possible countermeasures at managerial level to mitigate losses and take the handling company TA towards the much hoped-for recovery of the market. In this context, the Group started a process aimed at the disposal of the equity investment in TAH.

- REGULATORY RISK

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¹ Baggage Assistance and runway operations.



The Group, within the framework of the two concessions for the global management of the Pisa and Florence airports, operates in a sector regulated by domestic and international legislation. Any unpredictable change in the regulatory framework might adversely impact the bottom line of the Group.

A potential risk factor in the airport sector is the constant evolution of the specific legislative and regulatory scenario where the Group, like the other airport operators, operates. The Company's financial results are affected by developments in the regulatory framework, particularly as regards the regulation of airport service tariffs.

In this regard, we remind readers that, at the date of approval of this financial statement, consultations with airport users had been positively concluded according to the procedure established by the tariff models for the 2020-2022 period for both the Pisa and Florence airports. The Transport Regulation Authority issued Resolutions no. 50/2020 and no. 94/2020 for the final compliance with tariff models for the Pisa and Florence airport, respectively, for the 2020-2022 period.

Furthermore, on 16 July 2020, the Transport Regulation Authority "ART" published the new tariff models that, for the aforesaid reasons, will be applied in the CAI Group only starting from 2023. The subsidiary TA is presently studying the situation, together with its trade association, to understand how any future condition might impact said new tariff models and how to mitigate any risks in their future application.

- RISKS ASSOCIATED TO DELAYS IN THE IMPLEMENTATION OF THE INVESTMENTS PLANNED

The subsidiary Toscana Aeroporti could find it hard to implement the investments announced in the Action Plan approved by ENAC within the expected time frame, due to unforeseeable or difficult to estimate events. External events such as, for example, delays in the authorization procedure or in the execution of the works, also resulting from the evolution of the Covid-19 outbreak or from legal disputes and petitions, may generate higher investment expenses, require a greater use of financial resources, and end up by negatively affecting the applicable tariffs, and consequently the Group's economic, equity and financial situation. The Investment Plans of the Florence and Pisa airports have been prepared on the basis of the actions planned in the Master Plans, according to a modular pattern related to air traffic trends. The health emergency due to COVID-19 forced the Group to redefine the timing of its main investments in infrastructure, including the construction of the new runway of the Florence airport. More generally, the entire time frame of the infrastructure development described in the master plans of the two airports had to be redefined in order to better respond to the new traffic requirements and to allow for an adequate return on the investment and financial sustainability.

- RISKS ASSOCIATED WITH AIR TRAFFIC TRENDS IN THE TWO AIRPORTS AND WITH THE CONCENTRATION ON CERTAIN CARRIERS

As for the other operators of the sector, the reduction or interruption of flights by one or more carriers also due to an economic/financial crisis in their business organizations might adversely impact the bottom line and traffic goals of the Group.

Due to the Coronavirus emergency and to the consequent national security regulations imposed in airports, including the closure of the Florence airport from February 1st, 2021 to April 2nd, 2021 for the execution of works consisting in the renovation of the pavement, safety strips, horizontal signage and lighting systems of the airport runway, in compliance with EASA certification requirements, the CAI Group recorded about 400 K passengers against about 1 million in the same period of 2020. The total incidence of the first three carriers is 66.9%. In detail, the incidence of the first carrier is 52.6%, while the second and third carriers account for 8.7% and 5.6%, respectively.

The Group is working with the main carriers to lay the basis of a safe restarting of operations in the two airports managed, also leveraging on multi-year commercial agreements that bind carriers to the conduction of marketing and advertising campaigns, as well as to achieve preset goals in terms of passengers and flights. At the same time, the Group will contribute to the related expenses and disburse economic incentives for the achievement of the aforesaid goals.



The attractiveness of the reference market where the Group operates, together with the constant consolidation of relations with the main carriers, is key to restarting operations, as the Group believes that the traffic risk caused by the pandemic may be considered as an event limited in time.

- ENVIRONMENTAL RISK

The operations of the Group are regulated by many European Union regulations and domestic, regional and local legislation on the protection of the environment. The priority of the Group is to conduct its core business in compliance with the applicable environmental legislation; however, since the risk of environmental liability is intrinsic to the activity of the Group, there can be no certainty that new future regulations may not involve further regulatory requirements for the Group. In this regard, we point out that the Group adopted an independently certified environmental management system (EMS) for compliance with the ISO 14001 standard in both Pisa and Florence airports.

- BUSINESS DISRUPTION RISK

Business activities and services may be interrupted by various kinds of events, which may last for shorter or longer periods of time, with impacts on the operation of the airports managed by the subsidiary Toscana Aeroporti and on the business and financial performance of the CAI Group.

More specifically, disruptions of business activities generated by prolonged unusual events (e.g., wars, pandemics, volcanic eruptions, etc.) capable of causing long-lasting negative effects on air transport demand may critically impact the business activity of the Group. In addition, although no such event occurred in the past, since the Pisa airport is a military facility that was later opened to civil air traffic, civil aviation could be significantly limited or even suspended in case of a war or uncommon events of particular significance.

The activities of the Group may also be totally or partially disrupted by strikes of its own personnel or of the personnel of any airline, air traffic control service provider or third party operating in the two airports, or by the failure or operating difficulties of special providers who might be difficult to replace, as well as by natural, atmospheric or meteorological events.

- FINANCIAL RISK

As regards financial risks, see the specific section in the Explanatory Notes.

17. SIGNIFICANT EVENTS OCCURRED AFTER 31 DECEMBER 2021

With the easing of restrictions on transports, carriers are planning the summer season 2022 and increasing their operations compared to 2021 to further reduce the negative differential compared to the pre-Covid 19 situation of 2019.

New operations in the Florence airport

Volotea. The Spanish carrier returned to Florence to operate a flight to Bordeaux for the first time covering the entire airport system with its services (the flight will also be operated from Pisa).

Since June, Austrian Airlines planned to double their flights to Vienna passing from 1 to 2 daily flights.

New operations in the Pisa airport

The Irish carrier **Ryanair** announced a summer season in line with the pre-Covid levels in terms of movements and destinations. From the end of March, passengers have already been able to buy tickets for Paphos (Cyprus) and, from May, they will be able to buy tickets for Zadar (Croatia), too. The 2 weekly flights to Warsaw-WMI will be operated again from the end of March 2022 and in June passengers will also have 2 weekly flights to Kalamata and Chania available. The new two-weekly flight to Cork has been operating from June 3rd (with tickets on sale from February 19th) and tickets to Bordeaux (2 weekly flights from June to October) and Memmingen (2 weekly flights from April to October) have been on sale from March.



Flyr. This Norwegian airline will operate a direct seasonal flight to Oslo starting from May 6th, initially twice per week and then 3 times per week from July 1st to August 12th.

AirBaltic will be present again with its seasonal two-weekly flight to Riga, for a longer period of time: flights will start at the end of March rather than in June, as in 2021.

Aerlingus will re-operate its direct flight to Dublin, which had been suspended in 2021, from the end of March.

Edelweiss scheduled 2 weekly flights to Zurich, from June to September.

easyJet will connect Pisa to Manchester from March 28th, to London Luton from June 27th, after the suspension of these flights in 2021 due to Covid restrictions; the flight to Berlin Brandenburg, suspended in 2020 and 2021 (operated only in July-August in 2020), will be resumed from June 28th.

More news

Like other European Countries, Italy closed its airspace to Russian carriers from February 27th, so no Russian airline can land in Italy, take off from Italy or fly over the Italian national airspace. Consequently, Russia closed its airspace to airlines from 36 countries, including Italy.

So, the flights operated from Pisa by Ryanair to Lviv (2 weekly flights) and by Pobeda to Moscow Vnukovo (1 weekly flight) are currently cancelled. The consequences of the conflict, which cannot yet be estimated, will be linked to a number of factors, including the geographical extent and duration of sanctions and blocks.

Certainly, a prolonged duration and the possible expansion of the conflict could lead to a significant decline in international demand and tourist flows even in markets not adjacent to Russia/Ukraine.

Moreover, the rising cost of fuel for airlines and the redirection of routes to avoid overflying Russian airspace when reaching Asia are increasing costs, which could result in an increase in the cost of air tickets for passengers. The Group considers this traffic reduction to have limited effects and the relative reduction in revenues not to be significant.

On March 2022, the Subholding TA received Euro 3.64 million from ENAC as a partial payment (50%) of the aid for airport managers provided by Italian Decree no. 474/2021 ("Decreto Ristori"), and the subsidiary TAH received Euro 7.3 million as a partial payment (60%). During the first quarter, as anticipated in paragraph 3 "national tax consolidation" of this report, CAI and the subsidiary TA expressed their willingness to renew the option for the national tax consolidation for the three-year period 2022-2024. The option was exercised by both companies following the resolution of their respective Boards of Directors under the conditions agreed in a specific consolidation agreement signed by CAI and TA.

On April 28, 2022, the ordinary shareholders' meeting of the subsidiary Toscana Aeroporti approved the financial statements at December 31, 2021 and the distribution of an extraordinary dividend of 7,000,000 euros, which will be paid by the end of the month of May 2022.

18. OUTLOOK

The consequences of the Covid-19 outbreak continued to disrupt the global economy, global transport networks, and particularly air transport, as well as domestic and international tourism, especially for Italy, throughout 2021.

In February, the Subsidiary Toscana Aeroporti reported a progressive +688% increase compared to 2021, still below the progressive values of January-February 2019 (-50.4%), but showing a definite improvement.

Traffic is expected to recover from 2020 and 2021 levels in 2022, although it is still not comparable to 2019 pre-Covid levels, resulting in a significant negative impact on 2022 financial results. The gradual resumption of operations, supported by the progress of the vaccination campaign, is now accompanied by new international tensions due to the conflict between Russia and Ukraine, which are expected to affect passenger mobility both for security reasons and because of the increase in prices caused by the increase in energy prices (gas, power, oil).

For the Board of Directors

The Chairman
(Roberto Naldi)



CONSOLIDATED FINANCIAL STATEMENTS AT 31 DEC. 2021



Consolidated Financial Statement as of 31/12/2021

 $(\text{Amounts in } \! \in \! K)$

ASSETS	Notes	31/12/2021	31/12/2020
NON-CURRENT ASSETS			
INTANGIBLE ASSETS	1	341.637	336.260
Concession rights		307.144	303.029
Industrial patent rights.		673	358
Other intangible assets		225	266
Work in progress and advance payments		25.245	27.991
Goodwill		8.350	4.615
TANGIBLE ASSETS	2	42.554	43.008
Land and Buildings that can be freely assigned		30.610	30.857
Owned property, plant and equipment		11.944	12.151
RIGHTS OF USE	3	4.583	4.542
Vehicles for rights of use		649	420
Parking lot for rights of use		3.934	4.122
EQUITY INVESTMENTS		3.584	3.559
Investments in Associated Companies	5	631	613
Equity investments in Other Companies	4	2.953	2.945
FINANCIAL ASSETS	6	3.373	3.474
Guarantee deposits		193	185
Receivables from others due beyond the year	7	3.180	3.289
OTHER NON-CURRENT ASSETS		15.074	5.990
Prepaid taxes recoverable beyond the year	8	15.074	5.990
TOTAL NON-CURRENT ASSETS		410.804	396.832



			MINITERIAL
CURRENT ASSETS			
Inventories		0	0
ACCOUNT RECEIVABLE		34.537	31.717
Receivables from customers	9	16.095	13.018
Receivables from associated companies		138	162
Tax receivables	10	2.781	4.222
Receivables from others, due within the year	11	15.523	14.315
CASH AND CASH EQUIVALENTS		58.524	81.345
Cash and cash equivalents	12	58.524	81.345
TOTAL CURRENT ASSETS		93.061	113.062
TOTAL ASSETS		503.865	509.895



LIABILITIES	Notes	31/12/2021	31/12/2020			
TOTAL NET EQUITY AND LIABILITIES						
NET ASSETS	13					
Share capital		85.000	85.000			
Capital reserves		7.458	14.257			
Profit (loss) carried forward		1.531	5.067			
Profit (loss) of the period	14	-9.331	-13.947			
NET ASSETS CAI GROUP		84.658	90.377			
Minority shareholder's equity	15	82.383	84.964			
TOTAL NET ASSETS		167.041	175.340			
NON-CURRENT LIABILITIES						
Provisions for liabilities and expenses	16	2.213	2.016			
Provisions for repair and replacement	17	16.987	13.920			
Termination benefits and other personnel-related provisions	18	5.309	5.764			
Deferred tax liabilities		47.216	49.000			
Financial liabilities	19	151.754	160.452			
Financial liabilities for rights of use over the year	19-20	3.993	4.132			
Other payables due beyond the year	21	2778	368			
TOTAL NON-CURRENT LIABILITIES		230.250	235.652			



CURRENT LIABILITIES			
Loans	19	53.444	48.760
Financial liabilities for current use rights	19-20	727	499
Tax liabilities	22	10.026	9.714
Payables to suppliers	23	30.210	24.129
Payables to social security institutions	24	1.598	1.323
Provision for risks and charges	20	0	0
Other payables due within the year	25	7.744	5.551
Provisions for repair and replacements	17	2.147	8.242
Advance payments	23	677	684
TOTAL CURRENT LIABILITIES		106.574	98.902
TOTALE CURRENT AND NON CURRENT LIABILITIES		336.824	334.554
TOTALE NET EQUITY AND LIABILITIES		503.865	509.895



Consolidated Income Statement

(Amounts in \in K)

		31/12/2021	31/12/2020
REVENUES	26	72.096	60.987
Operating revenues	27-28-29	46.525	40.440
Revenues for construction services	31	11.522	8.988
Other revenue	30	1.914	1.499
Other income	30	12.135	10.060
COSTS	32	66.891	63.218
Consumables		812	896
Cost of personnel	33	27.454	26.284
Cost for services	34	24.347	23.081
Sundry operating expenses	35	1.786	2.830
Airport leases	36	2.669	2.192
Costs for construction services	37	9.822	7.935
GROSS OPERATING MARGIN		5.206	-2.231
Amortization and write-downs	38	16.688	16.466
Provision for risks and repair	39	4.453	1.736
Bad debts reserve	40	1.141	1.668



ASSET MANAGEMENT		-17.077	-22.101
Financial income	41	19	9
Financial expenses	42	-5.622	-4.385
Profit (loss) from equity investments	43	76	101
TOTAL ASSET MANAGEMENT		-5.527	-4.275
PROFIT (LOSS) BEFORE TAXES		-22.604	-26.376
Taxes for the year	44	10.090	5.996
PROFIT (LOSS) FOR THE YEAR		-12.514	-20.380
Minority interest's loss (profit) for the year	45	3.183	6.433
CAI GROUP'S PROFIT (LOSS) FOR THE YEAR		-9.331	-13.947
CONSOLIDATED TOTAL INCOME STATEMENT		31/12/2021	31/12/2020
CONSOLIDATED TOTAL INCOME STATEMENT Profit or loss for the period		31/12/2021 (12.515)	31/12/2020 (20.380)
Profit or loss for the period		(12.515)	(20.380)
Profit or loss for the period Other income		(12.515) 0	(20.380)
Profit or loss for the period Other income Other gains/(losses) that will not be subsequently reclassified to profit or loss:		(12.515) 0 0	(20.380) 0 0
Profit or loss for the period Other income Other gains/(losses) that will not be subsequently reclassified to profit or loss: Gains (losses) deriving from the TFR prov. net of tax		(12.515) 0 0 193	(20.380) 0 0 (150)
Profit or loss for the period Other income Other gains/(losses) that will not be subsequently reclassified to profit or loss: Gains (losses) deriving from the TFR prov. net of tax Total		(12.515) 0 0 193 193	(20.380) 0 0 (150) (150)
Profit or loss for the period Other income Other gains/(losses) that will not be subsequently reclassified to profit or loss: Gains (losses) deriving from the TFR prov. net of tax Total Financial assets available for sale		(12.515) 0 0 193 193 0	(20.380) 0 0 (150) (150) 0
Profit or loss for the period Other income Other gains/(losses) that will not be subsequently reclassified to profit or loss: Gains (losses) deriving from the TFR prov. net of tax Total Financial assets available for sale Cash Flow hedging reserve		(12.515) 0 0 193 193 0 0	(20.380) 0 0 (150) (150) 0
Profit or loss for the period Other income Other gains/(losses) that will not be subsequently reclassified to profit or loss: Gains (losses) deriving from the TFR prov. net of tax Total Financial assets available for sale Cash Flow hedging reserve Total other income		(12.515) 0 0 193 193 0 0 193	(20.380) 0 0 (150) (150) 0 (150)



	Shareholders' equity of the CAI Group								
	Share capital	Freely distributable reserves	Legal reserve	Exchange rate reserves	Other reserves	Result for the year	Total	Third parties shareholder' s equity	Total shareholder's equity
Balance as at 31 December 2019	85.000.000		70.362		16.873.993	2.409.891	104.354.246	91.464.350	195.818.596
Shareholder contributions							0	0	0
Profit (Loss) for the year						(13.947.482)	(13.947.482)	(6.432.995)	(20.380.477)
Other total income (expenses) for the year					(86.799)		(86.799)	, ,	(150.782)
Distributions							0	0	0
Movements in other reserves			228.209		2.238.247	(2.409.891)	56.565	(3.429)	53.136
Other Third Party Movements						0	0	0	0
Balance as of December 31, 2020	85.000.000	0	298.571	0	19.025.441	(13.947.482)	90.376.530	84.963.943	175.340.473
Shareholder contributions					3.500.000		3.500.000		3,500,000
Profit (Loss) for the year					3.300.000	(9.330.587)	(9.330.587)	(3.183.478)	(12.514.065)
Other total income (expenses) for						(2.550.567)	(7.550.561)	(3.163.476)	(12.314.003)
the year					112.362		112.362	80.652	193.014
Distributions							0	0	0
Movements in other reserves			0		(13.947.482)	13.947.482	0	521.831	521.831
Other Third Party Movements							0		0
Balance as of December 31, 2021	85.000.000	0	298.571	0	8.690.321	(9.330.587)	84.658.305	82.382.949	167.041.254



CONSOLIDATED CASH FLOW STATEMENT	(Amounts in € K)	AIVIERICA
€/000	At 31/12/2021	At 31/12/2020
A) Financial flow from operations (indirect method)		
Net profit (loss) for the year	(12.514)	(20.380)
Income taxes	(10.090)	(5.996)
Interest expenses/(income)	5.603	4.376
Other acquisitions operative	(6.921)	0
(capital gains)/Capital losses resulting from asset disposal	, o	0
1) Profit (loss) for the fiscal year before income taxes, dividends		
and capital gains/losses from disposals	(23.922)	(22.000)
Accruals to provisions	6.414	3.910
Depreciation of assets	16.688	16.465
Total adjustments for non-monetary items with no offset in net working		
capital	23.102	20.375
2) Financial flow before changes to the net working capital	(820)	(1.625)
Decreas/(Increase) of credits towards customers	(3.076)	4.219
Decreas/(Increase) of payables due to suppliers	6.081	(7.606)
Other decreases/(Other increases) of net working capital	11.161	(14.254)
Total changes in net working capital	14.166	(17.641)
3) Financial flow after changes to the net working capital	13.346	(19.266)
Interest collected/(paid)	(4.368)	(3.579)
(income taxes paid)	0	(2.072)
(Use of provisions)	(11.483)	(9.823)
Total other adjustments	(15.851)	(15.474)
Financial flow from operations (A)	(2.505)	(34.740)
B) Financial flow from investing activities		
(Investments) Tangible Fixed Assets	(3.250)	(2.775)
Disinvestments Tangible Fixed Assets	346	7
(Investments) Intangible Fixed Assets	(11.825)	(9.645)
(Investments) Financial fixed assets	0	(4)
Disinvestments Financial fixed assets	0	0
Cash flow from investing activities (B)	(14.729)	(12.417)
C) Financial flow from financing activities		
New loans	56.200	105.543
(Reimbursement of loans)	(61.787)	(5.281)
Increase in paid share capital	0	0
Disposal/(Purchase) of treasury shares	0	0
(Dividends and advances on dividends paid)	0	0
Cash flow from financing activities (C)	(5.587)	100.262
Increase (decrease) in cash and cash equivalents $(A \pm B \pm C)$	(22.821)	53.105
Total cash and cash equivalents at the beginning of the fiscal year	81.345	28.240
Total cash and cash equivalents at the end of the fiscal year	58.524	81.345
Increase (decrease) in cash and cash equivalents	(22.821)	53.105



EXPLANATORY NOTES TO THE CONSOLIDATED FINANCIAL STATEMENT AT 31 DEC. 2021

The Corporaciòn America Italia Group (hereinafter also the "Group" or "CAI Group") is formed by the Parent Company Corporaciòn America Italia S.p.A. with registered office in P.le Martesana 10, Milan, (hereinafter also the "Parent Company" or "CAI"); its subsidiary Toscana Aeroporti S.p.A. (hereinafter also the "Subholding" or "TA"), a joint-stock company with registered office in Florence via Del Termine n. 11 and registered with the Florence Company Register Office, and by its subsidiaries Toscana Aeroporti Engineering s.r.l., Parking Facilities Peretola s.r.l., Toscana Aeroporti Handling s.r.l., Jet Fuel Co. s.r.l. and Vola Srl.

Corporación America Italia S.p.A. was established on February 19, 2014.

The main purpose of the company is the management of shareholdings.

Corporación America Italia S.p.A. was wholly owned by the company DICASA Spain SAU based in Madrid, until 12 September 2018, the date on which DICASA Spain SAU sold 25% of CAI to Mataar Holdings 2 B.V. In December 2014 CAI issued a bond of 50 million euros, listed on the Vienna Stock Exchange.

On January 8, 2018, a new bond loan of € 60 million was issued maturing on December 31, 2024 at an annual rate of 4.556% and at the same time the previous bond loan of € 50 million was repaid in advance and in full, the contractual maturity of which was scheduled for December 31, 2019.

The new bond has been fully subscribed and is listed on the Vienna Stock Exchange.

The Parent Company, having issued a bond loan traded on the Vienna Stock Exchange, as better specified below, is required to prepare the consolidated financial statements.

On 12 September 2018 the shareholder DI CASA SPAIN sold 25% of the share capital of CAI to the company MATAAR HOLDINGS 2 B.V.

On 12 March 2020, the Ministry of Infrastructure and Transport, in order to counter the spread of Covid-19 and protect the health of workers, decreed with provision no. 112 (with extension intervened with decree no. 153 of 12 April 2020) that the operation of airport services is restricted to a specific list of airports, including the airport of Pisa (where operations have in any case been greatly reduced); consequently, starting from March 14, 2020 and until May 3, 2020, the Florence airport has seen its operations limited to cargo, mail, state flights and related to emergencies, including health ones.

On July 17, 2020, in consideration of the decrease in traffic at Italian airports resulting from the epidemiological emergency from Covid-19 and from the contagion containment measures adopted by the State and the Regions, in order to contain the consequent economic effects, it was extended the duration of the concessions for the management and development of the airport activity in progress at the date of entry into force of law no. 77 of July 17, 2020, which converted with amendments Article 202, paragraph 1-bis of the decree-law of May 19, 2020, n. 34.

On January 26, 2021, the subsidiary Toscana Aeroporti S.p.A. signed the agreement for the acquisition of 51% of Cemes Aeroporti S.r.l., a recently established company (active since July 2020) in the construction sector, which at the same time took on the corporate name of Toscana Aeroporti Costruzioni S.r.l. (CT scan).

On 2 March 2021, the European Commission communicated the compliance with the provisions of the Treaty on the functioning of the European Union of the contribution of 10 million euros allocated by the Tuscany Region with the regional law of 4 August 2020, no. 75 "Regulatory interventions related to the law for adjusting the budget 2020 - 2022" and with the regional law 3 December 2020, n. 95 "Direct grant to the Toscana Aeroporti S.p.a.". This contribution was collected by the Company on August 16, 2021.

The runway of the Vespucci airport was closed to air traffic from 1 February 2021 until the first days of April 2021 to allow for the reconstruction of the runway flooring and various maintenance. No flights departed or landed at the Florence airport during the period covered.

The global economy, after the slowdown in the third quarter of 2021 caused by the COVID-19 pandemic, has returned to a more sustained economic recovery. However, in the world scenario, there are various downside



risk factors such as the possible exacerbation of the pandemic, the European energy crisis and the increase in inflation which has been affected above all by the increases in the energy component.

A factor of particular attention concerns the strong geopolitical tensions between Ukraine and Russia with possible scenarios of international crisis as well as the size and extent of the sanctions imposed by the international community against Russia.

For further information on the extraordinary effects related to the health emergency on the obligations related to the existing bond loan, please refer to the appropriate paragraph "Financial liabilities" of these notes.

The audit of the Company is carried out by the company PricewaterhouseCoopers SpA in execution of the shareholders' resolution of 29 September 2014 which entrusted this company with the task until 2022. These consolidated financial statements of the CAI Group are expressed in Euro (€) as this is the currency in which most of the operations of CAI and its subsidiaries are conducted.

The international accounting standards have been applied uniformly for all the companies of the Group. The financial statements of the subsidiaries, used for the consolidation, have been appropriately modified and reclassified, where necessary, to bring them into line with the international accounting standards and homogeneous classification criteria.

Basis for consolidation

The subsidiaries, considering as such those in which the Parent Company holds control, have been fully consolidated.

For the structure of the CAI Group at 31 Dec. 2021, see the specific section of the Report on Operations.

Structure and content of the accounting statements

The 2021 Consolidated Financial Statements of the CAI Group have been prepared in compliance with the International Accounting Standards (IAS / IFRS), in force at the date, issued by the International Accounting Standards Board and approved by the European Union. International Financial Reporting Interpretations Committee ("IFRIC"), previously known as the Standing Interpretations Committee ("SIC").

Format of account statements

As regards the format of financial statements, the Group decided to present the following types of consolidated statements: Statement of Financial Position, Income Statement, Statement of Comprehensive Income, Statement of Changes in the Consolidated Shareholders' Equity, Statement of Cash Flows and Explanatory Notes. In their turn, Assets and Liabilities have been shown in the Balance Sheet based on their classifications as current and non-current.

Income Statement

The Income Statement is presented with classifications by nature, as this is considered to be the most significant classification method for the best disclosure of the earnings of the Company.

Furthermore, the Income Statement, breaks down all the relevant cost and revenue items referred to the relationships with related parties.

Statement of Comprehensive Income

In order to present additional information on its earnings, the Group chose to prepare two separated statements: the "Income Statement", which includes the operating result for the period, and the "Statement of Comprehensive Income" (hereinafter also briefly "SCI"), which includes both the operating result for the period and changes in the Shareholders' Equity relating to revenue and expense accounts, which, as specified in international accounting standards, are recognised among the components of the Shareholders' Equity.



The Statement of Comprehensive Income is presented with details of Other Comprehensive Profits and Losses to distinguish between profits and losses that will be reclassified in the income statement in the future, and profits and losses that will never be reclassified in the income statement.

Statement of Cash Flows

The Statement of Cash Flows is presented subdivided into cash flow formation areas. It has been adopted by the CAI Group and prepared by using the indirect method. Cash and cash equivalents included in the cash flow statement include the balance values of said items at the reference date. Income and expenses concerning interests, dividends received and income taxes are included in the financial flows generated by operations.

We specify that the cash flow statement does not show the financial flows regarding relationships with related parties, because they are not considered significant.

Statement of Changes in the Consolidated Shareholders' Equity

The statement of Changes in the Consolidated Shareholders' Equity is presented as required by international accounting standards, with separated items for the year's profit and each revenue, income, charge and expense not passed in the income statement or in the statement of comprehensive income, but directly recognised in the Shareholders' Equity based on specific IAS/IFRS accounting standards.

Consolidation area and criteria

The consolidation area includes the Parent Company and the companies directly or indirectly controlled by CAI. A company is controlled when the Group is exposed to or is entitled to receive variable returns from investment in the company and can influence such returns through the exercise of its decision-making power on the company. The subsidiaries are consolidated in full.

The structure of the Group changed with respect to 31 December 2020 with the acquisition of 51% of the capital of Toscana Aeroporti Costruzioni on 29 January 2021 by Cemes S.p.A., and the liquidation of Vola S.r.l., as well as the creation of A.C. Quasarda S.c.a.r.l. (not operational as of 31 December 2021). See section 6.3 of the Report on Operations for further details.

Companies are included in the consolidation area from the date on which the Group gains control over them, while they are excluded from the date on which the Group loses control over them, as defined above.

The main consolidation criteria used in preparing the financial statements for the year in compliance with IFRS at 31 Dec. 2010 are detailed below:

- a. the book value of the investments made in subsidiaries was eliminated against the related Shareholders' equity, with the recognition of their assets and liabilities on a line-by-line basis. Control exists when the Group is exposed to or is entitled to receive variable returns from its involvement in the company and has the capacity to influence said variable returns with its power over the subsidiary. The acquisition of a subsidiary is booked with the acquisition method. The cost of the acquisition is determined by the sum of current entries at the date when control has been obtained on the assets given, on the liabilities incurred or undertaken, and on the financial instruments issued by the Group in exchange for the control of the acquiree.
- b. The assets, liabilities and potential liabilities acquired and identifiable are recognized at their fair value at the acquisition date. The positive difference between the purchase cost and the share of the Group in the fair value of said assets and liabilities is classified as goodwill and booked as intangible asset in the balance sheet.
- c. Should a negative difference arise, IFRS 3 "Business combinations" does not contemplate the recognition of a negative goodwill; so the excess of the interests of the purchaser in the fair value of the assets, liabilities and identifiable potential liabilities of the purchased entity compared to the cost



- of the acquisition is recognised to the Income Statement after redetermining the fair value of the assets, liabilities and identifiable potential liabilities of the acquiree.
- d. Once control has been acquired on the acquiree, any acquisition of further shares is accounted for by recognising the difference between the price paid and the value of the corresponding share of booked Shareholders' equity of the acquiree directly to reduce the consolidated Shareholders' equity. Similarly, in the event of a transfer of shares that does not involve a loss of control, the capital gain or loss is recognised directly in an item of the Shareholders' Equity and subsequently transferred to the Income Statement only at the time of the transfer of the control of the acquiree.
- e. The economic results of the subsidiaries acquired or transferred during the business year at issue are included in the Consolidated Income Statement since the effective acquisition date until the effective transfer date.
- f. Investments in associated companies are valued with the equity method: if the CAI share of the losses of the associated company exceeds the book value of the investment in the balance sheet, then the value of the investment is zeroed and the portion of the further loss is recognised to the extent that CAI is responsible for it.
- g. Significant transactions between consolidated entities are eliminated, together with the credit and debit entries, costs and revenues, and profits not yet realized deriving from transactions between companies of the Group, after deducting any tax.
- h. Minority interest in the net assets of the consolidated subsidiaries is identified separately from the Group's Shareholders' Equity. Said interest is determined based on the percentage held in the assets and liabilities identified at the acquisition date and in the Shareholders' equity variations after that date. For the acquisitions completed before the date of first application of the IFRS, as permitted by IFRS 1, the consolidation is done according to the previously applicable standards.

Accounting standards and valuation criteria adopted

The accounting standards and valuation criteria adopted for the preparation of the financial statements for the business year closed on 31 Dec. 2021 are described below.

The Group has assessed the applicability of the going concern assumption in the preparation of the financial statements, concluding that this assumption is adequate as there are no doubts about the going concern.

With reference to the effects of the Coronavirus and the consequent initiatives activated by the Group, described in the management report and in the paragraph "Impacts of the Covid-19 epidemic" of these explanatory notes, having made the necessary assessments on the basis of the information available, although all " there are now factors of uncertainty about the timing with which the emergency can be considered definitively overcome - and hoping that this emergency may fall on the basis of the containment measures adopted by governments and competent authorities, as well as the effectiveness of the vaccination campaign - it is believed that, considering the countermeasures developed by the management, as well as the government interventions of an economic nature in support of families, workers and businesses, this circumstance does not represent, with reference to the financial statements as at 31 December 2021, nor a factor of uncertainty on the capacity of enterprise to continue to operate as an entity in operation or.

Goodwill

In the case of acquisition of business entities, the assets, liabilities and potential liabilities acquired and identifiable are recognized at their fair value at the acquisition date. The positive difference between the purchase cost and the share of the Group in the current value of the acquired assets and liabilities is classified as Goodwill and booked as an intangible asset in the balance sheet. Instead, any negative difference ("negative goodwill") is booked to the Income Statement at the date of acquisition.

Goodwill is not amortized, but is reviewed every year - or more frequently, if specific events or changed circumstances indicate the possibility of an impairment - to identify any impairment according to the criteria



laid down by IAS 36 "Impairment of assets". After initial recognition, goodwill is valued at cost, after deducting any accumulated impairment loss.

Other Intangible Assets

A concession agreement falls within the scope of IFRIC 12 "Service concession arrangements" if the grantor (public entity) controls the infrastructure or a portion thereof, where "control" means that the grantor controls or regulates the services the operator must provide with the infrastructure, to whom it must provide them and at what price, and if the grantor also controls, through ownership, beneficial entitlement or otherwise any significant residual interest in the infrastructure at the end of the arrangement.

Concession rights represent the concessionaire's right to use the asset under concession, in consideration of the costs incurred for the design and construction of the asset, with the obligation to return it at the end of the concession. Concession rights are recognized using the so-called 'intangible asset method', where the concessionaire is entitled to charge a fee to the users of the public service it provides by using the infrastructure.

Concession rights are booked based on the fair value (estimated on the basis of the cost incurred, inclusive of interest expenses, in addition to the capitalization of internal costs for the general coordination activity required for the execution of works by TA) of the intangible assets relating to the construction and expansion activities carried out on the assets covered by the scope of IFRIC 12 "Service concession arrangements".

If the fair value of the services received (in this case, the right to use the infrastructure for business purposes) cannot be measured reliably, the revenue is determined on the basis of the fair value of the services provided (fair value of the construction services provided).

Assets from construction services in progress at year-end are measured on the basis of the progress of works and this valuation converges in the Income Statement item "Revenue from construction services".

Repair or replacement activities are not capitalized and converge in the estimate of the provision described below.

Concession rights are amortized over the entire duration of each individual concession - a method that reflects the assumption that the future economic benefits of the asset will be used by the concessionaire. Considering that the Pisa airport is a military airport that has been opened to civil traffic, the item "Assets under concession" also includes the investments made by the Subholding for the flight infrastructure belonging to the *Aeronautica Militare* (Ministry of Defence), as provided for in the planning agreements signed with ENAC.

The provision for impairment and the provision for repair or replacement expenses, globally considered, ensure an adequate coverage of the following charges:

- free assignment to the State, upon the expiration of the concession, of revertible assets with a useful life exceeding the term of the concession;
- repair and replacement of the components subject to wear and tear of the assets under concession;
- recovery of the investment, even in connection with the new works contemplated in financial plans.

Should events take place that support the assumption of an impairment of the value of said Intangible assets, the difference between the book value and the related "recovery value" is recorded in the Income Statement. An intangible asset purchased or produced internally is booked among Assets, as required by IAS 38 "Intangible assets", only if it can be identified and controlled, and if it is possible to predict the generation of future economic benefits, and if its cost can be determined reliably.

Intangible assets with finite lives are valued at purchase or production cost, after deducting accumulated amortization and impairment. Amortization is determined by making reference to the period of its estimated useful life and starts when the asset is available for use.

The amortization criteria adopted for the various intangible asset items are the following:

- Industrial patent and intellectual property rights: 2 years;
- Multi-year charges: 5 years or referring to the different useful life, if lower;



 Concession rights: based on the remaining years of the concession (expiry: December 2048 for the Pisa airport, February 2045 for the Florence airport - both terms extended for 24 months by Law no. 77 of 17 July 2020).

The Group elected to maintain the historical purchase cost, as an alternative to fair value, as valuation criterion for tangible assets after their initial recording.

Construction in Progress is valued at cost based on the progress reports defined by the contract with the supplier and are amortized starting from the business year when they start being used.

If, regardless of the amortization already accounted for, there is an impairment, the asset is written down accordingly; if, in subsequent years, the assumption of the impairment ceases to exist, the original value is restored, adjusted with the sole amortization.

Development costs can be capitalized provided that the cost is reliable, can be determined and the asset can be shown to be capable of producing future economic benefits.

Research costs are booked to the Income Statement in the period when they are incurred.

No intangibles with an indefinite useful life other than goodwill have been booked in the balance sheet.

Property, Plant and Equipment

Property, plant and equipment are booked at their purchase cost (more specifically, according to this principle, the value of land is separated from the value of the buildings built on said land and only the building is depreciated) and the cost includes incidental, direct and indirect costs for the portion reasonably attributable to the asset. For an asset that justifies capitalization, the cost also includes the financial expenses that are directly attributable to the acquisition, construction or production of asset itself.

If the individual components of a complex tangible asset have different useful lives, they are booked separately to be depreciated consistently with their relative duration (so-called "Component Approach").

The costs incurred after the purchase are capitalized only if they increase the future economic benefits implied in the asset to which they refer. All the other costs are booked in the Income Statement when they are incurred. Tangible assets in progress are valued at cost and depreciated starting from the year when they start being used.

Fixed assets are systematically depreciated in each business year on a straight-line basis based on economic-technical rates determined in connection with the residual possibilities of use of the assets.

The rates applied are specified below:

-	Land:	Not depreciated
-	Property:	4% (25 years)
-	Plant and machinery:	10% (10 years)
-	Industrial and commercial equipment:	10% (10 years)
-	Electronic machines:	20% (5 years)
-	Office furniture and equipment:	12% (9 years)
-	Trucks:	25% (4 years)
-	Cars:	20% (5 years)

Investments in revertible assets made before 1997 have been depreciated based on the lower term between the duration of the concession and the useful life of each individual asset.

Ordinary maintenance costs are fully debited to the Income Statement. Incremental maintenance costs are attributed to the assets to which they refer and depreciated in connection with their residual possibility of use.

Profits and losses deriving from the sale or divestment of assets are determined as the difference between the sales revenue and the net book value of the asset and are booked in the Income Statement of the year.

Impairment

At each year-end date, the CAI Group reviews the carrying value of its tangible and intangible assets to detect any impairment. Whenever any such indication exists, the recoverable amount of said assets is estimated to



determine the amount of the write-down ("impairment test"). When it is impossible to estimate the recoverable value of each individual asset, the CAI Group estimates the recoverable amount of the cashgenerating unit to which the asset belongs.

Intangible assets with indefinite useful life (goodwill) are tested for impairment every year in order to determine whether there have been losses of value, regardless of whether or not there are impairment indicators.

The recoverable amount is the greater between the net selling price and the value in use. In determining the value in use, the estimated future cash flows are discounted at their current value by using a pre-tax rate that reflects the market's current valuation of the current value of money and the specific risks of the asset. If the recoverable amount of an asset (or cash-generating unit) is estimated to be lower than the relative book value, the book value of the asset is reduced to the lowest recoverable value. An impairment is immediately recognised in the Income Statement.

For the sake of completeness, we point out that the Group has identified the Florence and Pisa airports as CGUs.

When the circumstances requiring a write-down no longer exist, the carrying amount of the asset (or cash-generating unit), except for goodwill, is adjusted upward to its new estimated recoverable amount, but without exceeding the net carrying value the asset would have had if the impairment had not been recognized. The reversal is recognized immediately in the income statement.

Leases (for the lessee)

For all the lease agreements to which it is a party, except for short-term leases (with a duration of 12 months or less and that do not contain a purchase option) and leases for low-value assets (with a unit value lower than € 5 K), the Group recognizes a use right to use at the start date of the lease, which corresponds to the date on which the underlying asset is available for use.

Short-term and low-value leases are recognized as costs in the income statement on a straight-line basis over the term of the lease.

Use rights are valued at cost, net of accumulated depreciation and impairment losses, and adjusted as a result of each remeasurement of lease liabilities. The value of use rights corresponds to the lease liabilities recognized, in addition to the initial direct costs incurred, leases adjusted at the commencement date or earlier, and restoration costs, net of any lease incentives received. The discounted value of the liability so determined increases the right of use of the underlying asset, with a contraentry recognized in a dedicated provision. Unless the Group is reasonably certain to obtain the ownership of the leased asset at the end of the lease term, use rights are depreciated on a straight-line basis on the basis of the estimated useful life or term of the lease, if less.

The term of the lease is determined by considering the non-cancellable period of the lease, together with the periods covered by an option to extend the agreement if it is reasonably certain that said option will be exercised, or any period covered by an option to terminate the lease, if it is reasonably certain that the option will not be exercised. The Group assesses whether or not the exercise of the extension or termination options is reasonably certain, taking into account all the significant factors that create an economic incentive in connection with such decisions.

The lease liability is recognized at the commencement date of the arrangement for a global value equal to the current value of the leases to be paid during the term of the agreement, discounted by using the incremental borrowing rate (IBR), when the interest rate implicit in the lease is not easy to determine. Variable lease payments remain accounted for in the Income Statement as a cost of the period.

IFRS 16 requires the Management to develop estimates and assumptions which may affect the measurement of the right of use and of the finance lease liability, including the determination of: contracts for the implementation of the new rules for the measurement of assets/liabilities with the financial method; terms of the agreement; interest rate used for the discounting of future lease payments.



Leases (for the lessor)

Lease agreements where the Group is the lessor are classified as operating or finance leases. Subconcessions specifically belong to this category.

A lease is classified as a finance lease if it substantially transfers all the risks and rewards incidental to the ownership of an underlying asset. A lease is classified as an operating lease if it does not substantially transfer all the risks and rewards incidental to the ownership of an underlying asset.

For finance leases, the Group recognizes the assets associated with finance leases in the balance sheet at the commencement date and shows them as a receivable at a value corresponding to the net investment made on the lease. The net lease investment is measured by using the implicit interest rate of the lease.

For operating leases, the Group recognizes the lease payments as income on a straight-line basis or according to any other systematic criterion.

The costs incurred for the realization of the income, including amortization, are recognized as costs.

Non-current assets held for sale

Non-current assets (and disposal groups) classified as "held-for-sale" are valued at the lower of their previous carrying amount and fair value less costs to sell.

Non-current assets (and disposal groups) are classified as "held-for-sale" when their book value is expected to be recovered by means of a sale transaction rather than being used in the operating activity of the company. This condition is met only when the sale is highly probable, the asset (or group of assets) is immediately available for sale in its current conditions, the Management has already committed to sell it/them, and the sale is planned within twelve months from the classification date of this item.

Equity investments in associated companies

Associated companies or associates are those entities on which the Group exercises a considerable influence, but which the Group does not control as to their financial and operating policies.

The equity investment in an Associate is initially recognised at cost and the carrying value is increased or decreased to reflect the Group's share of its profits or losses realised by the investee after acquisition. The Group's share of profit (loss) for the year at issue realised by the investee is recognised in the consolidated income statement. Any dividends received by an investee will reduce the book value of the investment. The adjustments made to the book value of the investment may also be the result of changes in the other components of the investee's Statement of Comprehensive Income. The share of said changes, which refer to the Group, is recognised among the other components of the Statement of Comprehensive Income. If the share of the Group's losses in an associate is equal or greater than the Group's interest in that associate, the Group will suspend the recognition of its share of further losses. After deleting the investment, any further loss is set aside and recognised as a liability only to the extent that the Group has committed to fulfil legal or implicit obligations or has made payments on behalf of the Associate. If the Associate realises profits later, the Group will resume the recognition of its share of profits only when the Associate has reached its share of non-recognised loss.

Directors believe that the Group has a remarkable influence on Alatoscana S.p.a. (the Elba Island's airport operator), even if the share owned is lower than 20%. More specifically, that influence is due to the composition of the shareholding of the company and to the possibility of influencing its financial and operating policies.

Financial assets (including equity investments in other entities)

The classification and valuation of financial assets is done by considering both the related management model and the contractual characteristics of the cash flows that can be obtained by the asset. Depending on the characteristics of the instrument and on the business model adopted for its management, the following three categories are distinguished:



(i) financial assets measured at amortized cost; (ii) financial assets measured at fair value through other comprehensive income ("FVTOCI"); (iii) financial assets measured at fair value through profit or loss ("FVTPL").

The financial asset is measured by using the amortized cost method if both of the following conditions are met:

- the financial asset management model consists in holding the asset solely for the purpose of collecting the relevant cash flows; and
- the financial asset generates, at contractually predetermined dates, cash flows representing exclusively the return on the financial asset itself.

According to the amortized cost method, the initial entry value is subsequently adjusted to take into account capital repayments, any write-down and depreciation of the difference between the repayment value and the initial entry value.

Amortization is made on the basis of the effective internal interest rate, which represents the rate that makes the present value of the expected cash flows and the initial entry value equal at the time of initial recognition. Receivables and other financial assets measured at amortized cost are presented in the balance sheet net of the related provision for bad debt.

Financial assets that represent debt instruments, whose business model includes both the possibility of cashing contractual cash flows and that of realizing capital gains from sale (the "hold to collect and sell" business model), are measured at fair value through other comprehensive income or OCI ("assets measured at FVTOCI").

In this case, any changes in the fair value of the instrument are recognized in the balance sheet as OCI. The aggregate amount of fair value changes booked in the equity reserve, which also includes the other components of the OCI, is reversed to the profit and loss account or income statement when the instrument is derecognized. The income statement also includes any interest income determined by using the effective interest rate, exchange rate differences and impairments.

A financial asset that is not measured at amortized cost or FVTOCI is measured at fair value through profit or loss (assets measured at FVTPL).

Financial instruments are removed from the balance sheet when, as a result of their transfer or extinction, the Group is no longer involved in their management and the related risks and benefits no longer affect the Group.

Fair value hierarchy

For all transactions and (financial or non-financial) balances for which an accounting standard requires or permits fair value measurement, the Group applies the following criteria:

- a. Identification of the unit of account, i.e., the level at which an asset or liability is aggregated or disaggregated for recognition under IFRS;
- b. Identification of the main market (or of the most advantageous market) in which transactions could take place for the asset or liability to be valued; if there is no evidence to the contrary, the currently used market will be assumed to be the main market or the most advantageous market;
- c. Definition of the highest and best use for non-financial assets: if there is no evidence to the contrary, the highest and best use will be the current use of the asset;
- d. Definition of the most appropriate valuation methods for the estimation of fair value: these methods maximize the use of observable data, which market participants would use in determining the price of the asset or liability;
- e. Determination of the fair value of assets as the price that would be perceived for their sale, and of liabilities and equity instruments as the price that would be paid for their transfer in a regular transaction between market participants at the valuation date;
- f. Inclusion of non-performance risk in the valuation of assets and liabilities and, particularly for financial instruments, determination of an adjustment factor in the measurement of fair value to include, in



addition to the counterparty credit risk (CVA, credit valuation adjustment), the own credit risk of the entity (DVA, debit valuation adjustment).

Based on the data used for fair value valuation, a fair value hierarchy has been identified to classify assets and liabilities measured at fair value or for which the fair value is disclosed in the financial statements:

- a. Level 1 includes the prices quoted in active markets for assets or liabilities that are identical to those to be valued;
- Level 2 includes observable data, different from those included in Level 1, such as: (i) prices quoted
 in active markets for similar assets or liabilities; (ii) prices quoted in non-active markets for similar or
 identical assets or liabilities; (iii) other observable data (interest rate curves, implicit volatility, credit
 spreads);
- c. Level 3 uses non-observable data, which can be used when no observable input data is available. Non-observable data used for fair value valuation reflect the assumptions market participants would assume in price fixing for the assets and liabilities to be valued.

Trade and sundry receivables

Trade receivables and the other receivables are initially recognised at fair value and subsequently valued by using the amortized cost method, less the provision for bad debt.

The Group measures any impairment/write-down of receivables by adopting an expected loss approach. For trade receivables, the Group has adopted a 'simplified approach' to valuation that does not require the recognition of periodic changes in credit risk, but rather the recognition of an expected credit loss ("ECL") calculated over the lifetime of the receivable ("lifetime ECL"). In detail, the policy implemented by the Group consists in stratifying trade receivables into categories based on the number of days that a trade receivable is past due and the allocation is defined on the basis of the historical experience of credit losses, adjusted to take into account specific forecasting factors referred to creditors and the economic environment.

Trade receivables are fully impaired in the absence of a reasonable expectation of their collection, i.e. in the presence of insolvent business counterparties.

The carrying amount of the asset is reduced through the use of a provision for bad debt and the amount of the loss is recognized in the P&L statement.

When the collection of money is deferred beyond the normal commercial terms agreed with customers, receivables are discounted back.

Derivative instruments and hedge accounting

No such items are recognized in this consolidated financial statement.

Cash and cash equivalents

The "Cash and cash equivalents" item includes cash, bank current accounts and deposits repayable on demand (postal current accounts held with post offices) that, due to their nature, are not subject to significant changes in value. It does not include repayable bank overdraft.

Financial liabilities

Financial liabilities include debt payable, which in its turn includes liabilities for advance payments made on the assignment of receivables, as well as other financial liabilities that include derivative financial instruments and liabilities for assets recognized under finance leases.

They also include trade and miscellaneous payables.

Financial liabilities are recognized at fair value, net of any ancillary transaction costs. After the initial recognition, loans are recognized with the amortized cost method, by using the effective interest method. In the event of a renegotiation of a financial liability that does not qualify as "settlement of the original debt", the difference between (i) the carrying amount of the pre-change liability and (ii) the present value of the



cash flows of the changed debt, discounted at the internal rate of return (IRR), is booked in the income statement.

Provisions for liabilities and expenses

The CAI Group recognizes provisions for liabilities and expenses when it has a legal or implicit obligation towards third parties and the use of the resources of the Group is likely to be necessary to fulfil that obligation, and when the amount of that obligation can be reliably estimated.

Changes in these estimates are reflected in the income statement of the period when the change occurred. If the effect is significant, provisions are determined by discounting back future estimated financial flows at a discount rate that also includes taxes, so as to reflect current market valuations of the current value of money and specific risks connected with liabilities.

Provisions for repair and replacement

As described above, in accordance with the requirements introduced by IFRIC 12, the concessionaire is not entitled to recognize the infrastructure as property, plant and equipment and the accounting of the work done on the infrastructure differs depending on its nature. More specifically, they are distinguished into two categories:

- work that can be classified as normal maintenance of the infrastructure; and
- replacement, scheduled maintenance and repair of the infrastructure at a future date.

The former refers to the ordinary maintenance of the infrastructure, which is recognized in the income statement when incurred.

The latter, considering that IFRIC 12 "Service Concession Arrangements" does not require the recognition of the physical infrastructure/asset, but of a right, should be recognized in accordance with IAS 37 "Provisions, Contingent Liabilities and Contingent Assets", which requires:

- on the one hand, recognition to the income statement of a provision consisting of an operating component (which includes any effects deriving from changes in the discount rate) and a financial component;
- on the other hand, the recognition of a provision for charges in the balance sheet.

The "Provision for repair or replacement", consistently with the obligations established by the individual concession agreements, includes the best estimate of the present value of the expenses accrued at year-end for maintenance scheduled in future years and aimed at ensuring the required functioning, operation and safety of all the assets under concession based on the information available at year-end.

Provisions for employee retirement and benefits

Liabilities consisting in benefits due to employees during and after their employment under defined-benefit plans are determined separately for each plan based on actuarial assumptions by estimating the amount of the future benefits employees have matured at the reference date (so-called "Projected Unit Credit Method"). The liabilities booked net of any assets for plan benefits are recognised on an accrual basis throughout the period of accrual of the right. Liabilities are valued by independent actuaries.

The components of the cost of defined benefits are recognised as follows:

- costs for the performance of the service are recognised in the income statement among personnel costs;
- net financial expenses on defined benefits liabilities or assets are recognised in the income statement as financial income/(expenses) and determined by multiplying the value of the net liability/(asset) for the rate used to discount obligations, keeping into account the contributions and benefits paid during the period;
- the items reflecting the re-measurement of the net liability, which include actuarial profits and losses, the yield of assets (not including interests receivable, which are recognised in the income statement), and any change in the limit of the assets are recognised immediately in the other comprehensive profits (losses). Said components must not be reclassified in the income statement in subsequent periods.



Tax assets and liabilities

Deferred taxes are determined on the basis of the temporary taxable differences existing between the value of assets and liabilities and their tax value. Deferred tax assets are recognized only to the extent that it is probable that sufficient taxable profit will be available in the future against which they can be utilized. The carrying amount of deferred tax assets is reviewed at each reporting date and reduced to the extent that a sufficient taxable income capable of fully or partly recovering such assets is no longer probable.

Deferred taxes are determined on the basis of the taxable rates expected to be used during the business year in which said deferments will be realized, considering the applicable or future known applicable tax rates. Deferred taxes are directly recognized in the profit and loss account, except for those relating to items booked directly in the statement of comprehensive Income, in which case the related deferred taxes are also booked in the statement of comprehensive Income.

Current and deferred tax assets and liabilities are offset when the income taxes are applied by the same tax authority and there is a legal right to offset them. Deferred tax assets and liabilities are calculated using the tax rates that are expected to be applied in the country in which the Company operates, in the financial years in which the temporary differences will be realized or paid off.

Recognition of revenues

Based on five-step model described in IFRS 15 "Revenues from Contracts with Customers", the Group recognizes revenues after identifying contracts with its customers and the related performance obligations (transfer of promised goods or services), determining the appropriate consideration to which it expects to be entitled in exchange for those goods or services, as well as assessing how said performance obligations should be satisfied ("at a point in time" versus "over time").

In particular, the Group recognizes revenues only if the following requirements are met (identification of the contract with the customer):

- a) the parties to the contract approved the contract (in writing, orally or in accordance with other customary commercial practices) and have committed to fulfil their obligations; therefore, an agreement is in place between the parties that creates enforceable rights and obligations regardless of the form in which said agreement is made;
- b) the Group may identify the rights of each party in respect of the goods or services to be transferred;
- c) the Group may identify the conditions for the payment of the goods or services to be transferred;
- d) the contract has commercial substance; and
- e) it is probable that the Group will receive the consideration to which it is entitled in exchange for the goods or services that will be transferred to the customer.

If the above requirements are not met, the related revenues are recognized when: (i) the Group has already transferred the control of the goods/services to the customer and all or almost all the consideration promised by the customer has been received and is non-refundable; or (ii) the contract has been terminated and the consideration received by the Group from the customer is non-refundable.

If the above requirements are met, the Group applies the recognition rules described below.

Aviation revenues

The Group fulfils its obligations to do in relation to airport fees by making the airport infrastructure available to carriers for landing, take-off, lighting and parking of aircraft, boarding and landing of passengers and goods, and for the use of centralized infrastructures. In addition, as to handling activities, the Group fulfils its obligations to do by providing ground handling services to passengers and aircraft.

Revenues from the performance of the services described above are recognized when they are performed with reference to their progress, considering that the Group provides services to carriers and passengers over a given period of time, as a function of the use of the infrastructure.

Non-Aviation revenues



- Revenues from commercial and non-commercial subconcession/leases consist in the fees paid for the use of retail and operating spaces and areas within and outside the airport site. This category includes subconcessions/leases with commercial pricing (retail, car parking, etc.) and with administered pricing (prices for the use of goods for exclusive use or for the use of airport infrastructure dedicated to individual carriers or operators, such as check-in desks, offices, operating rooms, etc.). Revenues deriving from this category are recognized on a straight-line basis throughout the term of the contract or based on the maturity period, according to contractual provisions, as required by IFRS 16 "Leases".
- Revenues from parking lots consist in the price received for the offering of parking slots inside and outside the airport site, based on a public rate table that is defined for all the sales made. The Group fulfils its obligations to do in connection with this service by making parking spaces available to its customers. Revenues deriving from the performance obligations in question are recognized when they are fulfilled based on their progress, considering that the Group provides the service to customers over a given period of time (the time of parking).

Revenues are shown net of discounts, including, but not limited to, sales incentive programs and customer bonuses, network development expenses (in this case, the prices paid to customers regulated by IFRS 15), as well as taxes directly connected with the sale of goods or the performance of services.

Revenues from construction services

Revenues from construction services refer to the construction services performed by the Group in favour of the Grantor for the implementation of the investments related to concession rights and are recognized on the basis of their fair value. The fair value of the price of construction and expansion services regarding the assets under concession performed by the Group is determined on the basis of the fair value of the price of the construction and expansion services provided by third parties, internal and external design costs and internal costs incurred for the planning and coordination of the works carried out by a special internal facility. These revenues are recognized when the progress of the related works is presented, considering that the Grantor simultaneously receives and uses the benefits deriving from the performance of the entity, as the entity performs it.

Other revenues

Revenues from other services provided by the Group (administrative services, consulting, etc.) are recognized when they are performed based on their progress.

Revenues from the sale of goods are recognized when the control of the asset sold is transferred to the buyer, that is when the customer acquires the full capacity to decide on the use of the asset and substantially enjoys all the consequent benefits.

Grants

Grants for systems and equipment are recognized in the balance sheet when there is reasonable certainty that the prerequirements for their disbursement are met and that the company is entitled to collect them; they are recognized in the income statement based on the useful life of the asset against which they are disbursed.

Working capital grants are recognized when there is reasonable certainty that the prerequirements for their disbursement are met and that the company is entitled to collect them, and are credited to the income statement in connection with the costs against which they are disbursed.

Costs

Costs are recognized in the income statement when they are actually incurred, if their amount can be objectively determined, and when it is possible to verify that the company has incurred such costs on an accrual basis.



Financial expenses

Financial expenses are recorded on an accrual basis and include interests payable on financial debts determined by using the effective interest rate method and exchange rate differences payable. Financial expenses also include the financial component of the annual contribution to the provision for repairs.

Financial expenses incurred for investments in assets for which a given period of time normally clanses to

Financial expenses incurred for investments in assets for which a given period of time normally elapses to make the asset ready for use are capitalized and amortized along the useful life of the related class of assets.

Financial income

Financial income is recognized on an accrual basis. They include interest receivable on invested funds, exchange-rate differences receivable and income from financial instruments, when not offset within the framework of hedging operations. Interest income is booked in the income statement when accrued, taking into account its actual return.

Dividends

Dividends from minority investments recognised in the year's income statement are booked on an accrual basis, i.e. when the related right to receive them has arisen after the passing of a related resolution by the Associate.

Income taxes

Taxes are the sum of current and deferred taxes.

Taxes are booked based on the estimate of the taxable income determined in compliance with the applicable national legislation at the accounts closing date, keeping into account any applicable exemption and tax credit. Income taxes are recognised in the income statement, except for those regarding items directly debited or credited to the shareholders' equity, in which cases taxation is directly recognised in the Shareholders' Equity.

We remind readers that the Group adopted the Tax Consolidation option provided for by Articles 117 to 129 of the Consolidated Text on Income Taxation ("Testo Unico delle Imposte sui Redditi" - T.U.I.R), where the Consolidating Entity is Corporación America Italia S.p.A. The consolidating entity calculates a single global income equalling the algebraic sum of the taxable bases (income or loss) realized by the individual entities that adopted this group taxation option.

The consolidating entity recognised an account receivable from the consolidated entity that equals the IRES tax to be paid on the positive taxable base transferred by the latter. Instead, the consolidating entity recorded an account payable to the companies that contribute tax losses equalling the IRES tax to be paid on the loss actually used in the determination of the global aggregate income.

Foreign currency translation criteria

Receivables, payables and any short-term provisions denominated in foreign currency are initially recognized by using the exchange rates ruling at the date of their inception and, if existing at December 31st, they are appropriately stated in the financial statement at the exchange rate ruling at the end of the period by posting the exchange gains/losses to the income statement.

Exchange rate differences are of a financial nature, so they are classified in the income statement as finance income because they are not strictly linked to the sale transaction, but express the fluctuation over time of the currency chosen for the transaction, when the transaction has been concluded.

Use of estimates

We are now going to summarize the critical valuation processes and key assumptions used by the Group in the application of IFRS, which may significantly affect the values recorded in the financial statement or for which there is a risk that significant differences may emerge compared to the book values of future assets and liabilities.



As already indicated in the Report on Operations, in this context we point out that the situation caused by the global economic and financial crisis required the expression of rather uncertain assumptions concerning future trends. Consequently, we cannot exclude that the results actually achieved next year will differ from estimated amounts and could therefore require adjustments to book items that might even be rather significant and that cannot clearly be predicted or estimated at present.

Recoverable value of non-current assets

Non-current assets include Property, Plant and Equipment, Intangible Assets (including Goodwill), Equity Investments, and Other Financial Assets. The Group periodically reviews the book value of its held and used non-current assets and of the assets to be dismissed when events and circumstances so require. When the book value of a non-current asset has been impaired, the Group recognises an impairment corresponding to the excess between the book value of the asset and its value that can be recovered through its use or sale, determined by making reference to the cash flows of the most recent corporate plans.

Provisions for repair and replacement

For the assets held under concession, a special provision has been allocated for the maintenance and any refurbishment/repair work that will be required for said assets over time. Said provision has been booked in the Assets, as they must be returned to the State in perfect operating conditions at the end of the concession term.

The provision for repair and replacement is reviewed annually based on a technical assessment and estimate of the future expenses that will be incurred for the scheduled maintenance required to keep the assets in good conditions before returning them for free at the end of the concession term and used during the period for the actual maintenance required. Estimates are prepared with the support of external technical consultants.

Recoverability of deferred tax assets

The Group has deferred tax assets on deductible temporary differences and theoretical tax benefits for losses that can be carried forward. In the estimate of the recoverable value, the Group took into account the results of the business plan, in line with those used for the impairment tests. The net prepaid taxes so allocated refer to temporary differences and tax losses that can be recovered to a significant extent over an indefinite period of time; this is compatible with a context in which the exit from the current difficult and uncertain situation and the economic recovery might extend beyond a short/medium time horizon.

Current taxes

The determination of tax liabilities requires the Management to value amounts referred to transactions that have uncertain tax implications at year-end. The Group recognizes the liabilities that could derive from future inspections by the tax authority based on the estimate of due taxes. Any result of a tax assessment that differs from the Management's estimates may significantly affect current and deferred taxes.

Pension schemes and other post-employment benefits

Employee termination benefits or indemnities and net financial expenses are valued by using an actuarial method that requires the use of estimates and assumptions for the determination of the net value of the obligation. The actuarial method considers financial parameters such as, for example, the discount rate and salary growth rates, and considers the probability of occurrence of potential future events through the use of demographic parameters like mortality rates or employee resignation or retirement rates. The assumptions used for the measurement are detailed in the section "Termination Benefits and other personnel provisions".

Provision for bad debt



The provision for bad debt reflects the Management's estimate of the expected losses connected with the customer portfolio. The Group has adopted the simplified approach provided for in IFRS 9 "Financial Instruments" and recognizes expected losses on all trade receivables based on the residual term and defines the allocation based on the historical credit loss experience, adjusted to take into account the specific forecasting factors related to creditors and to the economic environment - the expected credit loss (ECL) notion.

Potential liabilities

The Group recognises liabilities for pending litigation and legal actions when it deems it likely to face a financial disbursement and when the amount of the deriving loss can be reasonably estimated. If a financial disbursement becomes possible but its amount cannot be determined, this fact is disclosed in the Notes. The Group is a party in legal actions and tax assessments concerning complex and difficult legal issues that are characterized by a different degree of uncertainty, including facts and circumstances regarding each case, jurisdiction and different applicable law. Considering the uncertainty of these issues, it is difficult to predict the disbursement that will derive from said disputes, so the value of provisions for litigation and legal actions may vary after future developments in ongoing proceedings. The Group monitors the status of ongoing legal actions and is supported by legal counsels and tax advisors.

New accounting standards and interpretations, changes to accounting standards and interpretations in force since 1 January 2021

At the date of these financial statements, the competent bodies of the European Union approved the adoption of the following accounting standards and amendments applicable for the Group at 1 January 2021.

- On 31 March 2021, the IASB published an amendment called "Covid-19-Related Rent Concessions beyond 30 June 2021 (Amendments to IFRS 16)" to extend by one year the period of application of the amendment issued in 2020, which allowed lessees to account for reductions in leases related to Covid-19 without having to analyse contracts to check if the 'lease modification' definition of IFRS 16 was fulfilled or not. Therefore, the lessees who used this option in the financial year 2020 accounted for the effects of the reductions in leases directly to the income statement at the effective date of the reduction. The 2021 amendment, which is only available to entities that have already adopted the 2020 amendment, applies from 1 April 2021 and can be adopted in advance. Considering that the Group had already adopted the 2020 amendment, no further effects on the consolidated financial statements of the Group at 31 December 2021 are reported.
- On 27 August 2020, the IASB, within the framework of the reform of interest rate benchmarks, such as interbank offered rates (IBORs), published the document "Interest Rate Benchmark Reform—Phase 2" which contains amendments to the following standards:
 - IFRS 9 Financial Instruments;
 - IAS 39 Financial Instruments: Recognition and Measurement;
 - IFRS 7 Financial Instruments: Disclosures;
 - IFRS 4 Insurance Contracts; e
 - IFRS 16 Leases.

All the amendments became effective on 1 January 2021. The adoption of these amendments did not affect the Group's consolidated financial statements.

- On 25 June 2020, the IASB published an amendment called "Extension of the Temporary Exemption from Applying IFRS 9 (Amendments to IFRS 4)". The amendments allow the temporary exemption from IFRS 9 to be extended until 1 January 2023 for insurance companies. The adoption of this amendment did not affect the consolidated financial statements of the Group.



Newly-issued accounting standards and interpretations, amends to existing standards and interpretations not yet applicable or not yet approved

At the date of these financial statements, the competent bodies of the European Union approved the adoption of the following accounting standards and amendments, not yet applied by the Group:

- In May 2017, the IASB issued the new principle IFRS 17 "Insurance contracts". The new standard, which will replace IFRS 4 and will be effective from 1 January 2023, was amended in June 2020.
- In January 2020, the IASB published some amendments to IAS 1 that clarify that the classification of 'current' or 'non-current' liability is based on the contractual arrangements in place at the reporting date. The amendments will apply from 1 January 2023.
- In May 2020, the IASB published a number of narrow-scope amendments to IFRS 3, IAS 16, IAS 37, and some annual revisions to IFRS 1, IFRS 9, IAS 41, and IFRS 16. The amendments will apply from 1 January 2022.
- In February 2021, the IASB published some narrow-scope amendments to IAS 1, Practice Statement 2, and IAS 8. The amendments aim to improve information on accounting standards and help readers of financial statements distinguish between changes in accounting estimates and changes in accounting standards. The amendments will apply from 1 January 2023. However, the IASB is planning to publish a draft in the fourth quarter of 2021, with a proposal for the deferment of the effective date until 1 January 2024.
- In May 2021, the IASB published amendments to IAS 12 as regards deferred taxes on assets and liabilities arising from a single transaction. The amends will require companies to recognize deferred taxes in the event of initial recognition of an asset or liability in a transaction that generates deductible and taxable temporary differences of the same amount. The amendments will apply from 1 January 2023.

The Group will adopt said new standards, amendments and interpretations based on the effectiveness date specified and will assess their potential impact when they will be ratified by the European Union.

Concessions

The core business of the Group is the operation of the Concession given to the Subholding Toscana Aeroporti for the management of the Amerigo Vespucci airport in Florence and the Galileo Galilei airport in Pisa, consisting in the operation and development of the infrastructure of the two airports in Tuscany. Essential information relating to the concession contracts of the companies of the Group is given below. Under the concessions in force, airport concessionaires are entitled to collect boarding fees from airport users, which are annually updated on the basis of a special tariff formula provided by the Italian transport regulatory authority "Autorità di Regolazione dei Trasporti" ("ART"), against the obligation to pay the concession leases, carry out the necessary expansion and modernization works in the airports under concession, and maintain and manage the airport plot of land under concession. Upon expiry, concessions are not automatically renewed, but are awarded again through a public call for tenders, as required by the applicable legislation; all the airport infrastructure developed (which are called "transferable assets") by the

concessionaire must be transferred in a good state of maintenance to the Grantor, and the incoming concessionaire will pay the residual carrying amount of transferable assets, called the "step-in value"¹).

¹ Art. 703 of the Navigation Code: "The outgoing concessionaire shall continue managing the ordinary operations of the airport under the same conditions as those laid down in the concession agreement until the new concessionaire takes over, after paying the



Corporate events and transactions

Update on the impact of the Covid-19 outbreak

The year 2021 was still impacted by the global health crisis caused by the SARS-COV-2 virus outbreak (hereinafter also "Covid-19" or "Coronavirus").

The Subholding Toscana Aeroporti reported a total of ca. 2.8 million passengers in 2021, which reflects a 43% increase and a 21.1% increase in commercial passenger movements compared to 2020. Compared to the pre-Covid period (2019), Toscana Aeroporti reported a 65.7% drop in passenger traffic, with a marked improvement from the high summer season; then a 49.7% drop in the July-September period and a 39.7% drop in the October-December period.

This scenario required the use of cash from operations even in 2021, although for significantly lower amounts compared to 2020. This situation was tackled by the Group by using available credit facilities and the cash generated in November 2020, namely the € 85 M loan secured by SACE ("SACE Loan") under Law Decree 23/2020 ("Decreto Liquidità"). These resources allowed the Group to make significant investments even in the year under examination.

As regards the actions implemented in 2021 following the outbreak of the COVID-19 pandemic, in view of the reduction in the number of passengers, the Group also maintained a series of countermeasures throughout 2021 aimed at adapting costs to the reduced traffic demand, including, *inter alia*, the use of temporary unemployment benefits ("CIG") and the mitigation of service costs in the case of non-strategic activities, as well as additional initiatives with suppliers.

Furthermore, as already happened at 31 December 2020, in 2021 the subholding obtained a specific waiver from MPS Capital Services concerning the measurement of financial ratios, as required in the loan agreement signed by the subholding with that Bank, with an outstanding debt of € 1 M at 31 Dec. 2021 (expiry 2022), as well as a waiver from the measurement of parameters at 31 December 2021 regarding the loan obtained from Banca Infrastrutture Innovazione e Sviluppo (BIIS - Intesa San Paolo Group) (with a debt of € 17.3 M at 31 Dec. 2021, of which € 2.9 M due in 2022).

In such a context, in view of the significant losses suffered by the airport sector, a fund of €800 M was created under paragraph 715 of Art. 1 of Law no. 178 of 30 December 2020 (hereinafter briefly the "2021 Budget Law") for the year 2021, with the aim to mitigate the economic effects of the Covid-19 emergency on the entire airport sector, to be used by airport operators for € 735 M and by ground handling service providers for € 65 M. The amount of the subsidy to which the Group was entitled for the period going from 1 March 2020 to 30 June 2020, determined with the calculation recommended by the applicable legislation and applied for on 27 January 2022, was Euro 9.5 million, of which approximately € 7.3 M for the Subholding TA (€ 3.6 M of which were cashed in the first days of March 2022) and approximately € 2.2 M for the subsidiary TAH.

This measure was in addition to the specific subsidy of € 10 M disbursed by the Region of Tuscany for Tuscan airports in 2020 with a specific Regional Law.

In consideration of the context just described, Toscana Aeroporti therefore updated its economic and financial forecasts also based on information obtained from external sources, such as independent surveys conducted by the main players of the industry, and these surveys confirmed that the air transport industry is not expected to return to pre-Covid-19 traffic levels before 2024. However, these estimated times could still be affected by the effectiveness of vaccination campaigns or by a possible resurgence of infections.

With reference to the bond loan of the Parent Company, due to the health emergency, the Company with the representatives of its Shareholders and the support of legal consultants, managed to complete the renewal of the Waiver with the representatives of the bondholders and their lawyers before in June 2021

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related "Step-In Value" due, unless ENAC determines otherwise, specifying the reason(s), concerning the correct performance of the service".



and subsequently in December 2021 in order to cover the entire year 2022, given the persistence of the pandemic.

The Waiver currently in place provides for a series of conditions aimed at guaranteeing the bondholders the fulfillment of the financial commitments of the Company, by maintaining minimum liquidity thresholds (4 million at the end of each quarter, except at 30/06/2021 in correspondence with the maturity of the interest coupon in which the threshold is set at 1.6 million) complied with today.

Adopting a short/medium-term time horizon, and based on the aforesaid traffic level recovery assumptions, volumes do not seem to be expected to compare to pre-pandemic levels even in 2022, although the growth trend reported at the end of 2021, compared to 2020, seems to continue. Consequently, the Group confirmed that the actions implemented in 2020 and 2021 to face the health emergency will be continued in 2022 as well, namely: reduce costs and protect cash consistently with the necessary service levels, while ensuring the maintenance of infrastructure development plans to allow the subholding Toscana Aeroporti to resume its developments in the medium term after overcoming the emergency situation.

As the phenomenon evolves, 2022 financial results are not yet it expected to be comparable with those reported in the years before the pandemic. In addition to this, the current gradual recovery of operations, facilitated by the progress of the vaccination campaign, is nevertheless accompanied by new international tensions. This is particularly the case since February 2022, when the conflict between Russia and Ukraine began, affecting passenger mobility both for safety reasons and because of the increase in prices due to higher energy prices (gas, electricity, oil). As regards these last issues, the effect of air traffic reduction due to the Russian-Ukrainian conflict in 2022 is considered to be a limited phenomenon by the Group, and the related decrease in revenues should not be significant.

Therefore, the Management estimates that traffic levels will continue to recover in 2022 with respect to 2020 and 2021 levels, even though they are still significantly lower than pre-Covid-19 levels. This growth trend will allow the Group to recover earnings that, together with the available cash and non-revolving credit and with the cost reduction measures adopted consistently with the volumes to be managed, may allow the Group to meet its short-term obligations and keep operating as a going concern in the foreseeable future.

Business combinations

On 26 January 2021, the subholding Toscana Aeroporti S.p.A. signed an agreement for the acquisition of 51% of Cemes Aeroporti S.r.l., a recently incorporated company (July 2020) operating in the building sector, which changed its name into Toscana Aeroporti Costruzioni S.r.l. (TAC). The business purpose of this company is to build airports, roads, railways; perform river and maritime works; develop noise mitigation systems and prefabricate concrete elements for road, airport and railway facilities.

The acquisition is part of Ta's investment strategy aimed to the development of infrastructures for the Florence and Pisa airports through a subsidiary.

The price of the transaction was Euro 4.5 M. with annual deferred payment in 5 instalments until 31 December 2025 (one of which was made in December 2021 for € 1 M), with no borrowing or assignment of credit. The fair value of consideration has been identified with the current net value of the price to be paid according to the aforesaid payment plan, and corresponds to € 4.3 M. A goodwill of € 3.7 M has been recognised after the transaction.

The goodwill refers to the experience in the industry of the acquired company and to the possibility to streamline the infrastructure development strategy of the Florence and Pisa airports through the subsidiary.

We also inform readers that, as specified in the acquisition agreement, Cemes S.p.A. guaranteed the subholding TA with an irrevocable option pursuant to Art. 1331 of the Civil Code, through which TA will have the right to purchase from Cemes, who will be obliged to sell, a share of 19% of the share capital of TAC for a price of Euro 2.2 M. This option may be exercised by TA during the period going from 1 January 2024 to 1 July 2024.



The net assets identified, deriving from the acquisition, totalled approx. € 1 M, as detailed below. TA purchased the shares of minority shareholders proportionally to the nett assets that could be identified upon the acquisition.

As to the net assets acquired, we are providing below details of the fair values of the assets and liabilities acquired with the business combination transaction in question.

In December 2021, the first instalment of Euro 1 million was paid, so the net effect on cash flows reported in 2021 was Euro 992 K.

The acquired NFP exclusively includes € 8 K of cash available.

Description	Fair value (€K)
<u>Assets</u>	
Intangible assets	550
Property, plant and equipment	62
Rights of use	41
Deferred tax assets	1,047
Inventories	99
Trade receivables	219
Cash and cash equivalents	8
<u>Liabilities</u>	
Deferred tax liabilities	(153)
Provision for employee benefits	(378)
Trade payables	(389)
Financial liabilities for rights of use	(41)
Net acquired assets	1,065
Net acquired assets	1,065
- Minority interest	(522)
+ Goodwill	3,735
Fair value of consideration	4,278



NOTES TO THE MAIN ITEMS OF THE CONSOLIDATED FINANCIAL STATEMENTS 31 DECEMBER 2021: BALANCE SHEET-FINANCIAL SITUATION

The items of the Consolidated Statement of Financial Position as at 31 December 2021 are commented below, indicating the comparison with balances as at 31 December 2020.

For the details of the balances of the items of the Consolidated Statement of Financial Position arising from relations with related parties, please refer to note no. 10.4 in "Relations with related parties".

1 Intangible fixed assets

amounts in euro/000	31.12.2021	31.12.2020	VAR.
INTANGIBLE ASSETS	341.637	336.260	5.377

In addition to the information provided in the introduction, aggregate investments for approximately € 11.8 M in intangible assets were made in 2021, consisting of:

(amounts in €K)	
Concession rights (royalties)	8,431
Construction in progress (Conc. rights)	3,091
Construction in progress (SW)	98
Software	206
Total	11,826

For a detailed analysis of the investments made in 2021, see section 9 of the Report on Operations. Movements of intangible assets are detailed in Annex A and information on the various categories of intangible assets is given below.

Goodwill

The value of goodwill at 31 December 2021 is \in 8.3 M (\in 4.6 at 31 Dec. 2020), for the variation in 2021 is due to the acquisition of 51% of Cemes Aeroporti S.r.l., a company that has been operating since July 2020 in the construction sector, which simultaneously took the name of Toscana Aeroporti Costruzioni S.r.l. ("TAC"). The business purpose of this company is to build airports, roads, railways; perform river and maritime works; develop noise mitigation systems and prefabricate concrete elements for road, airport and railway facilities. The acquisition is part of Ta's investment strategy aimed to the development of infrastructures for the Florence and Pisa airports through a subsidiary.

The goodwill refers to the experience in the industry of the acquired company and to the possibility to streamline the infrastructure development strategy of the Florence and Pisa airports through the subsidiary. Goodwill is annually tested for impairment using the method described in the dedicated section below. For further details concerning the acquisition, see section "Business combinations".



Concession rights (royalties)

This item totalled € 307.1 M at 31 December 2021 (€ 303 M at 31 December 2020), up by € 4.1 M, net of depreciation, as a result of the significant infrastructure investments made by the Group in 2021. For further details, see section 9 in the Report on Operations.

The total amount of concession rights, including the related construction in progress, is € 332.4 M.

Industrial patent rights

This item totalled € 673 K at 31 December 2021 (€ 358 K at 31 December 2020), up by € 314 K as a result of the year's investments.

Construction in progress

This item totalled € 25.2 M at 31 December 2021 (€ 28 M at 31 December 2020), an amount almost exclusively referred to concession rights, which reflects a € 2.5 M decrease resulting from new ongoing investments for € 3.2 M. The difference is offset by the € 5.7 K giro account in "Concession rights" item recognised after the conclusion of the related projects.

Please note that the value of construction in progress includes approx. € 14.2 M of investments made for the development of the Florence airport Master Plan and approx. € 1.7 M of investment made for the design of the new Florence terminal.

Concerning these investments, we remind readers that the decisions of the Italian Regional Administrative Court ("TAR") and of the Council of State, pronounced in 2019 and February 2020, respectively, which required TA to restart the VIA procedure in order to overcome some weaknesses in the preliminary documentation, do not question the technical validity of the project and do not identify any regulatory or environmental impediment to its implementation; in fact, TA can reuse the specialist analyses and design work developed until now for the new work approval procedure.

During 2020 and 2021, the Company continued to cooperate with ENAC in order to restart of the approval process, also in the light of the provisions of Law Decree 76/2020 (so-called "Decreto Semplificazioni" or Simplification Decree), which may help reducing the necessary authorization timeframe.

The amount of construction in progress relating to the Florence airport Master Plan was also tested for impairment as described below.

Impairment test

On 31 December 2021, due to the persisting impact of the Covid-19 pandemic on the national and global macroeconomic scenario, including air traffic, the impairment test was performed, as required by IAS 36 "Impairment of Assets", to measure the effects of the economic situation as indicators of loss of value. The impairment test, performed on accounting data as at 31 December 2021 and approved by the Group, together with the Group's Business Plan, on 9 March 2022, considered both the CGUs of the Florence and Pisa airports.

These CGUs include, in addition to Concession rights (including, for the Florence airport, assets under construction for Master Plan developments), the goodwill of all the other assets that make up the net invested capital of the respective airports, identified by Directors and dedicated to the development of the airports, both as regards air traffic, the infrastructure and passenger services.

More specifically, the expected cash flows of the two airports estimated for the residual duration of the respective concessions (2048 for Pisa and 2045 for Florence - conventionally defined as 2044 in view of the expiry of the concession in February 2045), having acknowledged the postponement of the completion of the new Florence airport until the new approval process is completed, have been approved by the Board of Directors of the Subholding TA on 9 March 2022 and discounted by determining the recoverable value in use of the respective CGUs, which value was compared with the related book value.



The time horizon of the economic-financial forecasts (hereinafter also the "Plan") will therefore take into account the 24-month extension, established by Law no. 77 of 17 July 2020, of the expiry of the airport concessions, which were initially set at 2043 for the Florence airport and 2046 for the Pisa airport.

The objectives and assumptions of the Plan have been determined by taking into account the historical results of operations and have been processed based on accurate estimates of passenger traffic and of the related revenues, also by using industry-related growth factors and especially considering the significant reduction in the demand determined at the end of the years 2020 and 2021 due to the impact of the Covid-19 pandemic.

The definition of the main drivers of the Plan, particularly as regards future traffic development forecasts, has also been based on external information, such as independent surveys conducted by primary operators of the sector. In the light of the information acquired from internal and external sources, the Plan forecasts are based on a possible recovery of pre-Covid passenger traffic levels not earlier than 2024, with levels still significantly below those reported before the pandemic in 2022 as well.

In the period following the pre-Covid level recovery period, revenue growth has been defined based on the following percentages, which are also in line with the forecasts developed by external sources on long-term traffic trends and with reported historical trends:

- Growth rate of operating revenues for the Florence airport: 3.6% CAGR for 2024-2045 (against 3.5% in 2020)
- Growth rate of operating revenues for the Pisa airport: 2.8% CAGR for 2024-2048 (against 2.8% in 2020) As to the discounting of cash flows, the Group adopted a WACC (weighted average cost of capital) that reflects the current market valuation of interest rates and takes into account the specific risks of the business

activity and geographical area in which the CGUs operate, therefore establishing a WACC of 7.53%.

The Group then conducted a sensitivity analysis on the results of the test against the variations expected in basic assumptions (use of revenue growth rate and discount rate) that affect the value in use of the CGUs. Even in the event of a 1% increase in the WACC used, the analyses would not show an impairment.

As well as considering the basic scenario described above, also supported by external studies, the new resulting scenario is still characterized by the negative impacts of the pandemic. The envisaged scenario, developed by applying the EBITDA reported by the respective CGUs in 2021 to the years 2022 and 2023, describes a further two-year deferment of the expected recovery of pre-Covid-19 traffic levels, and the assumption is that only in 2024 will the profit levels envisaged in the basic 2022 plan be possibly achieved. Despite this further significantly negative impact, the value of use of the CGUs examined is still higher than their net carrying amounts.

In all the cases processed, the current value of expected cash flows generated by the CGUs is higher than the net book value tested for impairment.

In addition, the Group conducted a further simulation aimed at defining the reduction of revenues and, for the same amount, of the profits expected in the plan, which would determine a recoverable amount not lower than the carrying amount of the CGUs, also on the basis of this analysis no problems were foundConsidering that the recoverable value is determined based on estimates, the Group cannot ensure that an impairment may appear in future periods. In the current market context, the various factors used for the processing of the estimates could be reviewed. The Group will constantly monitor these factors and any possible impairment.



2 tangible Assets

amounts in euro/000	31.12.2021	31.12.2020	VAR.
TANGIBLE ASSETS	42.553	43.008	(455)

On the whole, approximately € 3.1 M were invested in 2021, as broken down below:

(amounts in €K)	
Land and buildings	1
Plant and machinery	2,700
Industrial and commercial equipment	221
motor vehicles	4
Furniture and fittings	12
Hardware	142
Construction in progress	170
Total	3,250

For a detailed analysis of the main investments made in 2021, see section 9 of the Report on Operations. Movements regarding property, plant and equipment is given in Annex B.

3 Rights of use

At 31 December 2021, the Company had Rights of Use for € 4.6 M, including:

- 1. rights of use on property, buildings and improvements for € 3.9 M, relating to long-term contracts signed for the concession of car park areas, with terms ranging from 9 to 20 years;
- 2. rights of use on vehicles for € 649 K, related to long-term contracts signed for corporate cars, with terms ranging from 3 to 4 years.

The details of the year are provided below.

amounts in euro/000

RIGHTS OF USE 4.542

Acquisitions 821

Dismission 0

Depreciation - 779

Total 4.583

4 Investments in other entities

At 31 December 2021, the CAI Group owns shares in other investments for € 2,953 K (€ 2,945 K at 31 Dec. 2020), consisting in:

- I.T. Amerigo Vespucci S.p.a. (0.22% of the share capital): € 40.6 K
- Consorzio Turistico Area Pisana S.c.a.r.l. (2.4% of the share capital): €420
- Scuola Aeroportuale Italiana Onlus (52.7% of the share capital): € 13.2 K
- Consorzio Pisa Energia S.c.r.l. (5,26 % of the share capital): €831
- Consorzio per l'Aeroporto di Siena (0.11% of the share capital): € 8.5 K



- Firenze Convention Bureau S.c.r.l. (4,44 % of the share capital): € 6.3 K
- Firenze Mobilità S.p.a. (3.98% of the share capital): € 42.5 K
- Società Esercizio Aeroporto della Maremma S.p.a. (0.39% of the share capital): € 10.2 K
- Firenze Parcheggi S.p.A. (8.16% of the share capital): € 2,823 K
- A. C. Quasarda S.c.a.r.l. (72.42% of the share capital): € 7.2 K

The valuation of the investment in Firenze Parcheggi S.p.A. was done by using a methodology that takes into account expected future cash flows, called the discounted cash flow method, based on which the book value has been confirmed.

Scuola Aeroportuale Italiana Onlus has been classified among "Other entities" because it is a non-profit organization. The tourist consortium "Consorzio Turistico Area Pisana" and the Siena airport consortium "Consorzio per l'Aeroporto di Siena" are winding up at the closing date of this report.

No significant change in the fair value of investments in other entities is recognized at 31 December 2021.

5 Investments in associated companies

At 31 December 2021, the value of the equity interests in associates and related entities is € 632 K (€ 613 K at 31 Dec. 2020), as shown in the table below.

- Alatoscana for € 376 K (€ 375 K at 31 Dec. 2020);
- Immobili AOU Careggi for € 256 K (€ 239 K at 31 Dec. 2020).

For further considerations on the characteristics of the entities in question, see the section "Relationships with associated companies and related parties" of the Report on Operations.

No impairment indicator applies to Equity Investments in related entities.

6 Other financial assets

amounts in euro/000	31.12.2021	31.12.2020	VAR.
Guarantee deposits	193	185	8
Receiv. from other due beyond the year	3.180	3.289 -	109
Total	3.373	3.474 -	101

Guarantee deposits

These mainly refer to guarantee deposits issued in favour of utility providers (for connections), tobacco products, cash floats given to ticket offices and parking operators.

7 Receivables from others, due beyond the year

The receivable mainly consists in the confirmatory deposit paid on the of € 3 M price in June 2018 upon signing the preliminary agreement for the purchase from NIT – Nuove Iniziative Toscane S.r.l. (a real property subsidiary of the Unipol Group) of the "Piana di Castello" area in the vicinity of the Florence airport for Master Plan development purposes. See also the further considerations in section 8.1.d "Construction in Progress".

8 Deferred tax assets

Deferred tax assets and liabilities have been posted in their net amount when they could be offset in the same jurisdiction. The net balance is \leq 15,074 K (\leq 5,990 K at 31 December 2020). This amount mainly includes tax effects determined on the 2021 tax loss of the Group, on the temporary differences determined on taxed provisions (for repair, for bad debt, etc.), and the accounting of intangible assets (concession rights) under IFRIC 12.

Deferred and prepaid taxes have been determined by applying the tax rate in force during the year when the temporary differences will be reversed.



The increased cumulative tax loss at the end of 2021 also results from the deduction of taxes on Covid-19 subsidies recognised in the previous year.

The recoverability of deferred tax assets relating to tax losses is reflected in the capacity to produce tax profits in future financial years, as can be inferred from the multi-year plan approved by the Board of Directors of the Subholding on 9 March 2022, also considering that applicable tax laws allow companies to use past tax losses along an unlimited time horizon.

CURRENT ASSETS

The composition of current assets at 31 December 2021 and a comparison against 31 December 2019 are given below.

	_		
amounts in euro/000	31.12.2021	31.12.2020	VAR.
CURRENT ASSETS	93.061	113.063	(20.002)

9 Trade receivables

The main item includes receivables from customers at 31 December 2021, net of the provision for bad debt, which totalled € 16,094 K (€ 13,018 K at 31 December 2020), as detailed in the table below:

Receivables	from	customers

amounts in euro/000	31.12.2021	31.12.2020	VAR.
Toscana Aeroporti	17.345	15.711	1.634
TAH	3.431	1.403	2.028
Jet Fuel	293	90	203
TAC	315	-	315
Parcheggi Peretola	1	-	1_
Total gross receivables	21.385	17.204	4.181
Bad debts reserve	(5.291)	(4.187)	(1.104)
Total net receivables	16.094	13.018	3.076

The provision for bad debt (trade receivables) was increased during the year by the addition of € 1,141 K and decreased for the use of € 37 K.

BAD DEBT PROVISIONS

amounts in euro/000	31.12.2020	2.2020 prov.		31.12.2021
Bad debt provisions	4.187	1.141	(37)	5.291

The composition of trade receivables by category of overdue account is detailed in the table below.



	A ==========			Over	due receiv	ables	
Data in €K	Aggregate Total	Receivables due	0-30 days	30-60 days	60-90 days	90-180 days	> 180 days
Current receivables	21,524	8,163	4,143	1,339	333	743	6,804
Expected loss rate		0.0%	-0.3%	-1.3%	-5.5%	-8.3%	-76.2%
Provision for bad debt	-5,291	0	-11	-18	-18	-61	-5,182
Total at 31.12.2021	16,233	8,163	4,132	1,321	314	681	1,622

	Aggregate			Over	due receiv	ables	
Data in €K	Aggregate Total	Receivables due	0-30 days	30-60 days	60-90 days	90-180 days	> 180 days
Current receivables	17,367	4,927	1,461	1,335	1,206	1,807	6,630
Expected loss rate		-0.1%	0.0%	-1.0%	-1.9%	-3.2%	-61.7%
Provision for bad debt	-4,187	-4	0	-13	-22	-59	-4,089
Total at 31.12.2020	13,180	4,923	1,461	1,323	1,184	1,749	2,541

Trade receivables also include receivables from related entities shown in the following table.

Receivables from associated companies

amounts in euro/000		31.12.2021	31.12.2020	VAR.
Alatoscana Spa		32	63 -	31
Immobili AOU Careggi Spa		107	99	8,0
	Total	139	162 -	23

10 Other taxes receivable

This item, approx. € 2.8 M (€ 4.2 M at 31 Dec. 2020), mainly consists of:

- Current tax assets of € 637 thousand at 31 December 2021 (€ 1,026 thousand at December 31, 2020) mainly refers to tax credits for current taxes, of which € 398 K of the subsidiary TA, € 122K of TAC (referred to the "super ace" credit), € 82 K of TAH (referred to IRAP), € 35 K of other subsidiaries (referred to Ires / Irap receivables).
- VAT receivable from the Subholding for € 729 K;
- VAT receivable from Subsidiaries for € 827 K;
- IRES receivable for an additional payment made by the Subholding TA for € 605 K, already offset in January 2022;
- Receivables for investments in operating assets made by the Subholding for € 46 K;
- Subholding's ART bonus for € 43 K.
- Other tax credits of the Parent Company for approximately € 1.7 K.



11. Receivables from others due within the year

Receivebles from others, due within the year

amounts in euro/000	31.12.2021	31.12.2020	VAR.
Public Contributions (State, Region)	9.552	10.035	(483)
Receiv. from carriers for add. municipal			
income tax on pass. Board. fees	4.299	2.507	1.792
Advance payements made to suppliers	819	362	457
Prepaid expenses	366	467	(101)
Parking lot receivables	-	140	(140)
Monopoly products receivables	56	53	3
Other accounts receivables	431	751	(320)
Total	15.523	14.315	1.208

The "Public subsidies" item includes the aids received from the State and Region, which are described in detail in section 7.2 "Other income".

The Additional Municipal Tax on passenger boarding fees receivable, a tax established with Art. 2, par. 11, of Law no. 350 of 24 December 2003, shows the same trend as the item "Other taxes due" of the current liabilities because the amount collected is paid to the State.

The item "Prepaid expenses" mainly concerns supplies with advanced billing, membership fees, insurance.

12. Cash and cash equivalents

At 31 December 2021, this item consisted of € 58,524 K (€ 81,345 K at 31 December 2020). The reduced cash mainly reflects:

- A greater outflow for about € 0.9 M due to the consequences of the Covid-19 outbreak;
- Investments for approx. € 15.1 M in airport infrastructures;
- net cash outflows of approx. € 5.6 M from financing activities.

We point out that the "Cash and Banks" item includes a minimum amount of € 1 M, available and deposited in a current account pledged as collateral for the medium-/long-term Loan Agreement stipulated with the Intesa-San Paolo-MPS bank pool.

For more details, see the Statement of Cash Flows in the Report on Operations.

13. SHAREHOLDERS' EQUITY

The Shareholders' equity decreased by € 8.3 M after the recognition of the Group's loss for the period. More specifically, the Shareholders' equity consists of the following items:

Share Capital

At 31 December 2021, the fully paid-up share capital of 85 million euros is made up of no. 130,000 ordinary shares with no par value (130,000 as at 31 December 2020).

Other reserves



The capital reserves are made up:

Description	31.12.2021	31.12.2020
Legal Reserve	299	299
Consolidation Reserve	(20.541)	(10.241)
Extraordinary Reserve	27.700	24.200
Other reserves	(53)	0
Totale	7.458	14.258

The 3.5 M increase in the extraordinary reserve is due to the capital payment made by the shareholders on 27 September 2021, to meet the conditions imposed by the bondholders, in order to allow the company to certify the existence at the date of September 30, 2021 with a liquidity of at least € 4 M.

The consolidation difference charged in previous years refers to the adaptation of the CAI budget to the IAS and the effects of the amortization of the higher value of the concessions and the reversal of the related deferred taxes.

Profit/(Loss) carried forward

It includes retained earnings for € 1,531 K (€ 5,067 K at 31 December 2020). The change derives from the allocation of the 2020 result.

Other components of the Statement of Comprehensive Income

The value at 31 December 2021 is broken down below:

Situation as of 31.12.2021	Fair value reserve	Profit / (loss) carried forward	Group total	Minority int. SE	Tot.other compon.of compreh.IS
Other comprensiveprofit/(loss) that will not be subsequently reclassified to the Income Statement					
	(180	180	13,0	193,0

Situation as of 31.12.2020	Fair value reserve	Profit / (loss) carried forward	Group total	Minority int. SE	Tot.other compon.of compreh.IS
Other comprensiveprofit/(loss) that will not be subsequently reclassified to the Income Statement					
Profit (loss) arising from the determination of the termination benefit after tax	(0 (139)	(139) (11)	(150)

The tax effect regarding the other components of the Statement of Comprehensive Income is broken down below:

		AN	RPORACION MERICA
Situation as of 31.12.2021	Gross value	Tax (charge) / benefit	Net value
Profit (loss) arising from the determination of the Termination Benefit after tax	254	(61)	193
Situation as of 31.12.2020	Gross value	Tax (charge) / benefit	Net value
Profit (loss) arising from the determination of the Termination Benefit after tax	(198)	48	(150)

14. Profit (loss) for the period

This item includes the CAI Group's result for the year ended 31 December 2021, consisting of a loss of € 9,330 K (loss of € 13,947 K at 31 December 2020).

15. Minority interest

Based on the existing equity relations in 2021, minority shareholders' interest totals € 82,383 K (€ 84.964 K at 31 December 2020)..

16. Provisions for liabilities and expenses

The Provisions for liabilities and expenses consists of € 2,213 K (€ 2,016 K at 31 December 2020). The details of the year are provided below.

PROVISION FOR LIABILITIES AND EXPENSES

dati in euro/000	31.12.2020	prov.	use	31.12.2021
Provision for liabilities and expenses	2.016	424	(228)	2.213

At 31 December 2021, the provision mainly includes the following amounts:

- 1) € 351 K of provisions set aside in connection with the Fire Brigade Protection Service dispute, which is described in detail in the section "Information on the main items of the Provision for risks and expenses at 30 Dec. 2020";
- 2) € 1,115 K set aside in connection with potential labour dispute liabilities , better described in the section "Additional information";
- 3) € 215 K set aside for a dispute where the Subsidiary TA has been sued by a private citizen for the construction of a road on property in the vicinity of the Pisa airport;
- 4) € 328 K set aside for disputes on local taxes concerning the different classification of airport areas for IMU (municipal property tax) determination purposes.

For further information, see the section 10.7 "Information on the main items of the Provisions for liabilities and expenses at 31 December 2020".

The amounts set aside by the Company to face potential risks deriving from ongoing disputes are deemed appropriate for the predictable outcome of the legal proceedings.



17 Provisions for repair and replacement

This provision (valued according to the best estimate of the expense currently required to fulfil the obligation at the closing date of the report) includes the amounts spent for the maintenance and repair of infrastructures in the Florence and Pisa airports, to be returned in perfect maintenance conditions to the Grantor at the end of the concession period. The global value of this item at 31 December 2021 is € 19,134 K, down by € 3,028 K with respect to 31 December 2020 as a result of the year's uses, mainly referred to the works completed on the Florence airport runway, partially offset by the additions to the provision made in 2021. Details are given below:

PROVISION FOR REPAIR AND REPLACEMENT

dati in euro/000	31.12.2020 financial expen.		prov.	use	31.12.2021
Provision for repair and replacement	22.162	260	5.497	(8.785)	19.134

This provision has been allocated to non-current liabilities for € 16,987 K and to current liabilities for € 2,147 K depending on the estimated time of its use.

The potential impact on this provision in terms of increase, as a consequence of a hypothetical reduction of 50 basis points in discount rates, would be approximately \in 675 K. The potential impact on the provision in terms of decrease, as a consequence of a hypothetical increase of 50 basis points in discount rates, would be approximately \in 626 K.

18 Provisions for employee benefits

The item includes the value of the provision for employee benefits, which is considered as a defined benefit obligation to be recognised as recommended by IAS 19 "Employee Benefits".

The parameters used for the valuation of the Pisa and Florence airport staffs at 31 December 2021 are:

- annual technical discount rate: 0.97%
- Annual inflation rate: 1.20%
- annual ETB increase rate: 2.40%

As far as the discount rate is concerned, the Corporate AA iBoxx 10+ index has been selected as criterion for the valuation of this parameter, as its duration is suitable for the average time of permanence of the two staff groups being considered.

There is no defined benefit scheme for the executive staff of the company.

The liability is € 5,309 K (€ 5,764 K at 31 December 2020). This provision is booked net of the advance payments and settlements made during the period examined, and shows a € 455 K reduction compared to 31 Dec. 2020, as detailed below:

	31.12.2020	variation		(gain)/ loss	IAS fin. Charg	use	31.12.2021
Employee benefit fund	5.764		382	(254)	52	(635)	5.309

The difference introduced in the Statement of Comprehensive Income (€ 193 K) corresponds to the actuarial gain of € 254 K, after a taxation of € 61 K.

The valuation of future benefits is obviously affected by all the assumptions required for its identification; therefore, in order to obtain the sensitivity shown by the actual value as determined above compared to said assumptions, some tests have been conducted to provide the difference in the actual value against a given difference in some of the assumptions adopted, which may mostly affect that value. The table below provides the sensitivity analysis of the Provision (in €K).



CAI Group

	Annual technical discount rate		Annual infla	ation rate	Annual turr	nover rate
	+ 0.50 %	- 0.50 %	+ 0.25 %	- 0.25 %	+ 2.50 %	- 2.50 %
Provision (data in €K)	5,045	5,526	5,346	5,210	5,204	5,310

Finally, the table below provides a prediction of disbursement of the provision.

Future Cash Flows (€)

Year	CAI Group	
0-1	283,603	
1-2	179,704	
2 – 3	200,175	
3 – 4	212,191	
4 – 5	294,724	
5 – 6	497,088	
6 – 7	438,492	
7 – 8	437,904	
8 – 9	346,046	
9 – 10	483,328	

19 Financial liabilities

The details of non-current and current financial liabilities are given below:

FINANCIAL LIABILITIES

amounts in euro/000	31.12.2020	increases	refunds	Other mov.	31.12.2021
Non-current financial liabilities	164.584	101	-	460,0	155.747
Bank overdrafts (short-term loans)	41.042	57.000	- 57.000	124	41.166
Current portion of medium / long-term deb	7.718	99	- 4.924	- 13	12.278
Current financial liabilities	49.259	57.099	- 61.924	339	54.171
Total	213.843	57.200	- 61.924	799	209.918

Other non-monetary movements mainly include the effect of the recognition of the interest share not yet settled for the period.

The amount of € 54.17 M, consisting of the current financial liabilities existing at 31 December 2021, refers to the current portion of the medium-long term debt relating to the loans described below in these Notes for $\le 9,545$ K and to short-term loans ("Hot Money") for ≤ 41.2 M.



The € 9 M decrease in non-current financial liabilities refers to the short-term reclassification of the shares of capital due in the subsequent financial year.

The total amount of non-current financial liabilities and the related current share of medium-term debt relates to:

- the loan agreement signed on 30 October 2020 with a pool of primary financial institutions consisting of 1) Intesa Sanpaolo and BNL-BNP Paribas Group for a total amount of € 85 M secured by a SACE collateral in accordance with the provisions of the "Liquidity Decree" for an equal amount 90% of the sums paid in principal, plus interest and ancillary costs (hereinafter also the "SACE loan"). This SACE loan was disbursed on 6 November 2020 and has a term of 6 years, with a pre-amortization of 24 months (first instalment due in December 2022), and requires the company to comply a financial parameter, to be measured at the time of the annual consolidated financial statement, which consists in the value of the consolidated net financial position (NFP), as conventionally defined in the same agreement, not exceeding € 100 M. This financial parameter was met at 31 December 2021. According to the provisions of the loan agreement and of the "Liquidity Decree", this facility can be used to support the Group's cash requirements in connection with the payment of personnel costs, rents or leases, investments and working capital, with an interest rate indexed to the EURIBOR rate plus a margin. In addition, annual commissions are determined in the agreement, to be calculated in connection with the SACE guaranteed component on the share of principal paid out and not repaid, with a fixed percentage increasing over the term of the loan - For additional details, see the "Liquidity risk" section of these Explanatory Notes;
- 2) Two long-term loans granted by bank "Banca Infrastrutture Innovazione e Sviluppo" ("BIIS" Intesa San Paolo Group) and MPS Capital Service to support infrastructure investments, with initial amounts of € 12 M and € 40 M, respectively. The interest rates of these loans are indexed to the 6-month EURIBOR rate plus a spread. The loan obtained from MPS Capital Services is due in June 2022, with an outstanding debt of approx. € 1 M at 31 December 2021; the loan obtained from BIIS Intesa San Paolo Group is due in September 2027, with an outstanding debt of € 17.2 M at 31 December 2021 (of which € 2.9 M due within the next 12 months).
- 3) Three loans received in 2017, 2018 and 2021 by the subsidiary Jet Fuel have a residual debt of € 606 K at 31 December 2021 (of which € 301 K within the next 12 months).

With reference to the Parent Company's bond loan of 60 million euros, guaranteed by a pledge in favor of U.S. Bank Trustees Limited of London, maturing in 2024, it should be noted that this loan provides for compliance with formal and financial obligations (so-called operating and financial covenants) for its entire duration.

Following the Covid-19 emergency, Toscana Aeroporti's revenues have undergone a significant contraction, as happened for all operators in the airport sector at national and international level. Consequently, as already happened during the 2020 financial year, the company promptly initiated the appropriate negotiations with the bondholders in order to obtain from the latter a waiver of the negative consequences that could have emerged from the failure to comply with the covenants. The process ended with the renewal of the waiver first in June 2021 and then in December 2021, given the persistence of the pandemic.

The waiver currently in place provides for a series of conditions aimed at guaranteeing the bondholders the fulfillment of the financial commitments of the Parent Company, by maintaining minimum liquidity thresholds (4 million at the end of each quarter, except at 30/06/2021 in correspondence with the maturity of the interest coupon in which the threshold is set at 1.6 million) respected to date and which will be guaranteed for future maturities also thanks to the contribution of the Shareholders which took place in September 2021; in addition, it provides for the preparation and making available to bondholders on a quarterly basis of further current and prospective documentation of a quantitative and qualitative nature not only by the Company, but also by the subsidiary Toscana Aeroporti.

To date, all the obligations connected with the bond loan, both the original ones and those envisaged in the waivers, have been duly met by the Parent Company and considered satisfactory by the bondholders, including the regular payment of the coupon which took place on 30 June 2021.



The CAI group is in compliance with the obligation to comply with any other financial and operating parameters (so-called financial and operating covenants), including the additional operational obligations required by the waivers obtained.

In addition to the aforementioned parameters, as at 31 December 2021, there are no other covenants or negative pledges in place.

Details of the loans existing at 31 December 2021 are shown below.

Amounts in €K	Capital share	Interest share	Total
Within the year	50,506	1,639	52,145
Included between 1 and 2 years	24,372	1,536	25 , 908
Included between 2 and 3 years	24,169	1,049	25,218
Included between 3 and 4 years	24,118	507	24,625
Included between 4 and 5 years	18 , 805	111	18,916
Included between 5 and 6 years	2,868	20	2,888
Beyond 6 years	-		_
Total	144,838	4,862	149,700

Details of the credit facilities existing at 31 December 2021 are shown below.

BANK LOANS

amounts in euro/000	31.12.2021	31.12.2020	VAR.
Credit lines granted	52.550	57.450 -	4.900
of which TA	52.150	57.150 -	5.000
of which other subsidiaries	400	300	100
Credit lines used	41.000	41.000	-
Use %	78%	71%	7%
Residual credit lines	11.550	16.450 -	4.900

The lines of credit existing at 31 December 2021 refer to non-revolving lines of credit for € 40 M and the residual lines of credit at that date include non-revolving lines of credit for 11,550 K.

Financial liabilities outstanding at 31 December 2021 are reported below, distinguished into fixed and variable interest rate categories.



Banking institution	Expiry	type of interest	Interest rate	Debt at 33 December 2021 (in €F
MACNITE DEL DACCILLOL				
MONTE DEI PASCHI DI SIENA	June 2022	variable	6-Month Euribor + 250 bp	1,01
INTESA SAN PAOLO -	September	variable	6-MOITH EURDOF + 250 bp	1,01
1 st tranche	2027	variable	6-Month Euribor + 96 bp	7,47
INTESA SAN PAOLO -	September	variable	o-Month Edition 1 30 bp	7,47
2 nd tranche	2027	variable	6-Month Euribor + 180 bp	9,86
BPM - I Jet Fuel loan	June 2023	variable	3-Month Euribor + 110 bp	15
BPM - II Jet Fuel loan	June 2024	variable	3-Month Euribor + 110 bp	25
	December			
BPM - III Jet Fuel loan	2023	fixed	1.65%	20
	September			
ISP-SACE	2026	variable	3-Month Euribor + 115 bp	84,61
			Total medium/lo	ng
a)			term lines of cred	dit 10
	January			
BPM	2022	fixed	0.50%	3,51
Bank Intesa San Paolo	March 2022	fixed	1.20%	11,10
BNL	April 2022	fixed	0.60%	5,02
UniCredit	March 2022	fixed	0.75%	2,50
UniCredit	March 2022	fixed	0.75%	2,50
UniCredit	March 2022	fixed	0.75%	1,00
UniCredit	March 2022	fixed	0.75%	2,50
UniCredit	May 2022	fixed	0.75%	1,00
Credem	January 2022	fixed	0.09%	1.00
	2022			1,00 11,01
MIDC	March 2022	fived	U 38%	
MPS	March 2022	fixed	0.38%	11,01
MPS	March 2022	fixed	Total non-	11,01
MPS b)		fixed		41,16

Bank loans at 31 December 2021 are shown below, carried at their book value and at fair value.

F.V. BANK LOANS	31.12.2021		
amounts in euro/000	notional fair value		
TA - INTESA SAN PAOLO	17.208	17.558	
TA - MPS	1.024	1.036	
JET FUEL - BPM	606	612	
TA - SHORT-TERM FINANCING	41.000	41.166	
CAI - BOND LOAN	60.452	68.428	
	205.290	213.868	



The **Net Financial Position** at 31 December 2021, as shown in the Report on Operations is specified in the following table:

NIET CONICO	IDATED	FIRIA NICIA I	INDERTEDNESS
MELCONSO	II)	FINANCIAI	INDERIFINATION

	112.1 00.1002.107.1120.117.1110.112	III DEDITEDITESS		
		31.12.2021	31.12.2020	Diff.
	(values in €/000)	Consolidated	Consolidated	2021/2020
		CAI	CAI	2021/2020
Α	Cash on hand and at banks	58.524	81.345	(22.821)
В	Other cash and cash equivalents	-	-	-
С	Securities held for trading	-	-	
D	Liquid assets (A) + (B) + (C)	58.524	81.345	(22.821)
Ε	Current Financial receivables	-	-	
F	Current bank payables	41.168	41.043	125
G	Current portion of non-current indebtedness	12.278	7.719	4.560
Н	Other surrent financial navables due to lessing companies			
П	Other current financial payables due to leasing companies	727	499	228
I	Current financial indebtedness (F) + (G) + (H)	54.173	49.261	4.912
J	Net current financial indebtedness (I) - (E) - (D)	(4.351)	(32.084)	27.733
K	Non-current bank payables	94.037	103.013	(8.976)
L	Bonds iussed	57.718	57.438	280
М	Other non-current payables due to leasing companies	6.350	4.132	
Ν	Non-current financial Indebtedness (K) + (L) + (M)	158.105	164.583	(6.478)
0	Net financial indebtedness (J) + (N) P.F.N.	153.754	132.499	21.255

See comments in the Report on Operations and to the "Statement of Cash Flows" for a more in-depth analysis of this item.

20 Financial liabilities for rights of use

At 31 December 2021, financial liabilities for rights of use, determined by discounting the value of the lease rentals due, total € 4.7 M, of which € 4 M classified as non-current liabilities and € 0.7 M as current liabilities.

FINANCIAL LIABILITIES FOR RIGHTS OF USE				
amounts in euro/000	31.12.2021	31.12.2020		
Finan. Liab. Due beyond one year	3.993	4.132		
Finan. Liab. For rights of use wh. one year	727	499		
Tot.financ. Liab. For rights of use	4.720	4.631		

The details of the year are provided below. The Group adopted the practical expedient introduced by the amendment to IFRS 16 "Leasing" for the valuation of lease agreements, applicable when leases have been renegotiated as a result of Covid-19. The Group, as lessee, elected to account for the concession as a variable lease over the period in which a lower payment is recognized: the amount of these lower payments, € 152.5 K, is reported in the "Payments / Other reductions" line of the table below.



Ε	Data in €K	31.12.2021	31.12.2020
Financial liabilities for r of use beyond one year	rights	3,993	4,132
Financial liabilities for r of use within one year	rights	727	499
	Total	4,720	4,631

Lease agreements contain no covenants.

The accrual of the financial liability is shown below.

	€K
< 1 year	888
1-2 years	678
2-3 years	563
3-4 years	485
4-5 years	448
5-6 years	309
Beyond 6 years	2,084
Total	5,454

The margin interest rates defined by the Group are reviewed on a recurring basis and applied to all the contracts with similar characteristics, which have been considered as a single contract portfolio. Rates are determined starting from the average effective borrowing rate of the subholding, appropriately adjusted to simulate a theoretical marginal interest rate, consistent with the contracts to be recognised. The most significant items considered for the adjustment of the rate are the credit risk spread of each country that can be observed in the market and the different duration of lease agreements.

The rates used for contracts signed in 2020 are:

- 0.69% for car rental agreements
- 1.67% for long-term lease agreements
- 1.10% for short/medium-term lease agreements

The rates used for contracts signed in 2021 are:

- 0.56% for car rental agreements
- 1.18% for long-term lease agreements
- 0.93% for short/medium-term lease agreements

21 Other payables due beyond the year

Accounts payable beyond the subsequent year consist of € 2,778 K (€ 368 K at 31 December 2020) and are broken down below:

- non-current component of the account payable to Cemes for the acquisition of 51% of the shares of Cemes Aeroporti's capital (today Toscana Aeroporti Costruzioni) for € 2,357 K;



- guarantee deposits received from customers as a guarantee of the services performed in their favour for € 421 K.

22 Tax liabilities

The aggregate amount of € 10,0268 K (€ 9,714 K at 31 December 2020) is broken down below:

TAX LIABILITIES

amounts in euro/000	31.12.2021	31.12.2020	VAR.
Municipal surtax for passenger boarding IRPEF due for employees and self-	8.789	8.312	477
employed	822	1.017	- 195
Higher fees due for private flights	249	246	3
Local taxes	132	132	-
VAT due	2	1	1
Other minor items	32	5	27
Total	10.026	9.713	313

In particular, the amount due to the Revenue Agency for the additional municipal tax on boarding fees decreased as a consequence of the same movements associated with the increase in receivables from others due within the year.

23 Trade payables

Trade payables to suppliers totalled € 30.8 M (€ 24.8 M at 31 December 2020), up by € 6 M.

24 Payables to social security institutions

This item includes accounts payable to social security and pension institutions (INPS, INAIL) for € 1,598 K (€ 1,323 K at 31 December 2020).

25 Other payables due within the year

The other payables due within the year consist of € 7.7 M (€ 5.5 M at 31 December 2020) and include the following debit items:



OTHER PAYABLES DUE WITHIN THE YEAR

amounts in euro/000	31.12.2021	31.12.2020	VAR.
Employee / contractors fees	2.274	1.369	905
Concession fees	1.170	1.204	- 34
Deferred income	699	642	57
Fire protection service	1.039	1.002	37
Air/bus/train ticket office receipts	545	479	66
Institutional bodies fees	128	164	- 36
Payable to Cem for TAC purchase	1.000	-	1.000
Others	889	690	199
	Total 7.744	5.551	2.193

In detail:

- the Fire Protection Service is the account payable to the Revenue Agency introduced by the 2007 Finance Law. For further considerations, see details in the annex "Provisions for liabilities and expenses".
- The account payable to Cemes for the purchase of TAC shares is the liability due within the next twelve months, arising as a result of the related business combination;
- Prepaid expenses mainly refer to non-aviation revenues invoiced in advance.



NOTES TO THE MAIN ITEMS OF THE CONSOLIDATED FINANCIAL STATEMENTS DECEMBER 31, 2021: INCOME STATEMENT

The analysis of the main balances of the Consolidated Income Statement is developed below. For details of the balances of the items of the Consolidated Income Statement resulting from relations with related parties, see Annex C to these Explanatory Notes.

Summary of the impacts of the Covid-19 epidemic on the Income Statement

The following main changes occurred in 2021, compared to 2020, due to the gradual resumption of operations towards pre-Covid-19 levels.

- 1. The recovery of air traffic (+43% of passengers compared to 2020, equalling ca. +853 K);
- 2. The consequent increase in operating revenues, which totalled a € 6.1 M increase (+15%) reflecting traffic trends;
- 3. The continuation of cost reduction actions throughout the year, implemented by the Group commencing from January, such as the use of temporary unemployment benefits ("CIGS"), the revision of goods and services supply agreements, etc., which led to a € +1.8 M mitigation of higher operating costs in 2021 (+3.2%) compared to 2020;
- 4. Higher revenues (Euro +2.5 M) and costs (Euro +1.9 M) for construction services incurred in 2021 for major infrastructure investments in the two Tuscan airports.

26 REVENUES

Total consolidated revenues increased by 18.2%, passing from € 60.9 M in 2019 to € 72.1 M in 2021. This difference is the result of the € 6 M increase in operating revenues and of the simultaneous € 2.5 M increase in other revenues and € 2.5 M of revenues from construction services.

REVENUES

amounts in euro/000	2021	2020	VAR.	VAR.%
Operating revenues				
Aviation revenues	38.661	30.371	8.290	27,3%
Non-aviation revenues	14.525	14.666	141	-1,0%
Network development charges	- 6.661	- 4.597	2.064	44,9%
Total operating revenues	46.524	40.440	6.084	15,0%
Revenues from construction services	11.522	8.988	2.534	28,2%
Other revenue and income	14.049	11.559	2.490	21,5%
TOTAL REVENUES (A)	72.095	60.987	11.108	18,2%

Consolidated operating revenues totalled € 46.5 M in 2021, up by 15% compared to 2020. The analysis of the Group's operating revenue trends for the two business units - Aviation and Non-Aviation - is given below.



27 Aviation revenues

Aviation revenues totalled € 38.7 M in 2021, up by 27.3% compared to 2020, when they totalled € 30.4 M. The table below breaks down 2021 aviation revenue items and the related differences, both in absolute and percentage terms, compared to 2020:

AVIATION REVENUES

amounts in euro/000	2021	2020	VAR.	VAR.%
Passenger boarding fees	10.375	7.465	2.910	39,0%
Landing/departure fees	7.348	5.888	1.460	24,8%
Stopover fees	1.415	1.587	- 172	-10,8%
PRM assistance fees	1.769	1.202	567	47,2%
Cargo fees	347	323	24	7,4%
Passenger security fees	2.977	2.125	852	40,1%
Baggage security fees	1.020	716	304	42,5%
Handling	12.271	10.148	2.123	20,9%
Centralised infrastructure	1.139	916	223	24,3%
TOTAL AVIATION REVENUES	38.661	30.371	8.292	27,3%

For the analysis of the main deviations of the two periods examined, see section 8.1 of the Report on Operations.

28 Non-Aviation revenues

Non-Aviation revenues totalled € 14.5 M in 2021, down by 1% compared to 2020, when they totalled € 14.7 M.

The table below provides details on Revenues from Non-Aviation business referred to 2021 and to 2020:



NON AVIATION REVENUES

amounts in euro/000	2021	2020	VAR.	VAR.%
Parking lots	2.319	1.846	473	25,6%
Food	1.268	1.130	138	12,2%
Retail	2.917	2.747	170	6,2%
Advertising	1.142	1.746 -	604	-34,6%
Real estate	1.681	1.766 -	85	-4,8%
Car rentals	3.007	2.890	117	4,0%
Other subconcessions	1.176	1.619 -	443	-27,4%
VIP lounge	417	414	3	0,7%
Air tickets	248	164	84	51,2%
Cargo agency	352	344	8	2,3%
TOTAL NON-AVIATION REVENUES	14.525	14.666 -	139	-0,9%

For further details, see section 8.1 in the Report on Operations.

29 Network development expenses

The main objective of the CAI Group is to encourage the development of passenger scheduled and cargo traffic in the Tuscan airports of Pisa (PSA-Galileo Galilei) and Florence (FLR-Amerigo Vespucci), consistently with the characteristics of the Tuscan market and of the airport Infrastructure available, as well as to increase the number of scheduled flight connections to and from the airports, in order to support the consolidation and development of air traffic and thus contribute to the economic growth of the airport manager and meet the demand of the territory for better accessibility.

To pursue said objectives, TA has developed an action plan with incentives based on marketing contributions (the so-called "network development expenses") of differing amounts based on the extent of the air services provided by the carriers in the airports and on the extent of the strategic interest of the operation for the reference airport and territory, in consideration of free business initiative.

Network development expenses totalled € 6.7 M in 2021, up by € 2.1 M (+44.9%) compared to 2020, when they totalled € 4.6 M. The difference is substantially in line with the increased traffic managed during the year and with aviation revenue trends.



30 Other revenues

The table below provides details on the "Other revenues" of 2021 against those of 2020:

OTHER REVENUE AND INCOME

amounts in euro/000	2021	2020	VAR.	VAR.%
Utilities and other charges	1.685	1.220	465	38,1%
Services and consulting	103	121	(18)	-14,9%
Minors	126	157	(31)	-19,7%
Other income	12.135	10.060	2.075	20,6%
TOTAL REVENUES AND INCOME	14.049	11.558	2.491	21,5%

The following table illustrates the details of "other income" in 2021 and in those of 2020:

Amounts in €K	2021	2020	2021/2020 abs. diff.	% Diff.
Contributions	9,860	10,035	-176	-1.7%
Capital gains from the sale of fixed assets	277	24	253	NS
Indemnities and Refunds	242	-	242	NS
Income by takeover value	1,756	-	- 1,756	NS
TOTAL REVENUES	59,961	50,927	9,034	17.7%

In particular, it should be noted that in the Contributions relating to the financial year 2021 the following non-refundable refreshments resulting from the state / regional health emergency are recorded:

^{- € 9.5} M derive from the compensation fund established by art. 1, paragraph 715, law 30 December 2020, n. 178 (so-called Budget Law 2021), and implemented according to the procedures set out in the Implementation Decree of 25 November 2021 of the Minister of Sustainable Infrastructures and Mobility in agreement with the Minister of Economy and Finance, in favor of Airport Managers (€ 735 M) and airport Handlers (€ 65 M). The amount of the subsidy due to the Group to reimburse the damage suffered in the period 1 March 2020 - 30 June 2020, calculated according to the applicable legislation, and subject to the request through the application submitted on 27 January 2022, was equal to € 9.5 M, of which € 7.3 M relating to the Subholding TA (50% collected in the first days of March 2022) and € 2.2 M to the subsidiary TAH. The grant in question was recognized as income in the 2021 financial year as the management assessed that there was reasonable certainty as of 31 December 2021 that the Group will comply with the conditions set out and that the contributions will be received, together with the fact that such form of public assistance is collectable as compensation for costs or losses already incurred; these conclusions were reached also taking into account the experience acquired in the context of the procedure relating to obtaining the contribution established in 2020 by the Tuscany Region, whose quantification of the damage was based on the same logic contained in the 2021 Budget Law, as well as exchanges of information that took place in 2021 with the trade association.

^{- 220} thousand euros to the subsidiary Parcheggi Peretola by the Revenue Agency with "Sostegni Decree", "Sostegni bis Decree", and Legislative Decree 73/21 (equalization contribution);



- 154 thousand euros to the subsidiary Jet Fuel by the Revenue Agency with "Sostegni Decree", "Sostegni bis Decree", and Legislative Decree 73/21 (equalization contribution).

In terms of Contributions referring to 2020, it refers to the subsidy paid by the Tuscany Region to the

Subholding TA equal to € 10 M, collected on 16 August 2021.

The proceeds for the takeover value of approximately € 1.8 M were recognized as a result of the provisions of art. 703 of the Navigation Code, ie the value that the incoming concessionaire is obliged to pay to the outgoing concessionaire at the natural expiry of the concession, determined according to the rules of analytical regulatory accounting. In particular, the amount in question, recognized as a counter-entry to the concession rights, refers to the portion of scheduled maintenance interventions which, for the purposes of the financial statements, are valued as part of the determination of the restoration fund, but which for accounting purposes regulatory analytics represent activities that will not be fully amortized on the expiry date of the concession.

31 Revenues from construction services

Revenues from construction services totalled € 11.5 M, against € 9 M in 2020 (+28.2%). For further details, see section 9 "The Group's investments" in the Report on Operations.

Additional information on revenues

Revenues are recognized below based on whether the services have been provided at a given Point In Time or Over Time.

RICAVI OVERTIME - POINT IN TIME

amounts in euro/000	2021	2020	VAR.	VAR.%
Revenues not included within the scope				
of application of the IFRS15	11.110	11.778	(668)	-5,7%
'Overtime' revenues	48.850	39.149	9.701	24,8%
'Point in time' revenues	-	-	0	n.s.
Indemnities	12.135	10.060	2.075	n.s.
TOTAL REVENUES AND INCOME	72.095	50.927	9.033	17,7%

(*) For the sake of completeness of information, please note that the item Contributions in 2020 was shown under the item Other revenues; in order to offer the reader greater comparability of the information reported in the consolidated financial statements, the presentation of the item "Other income" has been changed with respect to 2020. This change is considered by the Group to be insignificant. These are revenues from operating leases (subconcessions) where the Group plays the role of lessor.

Details of revenues not included within the scope of IFRS 15 are given below, distinguished between the fixed revenue component related to the agreement and the variable revenue component related to indices and rates or other variables.

The revenue details given below mainly refer to subconcessions for retail spaces (food, shops), advertising spaces and areas used for car rental. These are multi-year agreements, for which, upon renewal, the Group defines provisions considering any possible changes occurred in the airport infrastructure. Payments can be made on a monthly or quarterly basis and some agreements also include annual adjustments based on the customer's turnover. Where deemed necessary to reduce the credit risk, bank/insurance guarantees are required for the term of the lease.



amounts in euro/000	2021	2020	VAR.	VAR.%
Fixed	1.638	2.429	(791)	-32,6%
Variable that depends on an index or rate	8.599	8.685	(86)	-1,0%
Variable that does not depend. by an index or rate	873	664	209	31,5%
Tot. Revenues not falling within the scope of application of IFRS 15	11.110	11.779	(669)	-5,7%

An estimate of the minimum payments expected from subconcessions (operating leases in which the Group is the lessor) for the coming financial years is given below.

amounts in euro/000	2021	2020
Within the year	9.348	12.872
Between 1 and 2 years old	6.730	7.391
Between 2 and 3 years old	3.081	5.411
Between 3 and 4 years old	2.289	2.620
Between 4 and 5 years old	733	1.957
Over 5 years	446	980
Total	22.627	31.232

32 COSTS

Costs totalled € 66.9 M in 2021, up by 5.8% compared to 2020, when they totalled € 63.2 M. This result reflects the simultaneous 3.2% increase in operating costs, which passed from € 55.3 M in 2020 to € 57.1 M in 2021, and in costs for construction services, which passed from € 7.9 M in 2020 to € 9.8 M in 2021 (+23.8%).

COSTS

amounts in euro/000	2021	2020	VAR.	VAR.%
Consumables	812	896	-84	-9,4%
Cost of personnel	27.454	26.284	1.170	4,5%
Costs for services	24.347	23.081	1.266	5,5%
Sundry operating expenses	1.786	2.830	-1.044	-36,9%
Airport leases	2.669	2.192	477	21,8%
Total operating costs	57.068	55.283	1.785	3,2%
Cost for construction services	9.822	7.935	1.887	23,8%
TOTAL COSTS (B)	66.890	63.218	3.672	5,8%

OPERATING COSTS



Operating costs, which totalled € 57.1 M, increased by 3.2% compared to € 55.3 M reported at the end of 2020.

33 Cost of personnel

The Group's cost of personnel totalled € 27.4 M in 2021, up by € 1.2 M compared to 2020 (+4.5%). The increase in personnel costs in 2021 compared to 2020 is mainly due to the acquisition of the employees of the new subsidiary TAC, to the renewal of the collective bargaining agreement of the air transport industry, and to a lower use of temporary unemployment benefits and holidays in the second part of 2021, due to the increased traffic managed.

This cost item is broken down below:

COST OF PERSONNEL

amounts in euro/000	2021	2020	VAR.	VAR.%
Remuneration	27.173	25.940	1.233	4,7%
of wich:				
Wages	14.978	14.579	399	2,7%
Salaries	4.211	3.397	814	24,0%
Social security contributions	6.023	5.790	233	4,0%
Term. Benef.	1.961	2.175 -	214	-9,8%
Other labour costs	281	344 -	62	-18,0%
TOTAL COSTS OF PERSONNEL	27.454	26.284	1.171	4,5%
Incid. % on operating costs	48,1%	47,5%		

The table below provides details on the average annual staff (expressed in Full-Time Equivalents, FTEs) existing in 2021 and any difference compared to 2020:



	2021	2020	VAR.	VAR. %
Corporacion America Italia	1	1,0	-	-
Toscana Aeroporti	323,40	329,10	-	-1,7%
Toscana Aeroporti Handling	322,00	354,00 -	32,00	-9,0%
Jet Fuel	11,25	10,83	0,47	4,3%
TAE	6,26	7,39 -	1,13	-14,9%
Vola	-	0,81 -	0,81	
Gruppo Corporacion America Italia	663,91	703,13 -	33,47	-3,5%

Please, note that in the table above 2 part-time units are considered as 1 full-time unit.

34 Costs for services

On the whole, costs for services in 2021 and 2020 consist of:

COSTS FOR SERVICES

amounts in euro/000	2021	2020	VAR.	VAR.%
Commercial services	159	71	88	123,9%
Institutional expenses	1.375	1.209	166	13,7%
Other services	3.614	4.981	(1.367)	-27,4%
Services for the personnel	931	995	- 64	-6,4%
Mantenance services	5.337	4.446	891	20,0%
Utilities	2.865	2.840	25	0,9%
Operating services	10.066	8.539	1.527	17,9%
TOTAL COSTS FOR SERVICES	24.347	23.081	1.266	5,5%

35 Sundry operating expenses

Sundry operating expenses, which totalled € 1.8 M (€ 2.8 M in 2020), mainly include taxes and levies, membership fees, sundry administrative costs, non-recurring costs and other minor entries.



SUNDRY OPERATING EXPENSES

amounts in euro/000	2021	2020	VAR.	VAR.%
Publications	15	15	0	0,0%
Ins. Entities and sundry institutions	301	348	- 47	-13,5%
Taxes and levies	730	669	61	9,1%
Entertainment	37	109	- 72	-66,1%
Rebates and allowances	251	270	- 19	-7,0%
Other minors	452	1.419	- 967	-68,1%
SUNDRY OPERATING EXPENSES	1.786	2.830	- 1.044	-36,9%

Other minor entries include a significant compensation of € 1.3 M, reported at the end of 2020 by the subsidiary Parcheggi Peretola, for the early termination of a multi-year supply agreement.

36 Airport fees

Airport fees, which totalled € 2.7 M (€ 2.2 M in 2020), include concession fees and the fee paid to the Fire Protection Fund.

AIRPORT LEASES

amounts in euro/000	2021	2020	VAR.	VAR.%
Concessions and security fees	1.696	1.163	533	45,8%
Fire brigade fee	973	1.029 -	56	-5,4%
Release of prov. Risk for Fire Brigade		-	-	0,0%
TOTAL AIRPORT FEES/LEASES	2.669	2.192	477	21,8%

The increase is due to the greater traffic reported in 2021 compared to 2020 (+43% in terms of passengers, corresponding to approximately $\[\] +533 \]$ K of fees), partly mitigated by the lower amount set aside in the airport fire protection fund, $\[\] \] 55 \]$ K.

37 Costs for construction services

COSTS FOR CONSTRUCTION SERVICES

amounts in euro/000	2021	2020	VAR.	VAR.%
TOTAL COSTS FOR CONSTRUCTION SERV.	9.822	7.935	1.887	23,8%

Costs for construction services, which totalled \le 9.8 M (\le 7.9 M in 2020), reflect the investments made in the airport infrastructure under concession in 2021. The higher costs of \le 1.9 M reported at year-end arise from the same reasons indicated in the comments to the corresponding revenue item.

38 Depreciation/amortization and impairment

This item totalled € 16.7 M in 2021 (€ 16.5 M in 2020) and includes amortization of intangible assets for € 12.5 M (€ 12.3 M in 2020), depreciation of tangible assets for € 3.4 M (€ 3.6 M in 2020), and amortization of rights of use for € 779 K (€ 544 K in 2020).



39 Provision for liabilities and repair

This item, which totalled approx. € 4.5 M (€ 1.7 M in 2020), includes the additions made to the provision for liabilities (€ 424 K) and to the provision for repairs (€ 4 M), which consist of the year's provision required for future maintenance expenses relating to repair work and replacements necessary to keep the assets used under the two ENAC concessions in good operating and functional conditions.

40 Net revaluation (impairment) of trade and other receivables

This item amounts to € 1,141 K (€ 1,668 K in 2020) and consists of the addition made to the provision for bad debt.

VALUE WRITE UPS (WRITE-DOWN) NET OF TRADE RECEIVABLES AND OTHER RECEIVABLES

amounts in euro/000	2021	2020
Bad debts reserve	1.140	1.668
Credits loss	1	0
Release of provisions for bad debts	0	0
Total	1.141	1.668

The addition made to the provision in 2021 is affected by the deterioration of receivables due to ongoing insolvency procedures for some customers and to the general lack of liquidity linked to the collapse of the tourism sector as a result of the global health emergency.

41 Financial income

This item totalled approx. € 19 K (€ 9 K in 2020) and mainly includes interests receivable accrued on loans and actuarial income.

42 Financial expenses

This item totalled € 5,622 K (€ 4,385 K in 2020) and mainly includes of interest expense, on the bond loan subscribed by the parent company in 2018 and valued at amortized cost, for € 3,012 K at December 31, 2021 (€ 3,007 K at December 31, 2020), interests payable and commissions on bank current accounts for € 2,062 K (€ 684 K in 2020), financial expenses on employees' defined-benefit liabilities for € 52 K (€ 87 K in 2020), financial expenses relating to the discounting of the provision for repair and replacements for € 260 K (€ 438 K in 2020), and financial expenses on financial liabilities for rights of use for € 132 K (€ 104 K in 2020).

43 Profit (loss) from equity investments

This item totalled € 76 K (€ 101 K in 2020) and includes the difference in the valuation to Shareholders' Equity of the investments made in associates (Immobili A.O.U. Careggi S.p.a. and Alatoscana S.p.a.).

44 Year's income taxes

The credit balance of this item for 2021 - a total of € 10,090 K (€ 5,996 K in 2020) - mainly includes the recognition of prepaid taxes relating to the tax loss reported during the financial year by the Group companies, recognized after valuing the recoverability of the related tax assets in the light of future taxable income resulting from the economic and financial plans of the Group.

In particular, this amount includes:

- deferred IRES attributable to the Parent Company for € 20.7 K, prepaid IRES for the period of € 894.3 K and use of deferred IRES for € 65.9 K
- Relating to the subholding, negative current taxes of € 56 K deriving from taxable income for the financial year 2021 for € 40 K of the subsidiaries, with a profit result offset by a € 96 K credit on current taxes ("Super ACE" benefit) by the subsidiary TAC;



deferred tax assets of € 7,258 K (of which € 6,759 K of the Subhoding TA and € 729 K of TAH);

45 Minority Interest's loss (profit) for the period

The result of the Subholding Toscana Aeroporti attributable to non-controlling interests is equal to - € 3,580 K (- € 6,305 K in 2020); While the result of the subsidiaries Jet Fuel and TAC attributable to non-controlling interests amounted to € 396.2 K (loss of € 128 K in 2020).

Additional financial information

Management of financial risks

The main risk factors that may affect the Group's operations are described below.

1) Credit risk

The effects of the Covid-19 crisis and the consequent economic recession produced in the main industrialized Countries have negatively impacted the financial statements of the airlines, which are the main clients of the Group. Hence, the risk of a partial non-collection of receivables accrued from airlines.

The Group believes that it has suitably controlled said risk through its constant monitoring of accounts receivable, also sometimes promptly initiating legal actions to protect said receivables, which are reflected in the allocation of a specific provision for bad debt, currently deemed to be adequate in connection with the amounts of the existing receivables. Always with the purpose of facing credit risk, the Subholding usually asks for sureties as guarantee (e.g., from sub-licensees) or pre-payments (e.g., from unknown airlines).

The ongoing economic and financial crisis caused by the reduction in traffic has increased the credit risk due to the general shortage of cash for the companies of the sector. To tackle these challenges, the Group appropriately took into account the increased risk in the provision for bad debt, which has been determined also in connection with the specific solvency situations of the counterparties. The Group will continue to monitor the situation and adjust its assessments of customers' performances also in the light of the economic trends that will develop in the coming months and of the timing of the recovery, also in the light of the conflict between Russia and Ukraine and of the economic sanctions introduced against Moscow. No significant exposure to receivables from customers based in these countries is reported at 31 December 2021. However, no specific criticality has been detected to date.

2) Liquidity risk

Referring to the liquidity risk, it should be noted that in 2020 and 2021 the Group suffered the negative effects deriving from the reduction in revenues and margins of the subsidiary Toscana Aeroporti, due to which the subsidiary did not pay dividends and so this directly affected CAI's liquidity.

In this context, the Company's Management, as more fully described in the explanatory notes, took action both in order to obtain from the bondholders the so-called Waiver with respect to the original terms and conditions provided by the bond loan, in order to suspend any potential "Default" or "Event of default"; In addition to raise funds to respect the obligations assumed related to the bond loan and the operating activities in general, on September 27th, 2021 the Shareholders made a capital contribution of 3.5 million euros.

On April 28th, 2022, the ordinary shareholders' meeting of the subsidiary Toscana Aeroporti approved the financial statements as of December 31st, 2021 and the distribution of an extraordinary dividend for an amount of 7,000,000 euros; the amount paid to CAI on May 25th, 2022 is equal to 4,359,811 euros.

At 31 December 2021, the net financial position (NFP) of the Group is negative for € 153.7 M (€ 132.5 M at 31 December 2020). This is the result of a positive current NFP of € 4.3 M (€ 32.1 K at 31 December 2020) and a negative non-current NFP of € 158.1 M (€ 164.6 M at 31 December 2020). Non-current liabilities mainly include the bond loan of the Parent Company and the two loans (expiring in 2027 and 2022, respectively)



granted to the Subholding by the banks "Banca Infrastrutture Innovazione e Sviluppo" ("BIIS", a bank of the Intesa San Paolo Group) and MPS Capital Services, for the development of the infrastructure of the two airports, and a SACE Loan (expiring in 2026) obtained in October 2020.

These loans that the Subholding obtained from BIIS and MPS Capital Services have interest rates based on three- and six-month EURIBOR rates and several commitments such as financial covenants, i.e. NFP/EBITDA and NFP/Shareholders' Equity, according to the definitions agreed with the lending banks and measured at 30 June (only for the loan granted by MPS Capital Services) and at 31 December of each business year. For two of the loans in question, the Subholding obtained, by the end of 2021, specific exemptions from the obligation to measure financial ratios as required by the loan agreements as at 31 December 2021.

The SACE loan signed on 30 October 2020 with a pool of primary financial institutions consisting of Intesa Sanpaolo and BNL-BNP Paribas Group for an amount of € 85 M is secured by a SACE guarantees as laid down by the so-called "Decreto Liquidità" for an amount equal to 90% of the principal paid, plus interest and ancillary costs. This loan was disbursed on 6 November 2020 and will be repaid in 6 years with 24 monthly pre-amortization instalments (first instalment due in December 2022).

According to the provisions of the SACE loan agreement and of the Liquidity Decree, this facility can be used to support the Group's cash requirements needs arising from the obligation to pay personnel costs, rents or leases, investments and working capital; the interest rate applied is indexed to the EURIBOR rate plus a margin. In addition, the agreement requires the calculation of annual commissions related to the SACE guaranteed component of the loan on the share of principal paid out and not repaid, with a fixed increasing percentage for the entire term of the loan.

For the sake of completeness, we remind readers that three medium-long-term loans were also granted by Banco Popolare di Milano to the subsidiary Jet Fuel Srl, two of which for a nominal principal of € 500 K disbursed in 2017 and 2018, and a further loan granted in the second half of 2021 for a nominal principal of € 200 K to support the purchase of eight tank trucks necessary for in-plane activities in the Pisa airport.

In addition, the Group makes use of short-term bank loans aimed to meet short-term requirements, the amount of which at 31 December 2021 is € 41 M in principal, with non-revolving lines of credit of € 40 M. As to the effects of the spread of Covid-19, assuming a gradual resumption of operations in the two airports, we may reasonably expect that the next 12 months will still be impacted by the effects of the pandemic; however, the phenomenon is expected to be reduced compared with 2020 and 2021, when the global health emergency broke out, so we may estimate that the net cash flows generated by operating activities will be positive again in 2022, benefiting from the countermeasures adopted to improve our cost structure in view

of the reduced traffic demand (use of temporary unemployment benefits for our employees, amendments

to non-strategic service agreements, etc.).

Based on these assumptions, the Management expects a constant recovery of traffic levels throughout 2022, compared to 2020 and 2021, even though still significantly below pre-Covid levels. This growth trend will allow the Group to recover margins which, together with the available cash and non-revolving lines of credit, and with the cost reduction measures adopted consistently with the volumes to be managed, should enable the Group to fulfil its short-term obligations and continue operating as a going concern in the foreseeable future.

For this purpose, sensitivity analyses were carried out, assuming a further reduction in inflows compared to the basic scenario. In such a context, considering that the traffic and revenue levels expected for 2022 are still lower than those of the pre-Covid period, the Group will reasonably have margin levels that will not yet comply with the financial ratios defined in the loan agreements signed before 2020, namely the loan obtained from BIIS − Intesa Sanpaolo Group, due within 2027 and with a residual debt of € 17.2 M at 31 December 2021 (of which € 2.9 M due within the next twelve months).

As already happened in 2021 with reference to the above-mentioned loans, the Group will promptly initiate appropriate discussions with the banks concerned in order to obtain specific exemptions from the measurement of financial parameters at 31 December 2022. In any case, based on traffic recovery assumptions for the next 12 months and on the cash flows expected at the end of the financial year 2022, TA should be able to fulfil a possible request for an early repayment of the outstanding debt on that date.



With regard to compliance with the financial parameters provided for in the SACE loan, on the basis of the financial forecasts defined for the financial year 2022 in the basic scenario with the assumptions described above, there should be no problem with the relative conformity.

3) Interest rate risk

Exposure to the interest rate risk arises from the need to finance both industrial and financial operations, as well as use the available cash. Changes in market interest rates may have a negative or positive impact on the Group's EBIT, thereby indirectly influencing the costs and returns of loans and investments.

The Net Financial Indebtedness is € 153.6 M at 31 Dec. 2021 (€ 132.5 M at 31 Dec. 2020) and the debt-to-equity ratio (NFP/Shareholders' Equity) is 0.92 (0.76 at 31 Dec. 2020), which confirms the financial soundness of the Group.

Considering the NFP at 31 December 2021, the potential impact in terms of annual growth/reduction in interest expense connected with interest rate trends, as a result of a hypothetical growth/reduction of 100 bp, would be approximately € +/-1,450 K.

In addition, the potential impact on the Provision for repairs in terms of growth, as a consequence of a hypothetical annual reduction of 50 bp in interest rates, would correspond to approx. € +675 K. Instead, the potential impact on the Provision in terms of reduction as a consequence of a hypothetical annual growth of 50 b.p. in interest rates would correspond to € -626 K.

No further sensitivity analysis is provided, as it is considered immaterial.

4) Exchange rate risk

The CAI Group is not subject to risks linked to fluctuations in exchange rates because it prevalently operates in a European context where transactions are made in Euro.

Additional information

Information by geographical area and operating sector

Information regarding the main operating sectors of the Group is given below as required by IFRS 8. First of all, it is important to highlight that the type of business activity carried out by CAI Group does not allow for the identification of business segments related to completely independent activities in terms of market/customer combinations. Currently, the "traffic" component affects the results of all the company's operations.

However, we may identify two significant operating segments characterized by the independent nature of their products/services and production processes, for which - for the aforesaid reasons - we propose a disclosure relating to the information directly made available by the company's analytical accounting system used by Chief Operating Decision Makers (as defined in IFRS 8).

The currently available information regarding the main operating segments identified are provided below: Aviation, Non-Aviation and Corporate.

- **Aviation Business**: this segment includes airside operations (after security gates), which are the core business of an airport. They include: passenger and aircraft ground handling, landing, aircraft departure and stopover, security and safety activities, passenger boarding and disembarkation, cargo loading and unloading.

Revenues for the Aviation segment are represented by the prices paid for airline assistance services and are generated by airport fees such as: landing, take-off and stopover fees, freight revenue taxes, passenger boarding fees, passenger and baggage security fees.



- **Non-Aviation business**: this segment includes operations normally carried out in the landside area (before security gates), which are not directly associated with the core business (Aviation). They include retail activities, catering, car parking, car rental, advertising, ticket office, VIP Lounge.

Non-Aviation Business revenues consist in the royalties earned from activities conducted under a sub-concession, in the direct management of certain activities (i.e. car parking, ticket office and advertising) and in the rents paid by sub-concessionaires.

The table below provides the main information regarding the operating segments described above by highlighting, in unallocated items, (corporate) revenues, costs, assets and investments not directly attributable to the two segments. More specifically, the main types of unallocated costs refer to the cost of labour/staff (staff), professional services rendered, insurance and industry association membership fees, prorata portion of utilities, maintenance and depreciation, administrative costs, provisions for liabilities, Directors' and Auditors' fees.

- *Corporate business*: the values indicated in unallocated items mainly refer to revenues and costs not directly attributable to the two business segments, such as, for example, other revenues and income, the cost of labour, professional services rendered for the Management, general insurance and industry association membership fees, pro-rata portion of utilities, general maintenance and unallocated depreciation of infrastructure, administrative costs, provisions for liabilities, Directors' and Auditors' fees, etc.



Operating segment reporting: CONSOLIDATED FINANCIAL STATEMENT

	·		ing : CONSOCIDATED THANK							
(values in €/000)	Avia	Aviation Nor		Non Aviation		Non Aviation		ed assets orate)	То	tal
CAI Group - Income statement	2021	2020	2021	2020	2021	2020	2021	2020		
Operating income	40.214	29.349	11.454	10.561	8.908	12.089	60.576	51.999		
of which Pisa	24.258	16.643	3.515	5.036	5.364	5.836	33.137	27.515		
of which Florence	15.956	12.706	7.939	5.525	3.544	6.253	27.439	24.484		
of which parent companies	-	_	-	-	-	_	-			
Revenues from constr. ser	11.202	8.354	193	300	126	334	11.521	8.988		
of which Pisa	4.238	3.994	11	98	4	-	4.253	4.092		
of which Florence	6.964	4.360	182	202	122	334	7.268	4.896		
of which parent companies	-	-	-	-	-	-	-	-		
Total Segment Income	51.416	37.703	11.647	10.861	9.033	12.423	72.096	60.987		
Operating Costs (*) - (**)	37.111	36.716	3.407	5.345	16.550	13.222	57.068	55.283		
of which Pisa	22.299	21.696	1.777	1.988	7.479	5.781	31.555	29.465		
of which Florence	14.812	15.020	1.630	3.357	7.742	6.011	24.184	24.388		
of which parent companies	-	-	-	-	1.329	1.430	1.329	1.430		
Cost of constr. serv.	8.815	7.363	2	270	1.004	303	9.822	7.936		
of which Pisa	3.750	3.554	2	87	42	-	3.795	3.641		
of which Florence	5.065	3.809	-	183	962	303	6.027	4.295		
of which parent companies	-	-	-	-	-	-	-	-		
Amortization and provision	13.493	13.564	1.329	1.506	7.460	4.801	22.282	19.871		
of which Pisa	6.247	6.359	944	953	3.232	- 19	10.423	7.293		
of which Florence	7.246	7.205	385	553	4.219	4.788	11.850	12.546		
of which parent companies	-	-	-	-	9	32	9	32		
Operating Earnings	- 8.005	- 19.940	6.909	3.740	- 15.981	- 5.903	- 17.077	- 22.102		
of which Pisa	- 3.801	- 10.973	802	2.106	- 5.385	73	- 8.383	- 8.792		
of which Florence	- 4.204	- 8.967	6.106	1.635	- 9.256	- 4.515	- 7.354	- 11.849		
of which parent companies	-	-	-	-	- 1.338	- 1.462	- 1.338	- 1.462		
Asset management	-	-	-	-	- 5.528	- 4.275	- 5.528	- 4.275		
Profit before tax	- 8.005	- 19.940	6.909	3.740	- 21.509	- 10.178	- 22.604	- 26.376		
Year's taxes	-	-	-	-	10.090	5.996	10.090	5.996		
Net year's result	- 8.005	- 19.940	6.909	3.740	- 11.420	- 4.182	- 12.514	- 20.381		
Loss (profit) of min. intere	-	-	-	-	3.183	6.433	3.183	6.433		
Net Group result	- 8.005	- 19.940	6.909	3.740	- 8.237	2.251	- 9.330	- 13.948		
CAI Group -Statement of financial position	2021	2020	2021	2020	2021	2020	2021	2020		
Current assets	16.903	15.152	6.441	4.925	69.719	92.985	93.061	113.062		
Non-current assets	300.088	295.785	40.535	39.450	70.181	61.597	410.804	396.832		
CAI Group - Additional information	2021	2020	2021	2020	2021	2020	2021	2020		
Investments	14.231	10.807	497	711	347	435	15.075	11.953		

^(*) including airport fees for € 2,669 K in 2021 (€ 2,192 K in 2020).

Information on the main customers

During 2021, the subholding TA recorded approx. 2.8 million passengers. The total incidence of the first three carriers is 66.9%. More specifically, the incidence of the first carrier (Ryanair) is 52.6%, while the incidences of the second (Vueling) and third (Air France) carriers are 8.7% and 5.6%, respectively.



Commitments and guarantees

At 31 December 2021, commitments and guarantees include € 7,821 K of third-party suretyships in favour of the Group and € 8,287 K of suretyships given by third parties on behalf of the Group.

Data in €K	31.12.2021	31.12.2020	DIFFERENCE
Third-party guarantees in favour			
of Group	7,821	15,498	-7 , 677
Guarantees given to third-parties			
on behalf of Group	9,946	10,925	-979

Suretyships provided by third parties in the favour of the Group mainly refer to performance bonds for contract works, for compliance with agreements by sub-concessionaires, air carriers and other customers.

The suretyships provided to third parties on behalf of the Group mainly refer to performance bonds in favour of ENAC to ensure full and exact fulfilment of the obligations established with the two 40-year Conventions signed with the Municipalities of Pisa and Florence as a guarantee of TA's compliance with municipal regulations in the expansion works for the airport infrastructures. The € 9.9 M amount includes approximately € 1.7 M in guarantees in favour of ANAS (the national road construction agency) for works managed by the subsidiary TAC.

Remuneration of Directors, Auditors and Executives with strategic responsibilities

Below is the amount in thousands of euros of the gross remuneration of the directors, statutory auditors and auditing company of the CAI group:

amounts in euro/000	CAI	TA
Directors' fees	345	692
Board of statutory auditors	47	184
Auditing firm	27	154

Relationships with related parties

See the specific section in the Report and Annex C to this financial statement at 31 December 2021 for a summary of the main effects of transactions with related parties on the financial statement.

Disclosure on public aids and subsidies, and other economic benefits received (under Law 142/2020, Art. 1, paragraph 125)

Under the aforesaid law, the Group recognized income for the following subsidies in 2021:

Data in €K	Subholding	Subsidiaries
Decree of 25 November 2021 of the Ministry of Sustainable Infrastructure		
and Mobility in agreement with the Ministry of Economy and Finance	7,286	2,195
Article 1 of Law Decree no. 41/2021 ("Decreto Sostegni" - Support Decree)	-	79
Article 1, paragraphs 1 to 4, of Law Decree no. 73/2021 ("Decreto Sostegni		
bis" - Second Support Decree)	-	79
Article 1, paragraphs 16 to 27, of Law Decree no. 73/2021 ("Contributo		
Perequativo" - Equalization Aid)	-	221



Article 1, paragraph 1, of Law Decree no. 83 of 31 May 2014, converted, with amendments, by Law no. 106 of 29 July 2014, and subsequent		
amendments ("Art Bonus")	33	-
Article 1, paragraphs 1051 to 1063, of Law no. 178 of 30 December 2020	15	-

In addition, in 2021 the Subholding TA, received the subsidy granted under Regional Law of Regione Toscana no. 95/2020 of € 10 M.

Information on the main items of the Provision for liabilities and expenses

Provision for potential liabilities connected with the dispute on the Fire Brigade airport service (€ 351 K)

As regards the contribution to be paid for the Fund created by the 2007 Finance Law to reduce the cost for the State of the organization and implementation of the Fire Protection Service in Italian airports ("Fondo Antincendi"), the Subholding TA (then AdF) in 2012 brought a specific legal action before the Civil Court of Rome to ask the Judge to ascertain and declare the termination of the obligation to pay said contribution after a change in the purposes of said Fund, starting from 1st January 2009. In fact, since that date, the resources contributed to the Fund had been used to provide general public rescue and civil defence services, as well as to finance the national collective labour agreements of the Fire Brigades.

A harsh legal dispute arose on the issue, with confirmed decisions expressed by the finance and civil courts, with a specific legislative instrument, and lastly with specific judgements issued by our highest jurisdictional bodies, the Constitutional Court and the Court of Cassation, with united sections.

In such a context, we remind readers that the lawmaker (with paragraph 478, Art. 1, of Law no. 208/2015, the so-called "Stability Law" - *Legge di Stabilità 2016*), had retroactively amended the regulation of the Fire-Prevention Fund in order to affect all the ongoing disputes in favour of the Administrations and thus imposing the nature of a consideration and the jurisdiction of the Ordinary Court. After the legislative amendment introduced by the Stability Law 2016 on the matter, a specific petition had been filed to raise the question of the constitutional legitimacy of the provision at issue. The Constitutional Court, with judgement no. 167/2018, deposited on 20 July 2018, confirmed TA's thesis and declares the lack of constitutional legitimacy for Art. 1, paragraph 478, of Law no. 208 of 28 December 2015.

This having been said, several positive decisions have been pronounced in favour of TA in the first semester of 2020, which established that the Fire-Prevention Fund was a purpose tax, therefore no longer due, which allowed the Company to assess the liability associated with this dispute with a different attitude.

More specifically, decision no. 2517/19 issued by the Rome Provincial Tax Commission [Commissione Tributaria Provinciale di Roma] became final on 10 May 2020, admitting and approving the entire defence raised by the Company over the last few years concerning the Fire Protection Fund and, together with the other recent judgements of the Constitutional Court and Court of Cassation, overturned the outcome of all the ongoing disputes in favour of the Company.

More positive decisions were made in 2020, i.e. the decision of the United Sections of the Court of Cassation no. 3162/19 of 1st February 2020 and the decision of the Provincial Tax Commission of Rome no. 4874/8/19 of 2 April 2020.

For the sake of completeness, we should highlight that, on 19 February 2020, the *Avvocatura Generale dello Stato* (Attorney General), acting in the name and on behalf of the Administrations, notified TA with the appeal to the Court of Cassation against CTR Lazio's decision no. 7164/2020 of 20 December 2020.



In general, Toscana Aeroporti has already obtained two final decisions that cancelled 2009 and 2014 annuities and a second-instance decision that cancelled 2007, 2008 and 2010 annuities, in respect of which the aforementioned appeal to the Court of Cassation instituted by the Administrations is pending. Moreover, the appeal for the 2012 annuity can be validly brought forward. As regards the other eight annuities, Toscana Aeroporti instituted the appropriate negative assessment actions before the Civil Judge (i.e. the Judge has been asked to ascertain that those annuities and other sums never formally requested are not due).

Pursuant to the positive judgements obtained to date, Toscana Aeroporti can enforce these final decisions externally also concerning the additional annuities for which the same legal decision applies. On the other hand, the Court of Cassation itself established the rule of law of the validity of external judgement in connection with all the annuities of the Fire Protection Fund after 1 January 2009.

In this global framework, the Provision for risks and liabilities booked in the balance sheet at 31 December 2021, also measured with the help of external independent professionals, is consistent, if we also take into account all the updated of the period.

1. Provision for potential labour dispute liabilities (€K)

The Subholding TA booked a Provisions for risks of € 115 K at 31 December 2021, in view of the probable persistence of the risk of liabilities arising from disputes with employees and labour disputes with a possible unfavourable outcome.

For the same reasons, the subsidiary TAH, at 31 December 2021, booked a provision for potential liabilities of € 940 K, of which € 335 K for labour disputes and € 605 K for the estimate of potential liabilities deriving from the non-renewal of the CCNL (collective labour agreement), which expired, for the economic part, on 30 June 2017.

The amounts set aside by the company, including with the support of independent advisors, are consistent with the predictable outcome of the dispute.

2. Additional liabilities with a possible unfavourable outcome

We finally report risks for potential liabilities, also assessed as "possible" with the support of independent professionals, concerning the following disputes:

- a) Litigation initiated by NIT Nuove Iniziative Toscane with a writ of summons on 10 September 2021 relating to the obligations laid down in the preliminary agreement signed for the acquisition of a plot of land called "Piana di Castello" in the metropolitan area of Florence. TA entered an appearance on 20 January 2022 and, during the hearing of 9 February 2022, the Judge adjourned the hearing to 20 June 2022;
- b) Dispute for the return of the fuel supply fees requested by certain airlines from oil companies, where the Company has been summoned as third party.

Atypical or unusual transactions

No atypical or unusual transaction was performed during 2021.

Significant events and non-recurring transactions

The Group reported the € 9.5 M aid received from the State under Decree 25/11/21 of the Ministry for Sustainable Infrastructure and Mobility in agreement with the Ministry for Economy and Finance as income.

Events occurred after 31 December 2021



Like other European Countries, Italy closed its airspace to Russian carriers from February 27th, so no Russian airline can land in Italy, take off from Italy or fly over the Italian national airspace. Consequently, Russia closed its airspace to airlines from 36 countries, including Italy. So, the flights operated from Pisa by Ryanair to Lviv (2 weekly flights) and by Pobeda to Moscow Vnukovo (1 weekly flight) are currently cancelled. This conflict broke out in the context of long-lasting geopolitical tensions between Russia and Ukraine. However, there was no threat of an invasion as of 31 December 2021, so the escalation between Russia and Ukraine is a non-adjusting event for the financial statement as at 31 December 2021. The consequences of the conflict, which cannot yet be estimated, will be linked to a number of factors, including the geographical extent and duration of sanctions and blocks. Certainly, a prolonged duration and the possible expansion of the conflict could lead to a significant decline in international demand and tourist flows even in markets not adjacent to Russia/Ukraine. Moreover, the rising cost of fuel for airlines and the redirection of routes to avoid overflying Russian airspace when reaching Asia are increasing costs, which could result in an increase in the cost of air tickets for passengers. The Group considers the air traffic reduction to have limited effects and the relative reduction in revenues not to be significant.

On 8 March 2022, the Subholding TA received € 3.64 M from ENAC as a partial disbursement (50%) of the aid for airport managers provided for by the 2021 Budget Law and the related Implementing Decree of 25 November 2021.

In February 2022, Toscana Aeroporti reported a progressive growth for the period, compared to 2021, of +688%, still below the progressive values of January-February 2019 (-50.4%), but still showing a clear improvement.

With regard to the activity of the subsidiary Toscana Aeroporti, with the relaxation of transport restrictions, the carriers are planning the summer season 2022 by increasing operations compared to 2021, further reducing the negative gap compared to the pre-Covid 19 situation of 2019.

On April 28th, 2022, the ordinary shareholders' meeting of the subsidiary Toscana Aeroporti approved the financial statements as of December 31st, 2021 and the distribution of an extraordinary dividend for an amount of 7,000,000 euros; the amount paid to CAI on May 25th, 2022 is equal to 4,359,811 euros.

In the first quarter of 2022, CAI and the subsidiary TA expressed their willingness to renew the option for the national tax consolidation for the three-year period 2022-2024. The option was exercised by both companies subject to the resolution of their respective Boards of Directors under the conditions agreed in a specific consolidation agreement signed by CAI and TA, for more information, please refer to the "national tax consolidation" paragraph of the management report.



ANNEXES CONSOLIDATED FINANCIAL STATEMENTS AT 31 DEC. 2021



ANNEX "A" TABLE OF CHANGES IN INTANGIBLE ASSETS OCCURRED IN 2021

(amounts shown in €K)

	Concession Rights	Patent and intellectual property rights	Work in progress and advance payments	Godwill	Other intangible Fixed assets	Total
Historical cost	404.405	13.274	35.447	4.615	640	458.381
Accumulated depreciation	(101.376)	(12.915)	(7.456)	0	(374)	(122.121)
Value as at 31.12.2020	303.029	359	27.991	4.615	266	336.261
Year's differences						
Purchases	8.431	206	3.188	0	0	11.825
Previous year work in progress	0	550	0	3.735	0	4.285
Reclassification	5.598	63	(5.661)	0	0	0
Other Movements	1.756	272	(273)	0	0	1.755
Amortization	(11.670)	(777)	0	0	(41)	(12.488)
Reversal of past years accumulated depreciation	0	0	0	0	0	0
Historical cost	420.190	14.365	32.701	8.350	640	476.246
Accumulated depreciation	(113.046)	(13.692)	(7.456)	0	(415)	(134.609)
Value as at 30.06.2021	307.144	673	25.245	8.350	225	341.637



ANNEX "B" TABLE OF CHANGES IN TANGIBLE ASSETS OCCURRED IN 2021

(amounts shown in €K)

	Land, buildings and runway installation that can be freely assigned	Plant and machinery	Other assets	Industrial and commercial equipment	Work in progress intangible assets and deposit	Total
Historical cost	47.235	36.191	1.697	1.406	19.272	105.801
Accumulated depreciation	(16.377)	(29.398)	(813)	(72)	(16.133)	(62.793)
Value as at 31.12.2020	30.858	6.794	884	1.333	3.139	43.008
Year's differences	1					
Purchases	0	59	0	0	2	61
Reclassification	1	2.700	221	170	158	3.250
Other Movements	12	1.199	0	(1.211)	0	0
Disinvestment/ Decreases	0	(5.292)	0	0	(58)	(5.350)
Amortization	(260)	(2.010)	(131)	0	(1.020)	(3.420)
Other Movements	0	2	0	0	0	2
Reversal of past years accumulated depreciation	0	4.989	0	0	15	5.004
Historical cost	47.248	34.859	1.918	365	19.374	103.761
Accumulated depreciation	(16.637)	(26.419)	(944)	(72)	(17.138)	(61.207)
Value as at 30.06.2021	30.610	8.440	974	293	2.236	42.554



ANNEX "C" RELATIONSHIPS WITH RELATED PARTIES

Financial statement item	values in €	% incidence on balance sheet item	Balance (€) at 12/31/2020
Aviation Revenues	773,6	2,00%	38.661
Non-aviation Revenues	- 472,9	3,26%	- 14.525
Other revenues and income	115,0	0,82%	- 14.049
Receivables from customers	- 490,3	3,05%	- 16.094
Receivables from others, due beyond the year	162,2	5,10%	3.180



Independent auditor's report in accordance with article 14 of legislative decree No. 39 of 27 January 2010

Corporación America Italia SpA

Consolidated Financial Statements as of 31 December 2021



Independent auditor's report

in accordance with article 14 of Legislative Decree No. 39 of 27 January 2010

To the shareholders of Corporación America Italia SpA

Report on the Audit of the Consolidated Financial Statements

Opinion

We have audited the consolidated financial statements of Corporaciòn America Italia Group (the Group), which comprise the consolidated statement of financial position as of 31 December 2021, the consolidated income statement, statement of comprehensive income, statement of changes in equity, statement of cash flows for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the consolidated financial statements give a true and fair view of the financial position of the Group as of 31 December 2021, and of the result of its operations and cash flows for the year then ended in accordance with International Financial Reporting Standards as adopted by the European Union.

Basis for Opinion

We conducted our audit in accordance with International Standards on Auditing (ISA Italia). Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Consolidated Financial Statements* section of this report. We are independent of Corporaciòn America Italia SpA (the Company) pursuant to the regulations and standards on ethics and independence applicable to audits of financial statements under Italian law. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of the Directors and the Board of Statutory Auditors for the Consolidated Financial Statements

The directors are responsible for the preparation of consolidated financial statements that give a true and fair view in accordance with International Financial Reporting Standards as adopted by the European Union and, in the terms prescribed by law, for such internal control as they determine is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

The directors are responsible for assessing the Group's ability to continue as a going concern and, in

PricewaterhouseCoopers SpA

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preparing the consolidated financial statements, for the appropriate application of the going concern basis of accounting, and for disclosing matters related to going concern. In preparing the consolidated financial statements, the directors use the going concern basis of accounting unless they either intend to liquidate Corporaciòn America Italia SpA or to cease operations, or have no realistic alternative but to do so.

The board of statutory auditors is responsible for overseeing, in the terms prescribed by law, the Group's financial reporting process.

Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with International Standards on Auditing (ISA Italia) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the consolidated financial statements.

As part of our audit conducted in accordance with International Standards on Auditing (ISA Italia), we exercised professional judgement and maintained professional scepticism throughout the audit. Furthermore:

- We identified and assessed the risks of material misstatement of the consolidated financial statements, whether due to fraud or error; we designed and performed audit procedures responsive to those risks; we obtained audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control;
- We obtained an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control;
- We evaluated the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors;
- We concluded on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern;



- We evaluated the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation;
- We obtained sufficient appropriate audit evidence regarding the financial information of the
 entities or business activities within the Group to express an opinion on the consolidated
 financial statements. We are responsible for the direction, supervision and performance of
 the group audit. We remain solely responsible for our audit opinion on the consolidated
 financial statements.

We communicated with those charged with governance, identified at an appropriate level as required by ISA Italia regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identified during our audit.

Report on Compliance with other Laws and Regulations

Opinion in accordance with Article 14, paragraph 2, letter e), of Legislative Decree No. 39/10

The directors of Corporación America Italia SpA are responsible for preparing a report on operations of the Corporación America Italia Group as of 31 December 2021, including its consistency with the relevant consolidated financial statements and its compliance with the law.

We have performed the procedures required under auditing standard (SA Italia) No. 720B in order to express an opinion on the consistency of the report on operations with the consolidated financial statements of the Corporación America Italia Group as of 31 December 2021 and on its compliance with the law, as well as to issue a statement on material misstatements, if any.

In our opinion, the report on operations is consistent with the consolidated financial statements of Corporación America Italia Group as of 31 December 2021 and is prepared in compliance with the law.



With reference to the statement referred to in article 14, paragraph 2, letter e), of Legislative Decree No. 39/10, issued on the basis of our knowledge and understanding of the Company and its environment obtained in the course of the audit, we have nothing to report.

Florence, 27 June 2022

PricewaterhouseCoopers SpA

Signed by

Francesco Forzoni (Partner)

This report has been translated into English from the Italian original solely for the convenience of international readers. We have not examined the translation of the financial statements referred to in this report.

CORPORACION AMERICA ITALIA S.P.A.

Piazzale Martesana, 10 - Milano

R.E.A. MI-2033297 Share Capital 85.000.000,00 fully paid up

VAT: 08555440968

REPORT OF THE BOARD OF STATUTORY AUDITORS ON THE 2021 SEPARATE

FINANCIAL STATEMENTS AT THE SHAREHOLDERS 'MEETING

(pursuant to article 2429, paragraph 2, of the c.c.)

To the Shareholders' Meeting of Corporación America Italia SpA.

Dear Shareholders,

during the year ended December 31, 2021, our activity was carried out in compliance with the provisions of

the law and the rules of conduct of the Board of Statutory Auditors of unlisted companies issued by the

National Council of Chartered Accountants and Accounting Experts, published in December 2020 and in force

since January 1, 2021, in compliance with which we have also carried out the self-assessment, with positive

results, for each member of the board of statutory auditors.

The Board of Statutory Auditors in office was appointed by the Shareholders' Meeting on 30/06/2021 until the

approval of the financial statements at 31 December 2023. The task of Statutory Audit was assigned on

24/09/2014 to PricewaterhouseCoopers Spa up to the financial year ending December 31, 2022.

The Board verified, at the time of acceptance of the appointment and subsequently during the same, the

possession by its members of the requisites of integrity and professionalism, the non-existence of causes of

ineligibility, incompatibility and forfeiture provided for by current legislation and possession of the

independence requirements in accordance with the provisions of art. 2382 and 2399 of the Civil Code in order

to be able to carry out their duties with objectivity, integrity and in the absence of interests, not only economic,

which compromise their independence.

This report was approved collectively and the board of statutory auditors waived the terms set out in art. 2429

of the Italian Civil Code

The management body has made available the following documents approved on 13/06/2022, relating to the

year ended 31 December 2021:

- separate draft financial statements, complete with explanatory notes, cash flow statement and

management report;

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- draft consolidated financial statements, complete with explanatory notes, cash flow statement and management report.

Supervisory activities pursuant to art. 2403 and ss. c.c.

We monitored compliance with the law, the statute and compliance with the principles of proper administration.

We participated in the shareholders' meetings and the meetings of the board of directors, in relation to which, on the basis of the information available, we did not detect any violations of the law and the articles of association, nor operations that were manifestly imprudent, risky, in potential conflict of interest or such as to compromise the integrity of the corporate assets.

We acquired from the Chairman of the Board of Directors, during the meetings held, information on the general management trend and its foreseeable evolution with particular reference to the problems connected to the Covid-19 health emergency, to the ongoing conflict in Ukraine as well as on the factors of risk and significant uncertainties relating to business continuity. The Chairman of the Board of Directors also provided adequate information on the business plans prepared by the Group to deal with these risks and uncertainties as well as on the most significant transactions, due to their size or characteristics, carried out by the company and, based on the information acquired, we have no particular observations to report.

The planning of the supervisory activity was implemented considering the type of activity carried out by Corporación America Italia, the size and problems of the Company as well as its organizational and accounting structure.

We have acquired knowledge and supervised, as far as we are concerned, the adequacy of the organizational, administrative and accounting structure and its concrete functioning and with regard to the measures adopted by the CEO to deal with the emergency situation from COVID-19, also through the collection of information from the heads of the functions and in this regard we have no particular observations to report.

We have acquired knowledge and monitored, as far as we are concerned, the adequacy and functioning of the administrative-accounting system, also with reference to the impact of the COVID-19 emergency on IT and telematic systems, as well as on the reliability of the latter, to correctly represent management events, by obtaining information from the heads of the functions and examining company documents, and in this regard, we have no particular observations to report.

In 2021, the Board of Statutory Auditors met a total of 5 times and participated in 4 Boards of Directors, 3 Bondholders 'Meetings and 2 Shareholders' Meetings.

Given the extreme simplicity of the management organization chart, the information required by art. 2381, paragraph 5, of the Italian Civil Code, were provided by the CEO even more than the minimum set of six months.

The Board has acquired knowledge and supervised, as far as it is concerned, on compliance with the principles of correct administration, first of all through participation in the meetings of the Board of Directors and also through the mutual exchange of relevant data and information with the Independent Auditors. From the information received from the Directors and from the interviews with the representatives of the Independent Auditors, the existence of atypical or unusual transactions carried out during the year 2021 did not emerge. No complaints have been received from the shareholders pursuant to art. 2408 of the Italian Civil Code During the year, the board of statutory auditors did not issue any opinions required by law, as the conditions were not met.

During the supervisory activity, as described above, no other significant facts emerged such as to require mention in this report.

Comments regarding the financial statements

The draft financial statements for the year ended 31 December 2021 were approved by the Board of Directors and consisted of the balance sheet, the income statement, the cash flow statement and the explanatory note.

The directors have also prepared:

- the management report pursuant to art. 2428 of the Italian Civil Code;
- the consolidated financial statements of the group consisting of a balance sheet, income statement, cash flow statement, explanatory note and management report.

To the best of our knowledge, the Directors, in preparing the financial statements, did not derogate from the law pursuant to art. 2423, paragraph 5, of the Italian Civil Code

In consideration of the express statutory provision, the ordinary Shareholders' Meeting for the approval of the financial statements was convened within the maximum term of 180 days from the end of the financial year. The shareholders have expressly waived the terms provided for by art. 2429 of the Italian Civil Code for the filing of this report, relieving us of any dispute.

The Auditing Company today issued its report without remarks and without any references to information. In

this report he declared that in his opinion the financial statements provide a true and fair view of the equity,

financial and economic situation of the Company, that the management report is consistent with the financial

statements at 31/12/2021 and which is drawn up in compliance with the law.

With regard to the proposal of the Board of Directors regarding the allocation of the net result for the year, the

Board has nothing to observe or objections to formulate.

Result of the year

The net result for the year ended December 31, 2021, as shown in the financial statements prepared by the

directors, is negative for € 3,419,259.01.

Observations and proposals regarding the approval of the financial statements

Considering the results of the activity carried out by us, the Board acknowledges the correctness of the formation of

the documents that make up the financial statements as well as the procedure with which they were prepared and

presented to the Shareholders' Meeting.

For the profiles within its competence, the Board declares that there are no impediments to the approval of the

financial statements and the proposal for the allocation of the operating result as formulated by the Board of Directors

in the Explanatory Notes.

Milan, June 27, 2022

The Board of Statutory Auditors

Dott.ssa Silvia Bresciani, President of the Board of Statutory Auditors

Dott. Mario Ferrol, Statutory Auditor

Dott. Giuseppe Nicosia, Statutory Auditor

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